



Reference Architecture for Service Oriented Architecture Version 1.0

Public Review Draft 1

23 April 2008

Specification URIs:

This Version:

<http://docs.oasis-open.org/soa-rm/soa-ra/v1.0/soa-ra-pr-01.html>
<http://docs.oasis-open.org/soa-rm/soa-ra/v1.0/soa-ra-pr-01.pdf> (Authoritative)
<http://docs.oasis-open.org/soa-rm/soa-ra/v1.0/soa-ra-pr-01.doc>

Previous Version:

N/A

Latest Version:

<http://docs.oasis-open.org/soa-rm/soa-ra/v1.0/soa-ra.html>
<http://docs.oasis-open.org/soa-rm/soa-ra/v1.0/soa-ra.pdf> (Authoritative)
<http://docs.oasis-open.org/soa-rm/soa-ra/v1.0/soa-ra.doc>

Latest Approved Version:

N/A

Technical Committee:

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Related work:

This specification is related to:

- OASIS Reference Model for Service Oriented Architecture

Abstract:

This document specifies the OASIS Reference Architecture for Service Oriented Architecture. It follows from the concepts and relationships defined in the OASIS Reference Model for Service Oriented Architecture. While it remains abstract in nature, the current document describes one possible template upon which a SOA concrete architecture can be built.

Our focus in this architecture is on an approach to integrating business with the information technology needed to support it. The issues involved with integration are always present, but, we find, are thrown into clear focus when business integration involves crossing ownership boundaries.

This architecture follows the recommended practice of describing architecture in terms of models, views, and viewpoints, as prescribed in ANSI¹/IEEE² 1471 Std. This Reference Architecture is principally targeted at Enterprise Architects; however, Business and IT Architects as well as CIOs and other senior executives involved in strategic business and IT planning should also find the architectural views and models described herein to be of value.

The Reference Architecture has three main views: the Business via Service view which lays the foundation for conducting business in the context of Service Oriented Architecture; the Realizing Services view which addresses the requirements for constructing a Service Oriented Architecture; and the Owning Service Oriented Architecture view which focuses on the governance and management of SOA-based systems.

Status:

This document was last revised or approved by the SOA Reference Model TC on the above date. The level of approval is also listed above. Check the “Latest Version” or “Latest Approved Version” location noted above for possible later revisions of this document.

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¹ American National Standards Institute

² Institute of Electrical and Electronics Engineers

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1 Introduction

Service Oriented Architecture is an architectural paradigm that has gained significant attention within the information technology (IT) and business communities. The OASIS Reference Model for SOA provides a common language for understanding the important features of SOA but does not address the issues involved in constructing, using or owning a SOA-based system. This document focuses on these aspects of SOA.

The intended audiences of this document include non-exhaustively:

- Architects will gain a better understanding when planning and designing enterprise systems of the principles that underlie Service Oriented Architecture.
- Standards architects and analysts will be able to better position specific specifications in relation to each other in order to support the goals of SOA.
- Decision makers will be better informed as to the technology and resource implications of commissioning and living with a SOA-based system; in particular, the implications following from multiple ownership domains.
- Users will gain a better understanding of what is involved in participating in a SOA-based system.

1.1 What is a Reference Architecture?

A reference architecture models the abstract architectural elements in the domain independent of the technologies, protocols, and products that are used to implement the domain. It differs from a reference model in that a reference model describes the important concepts and relationships in the domain focusing on what distinguishes the elements of the domain; a reference architecture elaborates further on the model to show a more complete picture that includes showing what is involved in realizing the modeled entities.

It is possible to define reference architectures at many levels of detail or abstraction, and for many different purposes. In fact, the reference architecture for one domain may represent a further specialization of another reference architecture, with additional requirements over those for which the more general reference architecture was defined.

A reference architecture need not be a concrete architecture; i.e., depending on the requirements being addressed by the reference architecture, it may not be necessary to completely specify all the technologies, components and their relationships in sufficient detail to enable direct implementation. Such a concrete architecture may be valuable and necessary to ensure a successful implementation; however, the detail necessary in concrete architectures may force technology choices that are not forced by the requirements per se, but by the technology choices available at the time.

1.1.1 What is this Reference Architecture?

This Reference Architecture is an abstract realization of SOA, focusing on the elements and their relationships needed to enable SOA-based systems to be used, realized and owned; while avoiding reliance on specific concrete technologies.

When designing systems that are intended to be used across ownership boundaries over extended periods of time it is necessary to address not only how the system is to be constructed, but also how it integrates with the life of users of the system and what is involved in owning such a system. In effect, we take a total cost of ownership stance on the architecture of SOA-based systems.

While requirements are addressed more fully in Section 2, the key assumptions that we make in this Reference Architecture is that SOA-based systems involve:

- 43 • resources that are distributed across ownership boundaries³;
- 44 • people and systems interacting with each other, also across ownership boundaries;
- 45 • security, management and governance is similarly distributed across ownership boundaries; and
- 46 • interaction between people and systems is primarily through the exchange of messages with
- 47 reliability that is appropriate for the intended uses and purposes.

48 Below, we talk about such an environment as a SOA ecosystem. Informally, our goal in this Reference
49 Architecture is to show how Service Oriented Architecture fits into the life of users and stakeholders in a
50 SOA ecosystem, how SOA-based systems may be realized effectively, and what is involved in owning
51 such a SOA-based system. We believe that this approach will serve two purposes: ensuring that the true
52 value of a SOA meeting the stated requirements can be realized using appropriate technology, and
53 permitting the audience to focus on the important issues without becoming over-burdened with the details
54 of a particular implementation technology.

55 **1.1.2 Relationship to the Reference Model**

56 The primary contribution of the Reference Model is that it identifies the key characteristics of SOA, and it
57 defines many of the important concepts needed to understand what SOA is and what makes it important.
58 This Reference Architecture takes the Reference Model as its starting point in particular in relation to the
59 vocabulary of important terms and concepts.

60 The Reference Architecture goes a step further than the Reference Model in that we try to show how we
61 might actually have SOA-based systems. As noted above, SOA-based systems are better thought of as
62 ecosystems rather than stand-alone software products. Consequently, how they are used and managed
63 is at least as important architecturally as how they are constructed.

64 In terms of approach, the primary difference between the Reference Model and this Reference
65 Architecture is that the former focuses entirely on the distinguishing features of SOA; whereas this
66 document introduces concepts and architectural elements as needed in order to fulfill the core
67 requirement of realizing SOA-based systems.

68 **1.1.3 Relationship to other Reference Architectures**

69 It is fully recognized that other SOA reference architectures have emerged in the industry, both from the
70 analyst community and the vendor/solution provider community. Some of these reference architectures
71 are at a sufficient level of abstraction away from specific implementation technologies while others are
72 based on a solution or technology stack. Still others use emerging middleware technologies such as the
73 Enterprise Service Bus (ESB) as the architectural foundation.

74 As with the Reference Model for SOA, the Reference Architecture for SOA is primarily focused on large-
75 scale distributed IT systems where the participants may be legally separate entities. While it is quite
76 possible for many aspects of the Reference Architecture to be realized on quite different platforms, we do
77 not dwell on such opportunities.

78 **1.1.4 Expectations set by this Reference Architecture**

79 This Reference Architecture is not a complete blueprint for realizing SOA-based systems. Nor is it a
80 technology map identifying all the technologies needed to realize SOA-based systems. It does identify
81 many of the key aspects and components that will be present in any well designed SOA-based system.

82 In order to actually use, construct and manage SOA-based systems many additional design decisions
83 and technology choices will need to be made. For example, we identify in this Reference Architecture a

³ Even in contexts that apparently have no ownership boundaries, such as within a single organization, the reality is that different groups and departments often behave as though they had ownership boundaries between them. This reflects good organizational practice; as well as reflecting the real motivations and desires of the people running those organizations.

84 mode of interaction between service participants based on some form of message communication. The
85 particular style of message communication, the transport technologies and the message encoding
86 technologies are all important issues that are beyond the scope of this document. Similarly, the particular
87 governance models used in a given application will need to be elaborated on and made concrete – for
88 example, the exact committees and their jurisdictions would have to be set.

89 We believe that our approach will serve two purposes: ensuring that the true value of the SOA approach
90 can be realized on any appropriate technology, and permitting our audience to focus on the important
91 issues without becoming over-burdened with the details.

92 The primary contribution of this Reference Architecture is to make clear which technology and design
93 choices are needed and what their purpose is. For example, we identify the role of participants and their
94 relationships in terms of social structures. The specific organizations involved; how roles are designed
95 and how the service interaction mechanisms determine the rights and responsibilities of the participants is
96 also beyond our scope: we identify the need for the determination but not the specifics.

97 **1.2 Service Oriented Architecture – An Ecosystems perspective**

98 Many systems cannot be understood by a simple decomposition into parts and subsystems. There are
99 too many interactions between the parts. For example, a biological ecosystem is a self-sustaining
100 association of plants, animals, and the physical environment in which they live. Understanding an
101 ecosystem often requires a holistic perspective rather than one focusing on the system's individual parts.

102 From a holistic perspective, a SOA-based system is a network of independent services, machines, the
103 people who operate, affect, use, and govern those services as well as the suppliers of equipment and
104 personnel to these people and services. This includes any entity, animate or inanimate, that may affect or
105 be affected by the system. With a system that large, it is clear that nobody is really "in control" or "in
106 charge" of the whole ecosystem; although there are definite stakeholders involved, each of whom has
107 some control and influence over the community.

108 Instead of visualizing a SOA as a single complex machine, it is perhaps more productive to think of it as
109 an ecosystem: a space where people, machines and services inhabit in order to further both their own
110 objectives and the objectives of the larger community. In certain situations this may be a difficult
111 psychological step for owners of so-called enterprise systems to take: after all, such owners may rightly
112 believe that since they own the system they should also have complete control of it.

113 This view of SOA as ecosystem has been a consistent guide to the development of this architecture.

114 Taking an ecosystems perspective often means taking a step back: for example, instead of specifying an
115 application hierarchy, we model the system as a network of peer-like entities; instead of specifying a
116 hierarchy of control, we specify rules for the interactions between participants.

117 The three key principles that inform our approach to a SOA ecosystem are:

- 118 • a SOA is a *medium* for *exchange of value* between independently acting *participants*;
- 119 • participants (and stakeholders in general) have legitimate claims to *ownership* of resources that are
120 made available via the SOA; and
- 121 • the behavior and performance of the participants is subject to *rules of engagement* which are
122 captured in a series of policies and contracts.

123 **1.3 Viewpoints, Views and Models**

124 **1.3.1 ANSI/IEEE Std 1471-2000::ISO/IEC 42010-2007**

125 This Reference Architecture follows the ANSI⁴/IEEE⁵ Std 1471-2000 and ISO⁶/IEC⁷ 42010-2007
126 standard. Recommended Practice for Architectural Description of Software-Intensive Systems

⁴ American National Standards Institute

⁵ Institute of Electrical and Electronics Engineers

127 **[ANSI/IEEE Std 1471, ISO/IEC 42010]**. An architectural description conforming to the ANSI/IEEE 1471-
128 2000::ISO/IEC 42010-2007 recommended practice is described by a clause that includes the following six
129 (6) elements:

- 130 1. Architectural description identification, version, and overview information
- 131 2. Identification of the system stakeholders and their concerns judged to be relevant to the
132 architecture
- 133 3. Specifications of each viewpoint that has been selected to organize the representation of the
134 architecture and the rationale for those selections
- 135 4. One or more architectural views
- 136 5. A record of all known inconsistencies among the architectural description's required constituents
- 137 6. A rationale for selection of the architecture (in particular, showing how the architecture supports
138 the identified stakeholders' concerns).

139 The ANSI/IEEE 1471-2000::ISO/IEC 42010-2007 defines the following terms:

140 **Architecture**

141 The fundamental organization of a system embodied in its components, their relationships to
142 each other, and to the environment, and the principles guiding its design and evolution.

143 **Architectural Description**

144 A collection of products that document the architecture.

145 **System**

146 A collection of components organized to accomplish a specific function or set of functions.

147 **System Stakeholder**

148 A system stakeholder is an individual, team, or organization (or classes thereof) with interests in,
149 or concerns relative to, a system.

150 A stakeholder's concern should not be confused with a formal requirement. A concern is an area or topic
151 of interest. Within that concern, system stakeholders may have many different requirements. In other
152 words, something that is of interest or importance is not the same as something that is obligatory or of
153 necessity **[TOGAF v8.1]**.

154 When describing architectures, it is important to identify stakeholder concerns and associate them with
155 viewpoints to insure that those concerns will be addressed in some manner by the models that comprise
156 the views on the architecture. The ANSI/IEEE 1471-2000::ISO/IEC 42010-2007 defines views and
157 viewpoints as follows:

158 **View**

159 A representation of the whole system from the perspective of a related set of concerns.

160 **Viewpoint**

161 A specification of the conventions for constructing and using a view. A pattern or template which
162 to develop individual views by establishing the purposes and audience for a view and the
163 techniques for its creation and analysis.

⁶ International Organization for Standardization

⁷ International Electrotechnical Commission

164 In other words, a view is what the stakeholders see whereas the viewpoint defines the perspective from
165 which the view is taken.

166 It is important to note that viewpoints are independent of a particular system. In this way, the architect can
167 select a set of candidate viewpoints first, or create a set of candidate viewpoints, and then use those
168 viewpoints to construct specific views that will be used to organize the architectural description. A view,
169 on the other hand, is specific to a particular system. Therefore, the practice of creating an architectural
170 description involves first selecting the viewpoints and then using those viewpoints to construct specific
171 views for a particular system or subsystem. Note that ANSI/IEEE 1471-2000::ISO/IEC 42010-2007
172 requires that each view corresponds to exactly one viewpoint. This helps maintain consistency among
173 architectural views; a normative requirement of the standard.

174 A view is comprised of one or more architectural models, where model is defined as:

175 **Model**

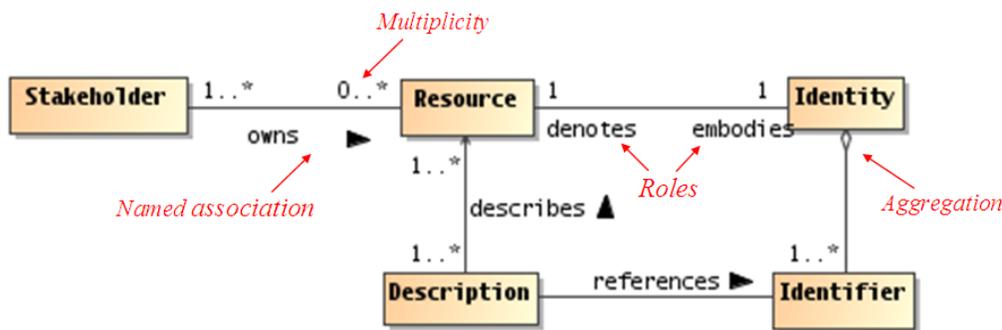
176 An abstraction or representation of some aspect of a thing (in this case, a system)

177 Each architectural model is developed using the methods established by its associated architectural
178 viewpoint. An architectural model may participate in more than one view.

179 **1.3.2 UML Modeling Notation**

180 To help visualize structural and behavioral architectural concepts, it is useful to depict them using an
181 open standard visual modeling language. Although many architecture description languages exist in
182 practice, we have adopted the Unified Modeling Language™ 2 (UML® 2) [UML 2] as the primary
183 viewpoint modeling language. It should be noted that while UML 2 is used in this Reference Architecture,
184 formalization and recommendation of a UML Profile for SOA is beyond the scope of this specification.
185 Every attempt is made to utilize normative UML unless otherwise noted.

186 Figure 1 illustrates an annotated example of a UML class diagram that is used to represent a visual
187 model depiction of the Resources Model in the Business via Services View (Section 3.2). The figure
188 caption describes the UML semantics of this diagram.



189
190 *Figure 1 Example UML class diagram—Resources model.*

191 Lines connecting boxes (classifiers) represent associations between things. An association has two roles
192 (one in each direction). A role can have multiplicity, for example, one or more (“1..*”) **Stakeholders** own
193 zero or more (“0..*”) **Resources**. The role from classifier A to B is labeled closest to B, and vice versa, for
194 example, the role between **Resource** to **Identity** can be read a **Resource** embodies **Identity**, and
195 **Identity** denotes a **Resource**.

196 Mostly, we use named associations, which is typically denoted with a verb or verb phrase followed by an
197 arrowhead. A named association reads from classifier A to B, for example, one or more **Stakeholders**
198 owns zero or more **Resources**. Named associations are a very effective way to model relationships
199 between concepts.

200 An open diamond (at the end of an association line) denotes an aggregation, which is a part-of
201 relationship, for example, **Identifiers** are part of **Identity** (or conversely, **Identity** is made up of
202 **Identifiers**).

203 A stronger form of aggregation is known as composition, which involves using a filled-in diamond at the
 204 end of an association line (not shown in above diagram). For example, if the association between
 205 **Identity** and **Identifier** were a composition rather than an aggregation as shown, deleting **Identity** would
 206 also delete any owned **Identifiers**. There is also an element of exclusive ownership in a composition
 207 relationship between classifiers, but this usually refers to specific instances of the owned classes
 208 (objects).

209 This is by no means a complete description of the semantics of all diagram elements that comprise a
 210 UML class diagram, but rather is intended to serve as an illustrative example for the reader. It should be
 211 noted that this Reference Architecture utilizes additional class diagram elements as well as other UML
 212 diagram types such as sequence diagrams and component diagrams. The reader who is unfamiliar with
 213 the UML is encouraged to review one or more of the many useful online resources and book publications
 214 available describing UML (see, for example, <http://www.uml.org/>).

215

216 **1.4 Viewpoints of this Reference Architecture**

217 This Reference Architecture is partitioned into three views that conform to three primary viewpoints,
 218 reflecting the main division of concerns noted above: the Business via Services viewpoint focuses on how
 219 people conduct their business using SOA-based systems; the Realizing Service Oriented Architecture
 220 viewpoint focuses on the salient aspects of building a SOA, and the Owning Service Oriented
 221 Architectures viewpoint focuses on those aspects that relate to owning, managing and controlling a SOA.

222 The viewpoint specifications for each of the primary viewpoints of this Reference Architecture are
 223 summarized in Table 1. Additional detail on each of the three viewpoints is further elaborated in the
 224 following subsections. For this Reference Architecture, a one-to-one correspondence between
 225 viewpoints and views is assumed.

Viewpoint Element	Viewpoint		
	<i>Business via Services</i>	<i>Realizing Service Oriented Architectures</i>	<i>Owning Service Oriented Architectures</i>
Main concepts	Captures what SOA means for people using it to conduct business.	Deals with the requirements for constructing a SOA.	Addresses issues involved in owning and managing a SOA.
Stakeholders	People (using SOA), Decision Makers, Enterprise Architects, Standards Architects and Analysts.	Standards Architects, Enterprise Architects, Business Analysts, Decision Makers, Standards Architects and Analysts.	Service Providers, Service Consumers, Decision Makers.
Concerns	Conduct business safely ⁸ and effectively.	Effective construction of SOA-based systems.	Processes for engaging in a SOA are effective, equitable, and assured.
Modeling Techniques	UML class diagrams	UML class and sequence diagrams, component and composite structure diagrams	UML class diagrams

226 *Table 1 Viewpoint specifications for the OASIS Reference*

⁸ Safety is defined by [LEVESON] as “the freedom from accidents or losses”.

227 1.4.1 Business via Services Viewpoint

228 The Business via Services viewpoint is intended to capture what using a SOA-based system means for
229 people using it to conduct their business. We do not limit the applicability of SOA-based systems to
230 commercial and enterprise systems. We use the term **business** to include any activity of interest to a
231 user; especially activities shared by multiple users.

232 From this viewpoint, we are concerned with how SOA integrates with and supports the service model
233 from the perspective of the people who perform their tasks and achieve their goals as mediated by
234 Service Oriented Architectures. The Business via Services viewpoint also sets the context and
235 background for the other viewpoints in the Reference Architecture.

236 The stakeholders who have key roles in or concerns addressed by this viewpoint are decision makers
237 and *people*. The primary concern for people is to ensure that they can use a SOA to conduct their
238 business in a safe and effective way. For decision makers, their primary concern revolves around the
239 relationships between people and organizations using systems that the decision makers are responsible
240 for.

241 Given the public nature of the Internet, and the intended use of SOA to allow people to access and
242 provide services that cross ownership boundaries, it is necessary to be able to be somewhat explicit
243 about those boundaries and what it means to cross an ownership boundary.

244 1.4.2 Realizing Service Oriented Architectures Viewpoint

245 The Realizing Service Oriented Architectures Viewpoint focuses on the infrastructural elements that are
246 needed to support the construction of SOA-based systems. From this viewpoint we are concerned with
247 the application of well-understood technologies available to system architects to realize the vision of a
248 SOA that may cross ownership boundaries. In particular, we are aware of the importance and relevance
249 of other standard specifications that may be used to facilitate the building of a SOA.

250 The stakeholders are essentially anyone involved in designing, constructing and deploying a SOA-based
251 system.

252 1.4.3 Owning Service Oriented Architectures Viewpoint

253 The Owning Service Oriented Architectures Viewpoint addresses the issues involved in owning a SOA as
254 opposed to using one or building one. Many of these issues are not easily addressed by automation;
255 instead, they often involve people-oriented processes such as governance bodies.

256 Owning a SOA-based system involves being able to manage an evolving system. In our view, SOA-
257 based systems are more like ecosystems than conventional applications; the challenges of owning and
258 managing SOA-based systems are the challenges of managing an ecosystem. Thus, in this view, we are
259 concerned with how systems are managed effectively, how decisions are made and promulgated to the
260 required end points, and how to ensure that people may use the system effectively and that malicious
261 people cannot easily corrupt it for their own gain.

262 1.5 Terminology

263 The key words “MUST”, “MUST NOT”, “REQUIRED”, “SHALL”, “SHALL NOT”, “SHOULD”, “SHOULD
264 NOT”, “RECOMMENDED”, “MAY”, and “OPTIONAL” in this document are to be interpreted as described
265 in [RFC2119].

266 References are surrounded with [square brackets and are in bold text].

267 Terms such as this “Reference Architecture” refer to this document, and “the Reference Model” refer to
268 the OASIS Reference Model for Service Oriented Architecture”. [SOA-RM].

269 1.6 References

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327 **2 Architectural Goals and Principles**

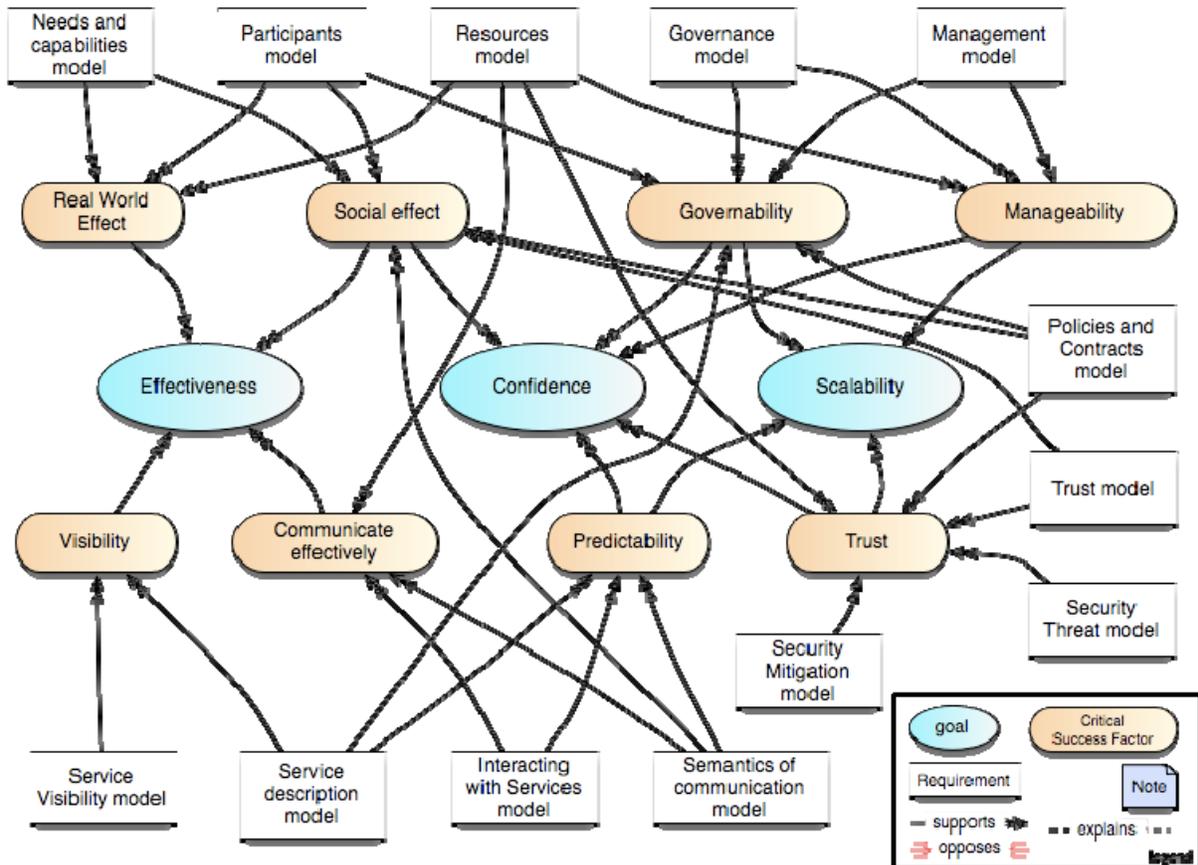
328 In this section, we identify both the goals of the architecture and the architectural principles that underlie
 329 our approach to the architecture.

330 In order to be clearer in setting the goals of this Reference Architecture, we have used a form of critical
 331 factors analysis to identify the key goals, critical success factors and requirements of this architecture. A
 332 CFA is a structured way of arriving at the requirements for a project, especially the non-functional
 333 requirements; as such, it forms a natural complement to other requirements capture techniques such as
 334 use-case analysis. The Critical Factors Analysis (CFA) requirement technique and the diagram notation is
 335 summarized in Appendix B.

336 **2.1 Goals of this Reference Architecture**

337 Note that not all of the requirements are mapped to solutions within the scope of this Reference
 338 Architecture. Indeed, this document can be seen as generating a series of more explicit requirements for
 339 the realizing technology.

340 The overall requirements are illustrated in Figure 2.



341
 342 *Figure 2 Critical Factors Analysis of the Reference Architecture*

343 There are three principal goals of this Reference Architecture:

- 344 1. that it shows how SOA-based systems can effectively enable participants with needs to interact
 345 with services with appropriate capabilities;
- 346 2. that participants can have a clearly understood level of confidence as they interact using SOA-
 347 based systems; and

348 3. SOA-based systems can be scaled to large systems as needed.

349 **2.1.1 Effectiveness**

350 A primary purpose of this architecture is to show what is involved in SOA-based systems to ensure that
351 participants can use the facilities of the system to get their needs met. Of course, not all participants'
352 needs can be met by interacting electronically; but those that can, can be met using the framework of a
353 SOA-based system.

354 The critical factors that determine effectiveness are visibility between the participants, that they can
355 communicate effectively, and that actual real world effects and social effects can be realized. In addition,
356 it is critical that the overall system is manageable and governable.

357 **2.1.1.1 Real World Effect**

358 It is of the essence that participants can use a SOA-based system to realize actual effects in the world.
359 This implies that the capabilities that are accessed as a result of service interaction are 'wired-up' so to
360 speak, with the real world.

361 We identify three models that address how service interactions can result in real world effects: a needs
362 and capabilities model, a participants model and a resources model.

363 **2.1.1.2 Social effect**

364 Many, if not most, effects that are desired in the use of SOA-based systems are actually social effects
365 more than physical effects. For example, opening a bank account is primarily about the relationship
366 between a customer and a bank – the effect of the opened account is a change in the relationship
367 between the customer and the bank.

368 The models that are important in addressing this critical factor are similar to the more general real world
369 effect: the participants model, the needs and capabilities model and the resources model. In addition, the
370 semantics of communication model directly supports the objective of realizing the appropriate social
371 effect.

372 **2.1.1.3 Visibility**

373 Ensuring that participants can see each other is clearly also a critical factor in ensuring effectiveness of
374 interaction. Enabling visibility requires addressing the visibility of services and the correct descriptions of
375 services and related artifacts.

376 **2.1.1.4 Communicate effectively**

377 In order for there to be effective uses of capabilities and meeting of needs, it is critical that participants
378 can not only see each other but can also interact with each other. The models that address this are the
379 Interacting with Services model, the Resources model and the Semantics of Communication model.

380 **2.1.2 Confidence**

381 SOA-based systems should enable service providers and consumers to conduct their business with the
382 appropriate level of confidence in the interaction. Confidence is especially important in situations that are
383 high-risk; this includes situations involving multiple ownership domains as well as situations involving the
384 use of sensitive resources.

385 In addition to ensuring that social effects are properly captured, other critical factors that are important for
386 ensuring confidence are trust, predictability, manageability and proper governance.

387 **2.1.2.1 Manageability and Governability**

388 Given that a large-scale SOA-based system may be populated with many services, and used by large
389 numbers of people; managing SOA-based systems properly is a critical factor for engendering confidence
390 in them. This involves both managing the services themselves and managing the relationships between

391 people and the SOA-based systems they are utilizing; the latter being more commonly identified with
392 governance.

393 The governance of SOA-based systems requires an ability for decision makers to be able to set policies
394 about participants, services, and their relationships. It requires an ability to ensure that policies are
395 effectively described and enforced. It also requires an effective means of measuring the historical and
396 current performances of services and participants.

397 The scope of management of SOA-based systems is constrained by the existence of multiple ownership
398 domains. Management may include setting policies such as technology choices but may not, in some
399 cases, include setting policies about the services that are offered.

400 **2.1.2.2 Trust**

401 Trust itself is clearly a critical factor in ensuring confidence. Trust itself can be analyzed in terms of trust in
402 infrastructure facilities (otherwise known as reliability), trust in the relationships and effects that are
403 realized by interactions with services, and trust in the integrity and confidentiality of those interactions
404 particularly with respect to external factors (otherwise known as security).

405 The threat model in Section 5.2.5 captures what is meant by trust; the security models capture how
406 external entities might attempt to corrupt that trust and how SOA-based systems can mitigate against
407 those risks.

408 Note that there is a distinction between trust in a SOA-based system and trust in the capabilities
409 accessed via the SOA-based system. The former focuses on the role of SOA-based systems as a
410 *medium* for conducting business, the latter on the trustworthiness of participants in such systems. This
411 architecture focuses on the former, while trying to encourage the latter.

412 **2.1.2.3 Predictability**

413 A factor that engenders confidence in any system is predictability. By predictability, we principally mean
414 that the expectations of participants of SOA-based systems can be tied to the actual performance of
415 those systems (what you see is what you get).

416 The primary means of ensuring predictability is effective descriptions: service descriptions document
417 services, the interacting with services model addresses expectations relating to how services are used
418 and the semantics of communications model addresses how meaning and intent can be exchanged
419 between participants.

420 **2.1.3 Scalability**

421 The third goal of this Reference Architecture is scalability. In architectural terms, we determine scalability
422 in terms of the smooth growth of complexity of systems as the number and complexity of services and
423 interactions between participants increases. Another measure of scalability is the ease with which
424 interactions can cross ownership boundaries.

425 The critical factors that determine scalability, particularly in the context of multiple domains of ownership
426 are predictability, trust, governability and manageability. This is in addition to more traditional measures of
427 scalability such as performance of message exchange.

428 **2.2 Principles of this Reference Architecture**

429 The following principles serve as core tenets that guide the evolution of this Reference Architecture. The
430 ordered numbering of these principles does not imply priority order.

431 **Principle 1: Technology Neutrality**

432 **Statement:** Technology neutrality refers to independence from particular technologies.

433 **Rationale:** We view technology independence as important for three main reasons: technology
434 specific approach risks confusing issues that are technology specific with those that are
435 integrally involved with realizing SOA-based systems; and we believe that the principles
436 that underlie SOA-based systems have the potential to outlive any specific technologies
437 that are used to deliver them. Finally, a great proportion of this architecture is inherently

438 concerned with people, their relationships to services on SOA-based systems and to
439 each other.

440 Implications: This Reference Architecture must be technology neutral, meaning that we assume that
441 technology will continue to evolve, and that over the lifetime of this architecture that
442 multiple, potentially competing technologies will co-exist. Another immediate implication
443 of technology independence is that greater effort on the part of architects and other
444 decision makers to construct systems based on this architecture is needed.

445 **Principle 2: Parsimony**

446 Statement: Parsimony refers to economy of design, avoiding complexity where possible and
447 minimizing the number of components and relationships needed.

448 Rationale: The hallmark of good design is parsimony, or “less is better.” It promotes better
449 understandability or comprehension of a domain of discourse by avoiding gratuitous
450 complexity, while being sufficiently rich to meet requirements.

451 Implications: Occam’s (or Ockham’s) Razor applies, which states that the explanation of any
452 phenomenon should make as few assumptions as possible, eliminating those that make
453 no difference in the observable predictions of the explanatory hypothesis or theory. With
454 respect to this Reference Architecture, this is made apparent by avoiding the elaboration
455 of certain details which though that may be required for any particular solution, are likely
456 to vary substantially from application to application. The complement of a parsimonious
457 design is a feature-rich design. Parsimoniously designed systems tend to have fewer
458 features. This, in turn, means that people attempting to use such a system may have to
459 work harder to ensure that their application requirements have been met.

460 **Principle 3: Separation of Concerns**

461 Statement: Separation of Concerns refers to the ability to cleanly delineate architectural models in
462 such a way that an individual stakeholder or a set of stakeholders that share common
463 concerns only see those models that directly address their respective areas of interest.
464 This principle could just as easily be referred to as the Separation of Stakeholder
465 Concerns principle, but the focus here is predominantly on loose coupling of models.

466 Rationale: As SOA-based systems become more mainstream, and as they start to become
467 increasingly complex, it will be extremely important for the architecture to be able to
468 scale. Trying to maintain a single, monolithic architecture that incorporates all models to
469 address all possible system stakeholders and their associated concerns will not only
470 rapidly become unmanageable with rising system complexity, but it will become unusable
471 as well.

472 Implications: This is a core tenet that drives this Reference Architecture to adopt the notion of
473 architectural viewpoints and corresponding views. A *viewpoint* provides the formalization
474 of the groupings of models representing one set of concerns relative to an architecture,
475 while a *view* is the actual representation of a particular system. The ability to leverage an
476 industry standard that formalizes this notion of architectural viewpoints and views helps
477 us better ground these concepts for not only the developers of this Reference
478 Architecture but also for its readers. Fortunately, such a standard exists in the
479 ANSI/IEEE 1471-2000 Std. IEEE Recommended Practice for Architectural Description of
480 Software-Intensive Systems [**ANSI/IEEE Std 1471-2000**]; and it is this standard that
481 serves as the basis for the structure and organization of this Reference Architecture.

482 **Principle 4: Applicability**

483 Statement: Applicability refers to that which is relevant. Here, an architecture is sought that is
484 relevant to as many facets and applications of SOA-based systems as possible; even
485 those yet unforeseen.

486 Rationale: An architecture that is not relevant to its domain of discourse will not be adopted and thus
487 likely to languish.

488 Implications: This Reference Architecture needs to be relevant to the problem of matching needs and
489 capabilities under disparate domains of ownership; to the concepts of “Intranet SOA”

490
491
492

(SOA within the enterprise) as well as “Internet SOA” (SOA outside the enterprise); to the concept of “Extranet SOA” (SOA within the extended enterprise, i.e., SOA with suppliers and trading partners); and finally, to “net-centric SOA” or “Internet-ready SOA.”

3 Business via Services View

No man is an island

No man is an island entire of itself; every man is a piece of the continent, a part of the main; if a clod be washed away by the sea, Europe is the less, as well as if a promontory were, as well as any manner of thy friends or of thine own were; any man's death diminishes me, because I am involved in mankind. And therefore never send to know for whom the bell tolls; it tolls for thee.

John Donne

The *Business via Services View* focuses on what a SOA-based system means for people using it to conduct their business.⁹ The mode of business in a SOA-based system is characterized in terms of providing services and consuming services to realize mutually desirable real world effects.

The people and organizations involved in a SOA-based system form a community; which may be a single enterprise or a large peer-to-peer network of enterprises and individuals. Many of the activities that people engage in are themselves defined by the relationships between people and by the organizations that they belong to.

Thus, our tasks in this view are to model the people involved—the participants and other stakeholders—their goals and activities and the relevant relationships between people as they affect the utility and safety of actions that are performed.

The models in this view include the Stakeholders and Participants Model, the Needs and Capabilities Model, the Resources Model, and the Social Structure Model.

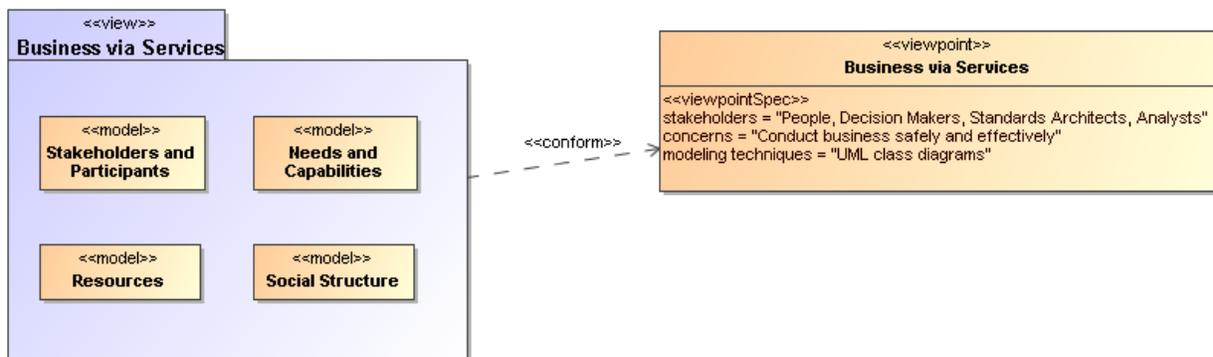
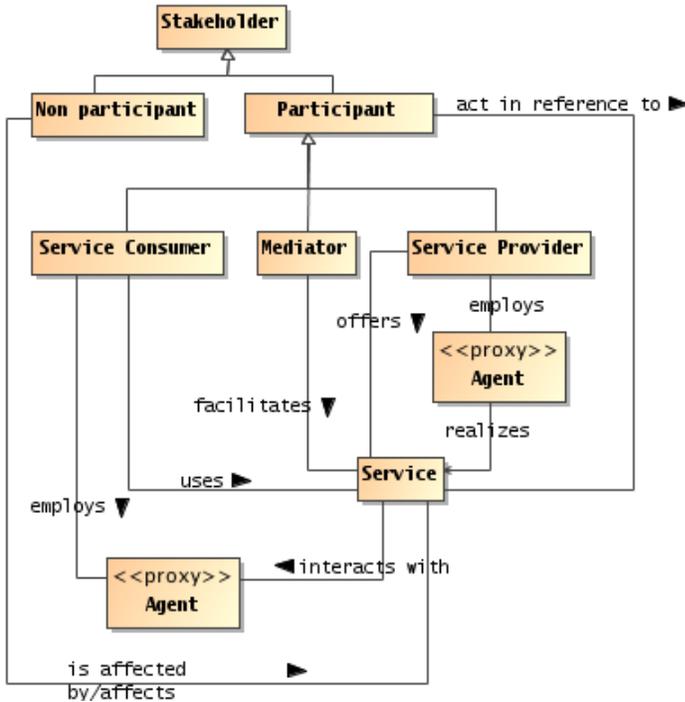


Figure 3 Model elements described in the Business via Services view

3.1 Stakeholders and Participants Model

A SOA-based system is deployed in the context of human and non-human entities capable of action. In this section we focus on the relationship between these ultimate actors and the services that they use and deploy.

⁹ By *business* we mean to include any activity entered into whose goal is to satisfy some need or desire of the participant.



523

524 *Figure 4 Service Participants*

525 **Stakeholder**

526 A stakeholder is an individual entity, human or non-human, or organization of entities that has an
 527 interest in the states of services and/or the outcomes of service interactions.

528 Stakeholders do not necessarily participate in service interactions. For example, a government may have
 529 an interest in the outcomes of commercial services deployed in a SOA-based system without actively
 530 participating in the interactions (e.g., the government may collect tax from one or more participants
 531 without being part of the interaction itself).

532 **Participant**

533 A participant is a stakeholder that has the capability to act in the context of a SOA-based system.

534 A participant is a stakeholder whose interests lie in the successful use of and fulfillment of services.
 535 However, human participants always require *representation* in an electronic system – they require agents.
 536 Note that we admit non-human agents that have no identifiable representative as an extreme case: the
 537 normal situation is where participants are either human or organizations.

538 It is convenient to classify service participants into service providers and service consumers. The reason
 539 for this is twofold: an extremely common mode of interaction is where a provider participant offers some
 540 functionality as a service and a consumer participant uses that service to achieve one of his or her goals.
 541 Secondly, it helps to illustrate the dominant situation where the participants in an interaction are not truly
 542 symmetric: they each have different objectives and often have different capabilities. However, it should be
 543 noted that there are patterns of interactions where it is not clear that the distinction between service
 544 provider and consumer are valid.

545 **Service Provider**

546 A service provider is a participant that offers a service that permits some capability to be used by
 547 other participants.

548 In normal parlance, the service provider commonly refers to either the ultimate owner of the capability that
 549 is offered or at least an agent acting as proxy for the owner. For example, an individual may own a
 550 business capability but will enter into an agreement with another individual (the proxy) to provide SOA
 551 access to that business -- so that the owner can focus on running the business itself.

552 Note that several kinds of stakeholders may be involved in provisioning a service. These include but are
 553 not limited to the provider of the capability, an enabler that exposes it as a service, a mediator that
 554 translates and/or manages the relationship between service consumers and the service, a host that offers
 555 support for the service, a government that permits the service and/or collects taxes based on service
 556 interactions.

557 **Service Consumer**

558 A service consumer is a participant that interacts with a service in order to access a capability to
 559 address a need.

560 It is a common understanding that service consumers typically initiate service interactions. Again, this is
 561 not necessarily true in all situations (for example, in publish-and-subscribe scenarios, a service consumer
 562 may initiate an initial subscription, but thereafter, the interactions are initiated by publishers). As with
 563 service providers, several stakeholders may be involved in a service interaction supporting the consumer.

564 **Service mediator**

565 A service mediator is a participant that facilitates the offering or use of services in some way.

566 There are many kinds of mediator, for example a registry is a kind of mediator that permits providers and
 567 consumers to find each other. Another example might be a filter service that enhances another service by
 568 encrypting and decrypting messages. Yet another example of a mediator is a proxy broker that actively
 569 stands for one or other party in an interaction.

570 **Agent**

571 An agent is any entity that is capable of acting on behalf of a person or organization.

572 In order for people to be able to offer, consume and otherwise participate in services, they require the use
 573 of an agent capable of directly interacting with electronic communications – a service agent. Common
 574 examples are software applications that make use of services, hardware devices that embody an agent
 575 with a particular mission, and enterprise systems that offer services.

576 We do not attempt to characterize service agents in terms of their internal architecture, computational
 577 requirements or platforms here.

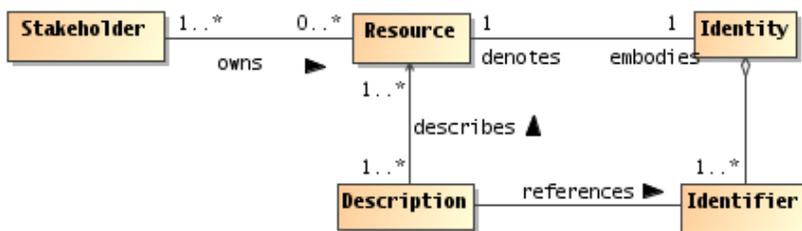
578 **Non-participant stakeholder**

579 A non-participant is any stakeholder who may be affected by the use or provisioning of services
 580 or who has an interest in the outcome of service interactions but does not directly participate in
 581 and may not be aware of the interactions.

582 There are two main classes of such non-participatory stakeholders: third parties who are affected by
 583 someone's use or provisioning of a service, and regulatory agencies who wish to control the outcome of
 584 service interactions in some way (such as by taxation).

585 **3.2 Resources Model**

586 In many instances it is important to be able to model the assets that stakeholders may have access to.
 587 The Reference Architecture itself has many instances of such resources; for example service
 588 descriptions, services themselves and the capabilities that underlie services are all resources.



589
 590 *Figure 5 Resources model*

591 Our model of resources is very simple, but is the foundation for modeling many of the things that a SOA-
 592 based system deals in such as information, services, capabilities, descriptions, policies and contracts.

593 **Resource**

594 A resource is any entity of some perceived value, where the value may be in the function it
595 performs or something intrinsic in its nature. may vary over time.

596 A resource has identity and it has an owner. A resource may have more than one identifier, but any well-
597 formed identifier should unambiguously resolve to the intended resource.

598 An important class of resource is the class of capabilities that underlie services. For example, a light bulb
599 is a resource that when activated gives off light; a book is a resource that when read allows one to gain
600 knowledge from its content. Other examples of resources are services themselves, descriptions of entities
601 (a kind of meta-resource), IT infrastructure elements used to deliver services, contracts and policies, and
602 so on.

603 **Identity**

604 Identity is the collection of individual characteristics by which a thing or person is recognized or
605 known. In this architecture, we further restrict this to the collection of identifiers by which a person
606 or thing is known.

607 Identity is an important, if abstract, concept. For example, in ensuring that a user is authenticated, the role
608 of the authentication process is to validate the identity of the person that is attempting to gain access to a
609 resource.

610 **Identifier**

611 An identifier is any block of data – such as a string – that is associated with a particular identity.

612 It is good practice to use globally unique identifiers; for example globally unique IRIs. However, the
613 primary requirement of an identifier is that it can be used to uniquely disambiguate the indicated resource
614 from other resources.

615 This definition of resource is a simplification and elaboration of the concept that underlies the Web
616 Architecture [WA]. Being more abstract, we do not require that the identity of a resource be in any
617 particular form (although in practice, many resource identifiers are URIs), nor do we require resources to
618 have representations. However, we do require resources to have owners.

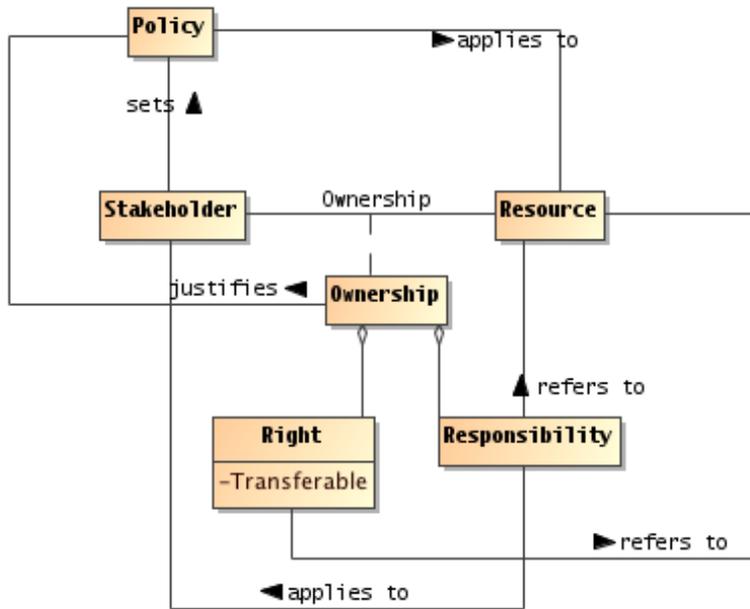
619 **3.2.1 Ownership Model**

620 Understanding what it means to own something is important when we use an SOA-based system to
621 exchange value. Ownership is also important in understanding the various kinds of obligations
622 participants may enter into. Fundamentally, we view ownership as a relationship between a stakeholder
623 and a resource, where the owner has certain rights over the resource (note not necessarily absolute
624 rights).

625 **Ownership**

626 Ownership is a relationship between an entity, a resource and a set of rights and responsibilities.
627 When an entity owns a resource, the entity has the right to exercise the rights over the resource
628 and may transfer ownership to another entity.

629 In addition, owning a resource brings with it a set of responsibilities. The nature of these
630 responsibilities will vary with the resource and the nature of the ownership; but typically, if the use
631 of a resource harms someone, then the owner of the resource will be held responsible.



632

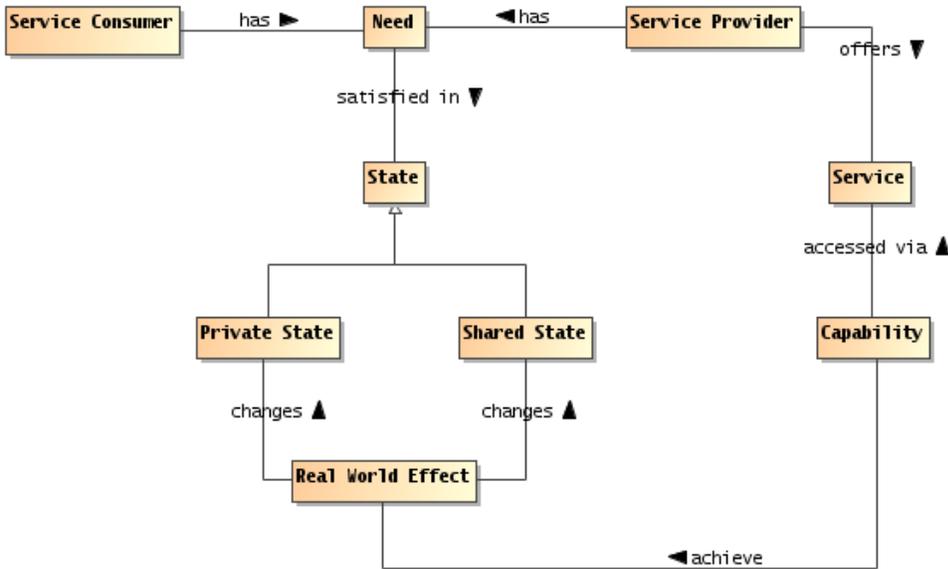
633 *Figure 6 Resource Ownership Model*

634 To own a resource implies taking responsibility for creating, maintaining, and if it is to be available to
 635 others, provisioning the resource. One who owns a resource may delegate any of these functions to
 636 others, but still has the responsibility to see the function is done. There may also be joint ownership of a
 637 resource, where the responsibility is shared.

638 Ownership is rarely absolute, rarely involves complete control over the resource. In reality, ownership is
 639 normally constrained to a particular set of rights. For example, one stakeholder may own the rights to
 640 deploy a capability as a service, another may own the rights to the profits that result from using the
 641 capability, and yet another may own the rights to use the service! However, a crucial property that
 642 distinguishes ownership from merely renting is the right to transfer ownership to another person or
 643 organization.

644 **3.3 Needs and Capabilities Model**

645 The motivation for participants interacting is the satisfaction of needs. From a consumer perspective, the
 646 motivation for interacting with a service is to satisfy a business objective, which in turn, is often related to
 647 the role they represent in the social structure; for the provider, the need is to gain satisfaction, monetary
 648 or otherwise, for other participants' use of the service.



649
650 *Figure 7 Needs and Capabilities*

651 **Capability**

652 A capability is a resource that may be used by a service provider to achieve a real world effect on
653 behalf of a service consumer.

654 The model in Figure 7 show that there is an inherent indirection between needs and having them
655 satisfied. Both needs and the effects of using capabilities are expressed in terms of state: a need is
656 expressed as a condition on the desired state and the Real World Effect of using capabilities is a change
657 in the state of the world.

658 As noted in the Reference Model, the Real World Effect is couched in terms of changes to the state that
659 is shared by the participants in the service; in particular the public aspects of that state. In this Reference
660 Architecture we further refine this notion in terms of changes in the social facts that are mandated by
661 social structures – see Section 3.4.

662 By making a capability available for use, via the Service, the owners aim to address their needs as well
663 as the needs of other participants who use the service. The extent to which a capability is exposed via a
664 service (or via multiple services) is controlled by the owner of the capability.

665 **Need**

666 A need is a measurable requirement that a service participant is actively seeking to satisfy.

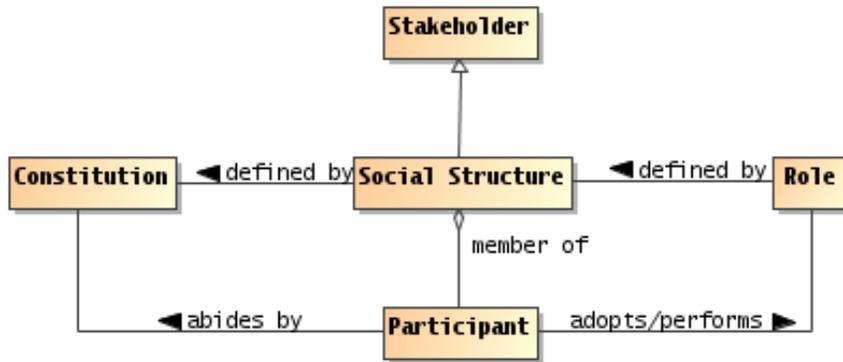
667 A need may or may not be publicly measurable; the needs that this Reference Architecture finds in scope
668 are those that are publicly measurable. However, the satisfaction of a participant’s need can only be
669 determined by that participant.

670 A need is characterized by a proposition – see Section 3.8. However, the extent to which a need is
671 captured in a formal way is likely to be very different in each situation.

672 **3.4 Social Structure Model**

673 The actions undertaken by participants, whether mediated by services or in some other way, are normally
674 performed in the context of a social context which defines the meaning of the actions themselves. We can
675 formalize that context as a **social structure**: the embodiment of a particular social context.

676 The social structure model is important to defining and understanding the implications of crossing
677 ownership boundaries; it is the foundation for an understanding of security in SOA and also provides the
678 context for determining how SOA-based systems can be effectively managed and governed.



679
680 *Figure 8 Social Structure*

681 **Social Structure**

682 A social structure (sometimes identified as social institutions) embodies some of the cultural
683 aspects that characterize the relationships and actions among a group of participants.

684 In the Reference Architecture, we are concerned primarily with social structures that reflect the
685 anticipated participants in SOA-based systems; these are often embodied in legal and quasi-legal
686 frameworks; i.e., they have some rules that are commonly understood.

687 For example, a corporation is a common kind of social structure, as is a fishing club. At the other extreme,
688 the legal frameworks of entire countries and regions also count as social structures.

689 It is not necessarily the case that the social structures involved in a service interaction are explicitly
690 identified by the participants. For example, when a customer buys a book over the Internet, the social
691 structure that defines the validity of the transaction is often the legal framework of the region associated
692 with the book vendor. This legal jurisdiction qualification is typically buried in the fine print of the service
693 description.

694 **Constitution**

695 A constitution is an agreement shared by a group of participants that defines a social structure.

696 The primary purpose of the constitution is to define the roles of participants in the institution, and how to
697 establish the regulations that define the legal actions. The regulations of the social structure effectively
698 define how those assertions and commitments that are relevant to the social structure are created.

699 A constitution may be explicitly written down or it may be only partially written.

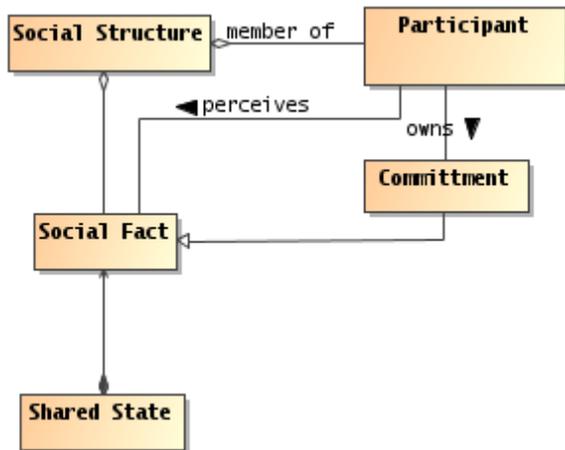
700 For example, a company's constitution is normally called the "Articles of Incorporation". A company's
701 articles define the officers of the company, their rights and responsibilities and the purpose of the
702 company. It will often also declare what the rules are for resolving conflicts.

703 A constitution is an agreement. It is abided to by the participants in the social structure. In some cases,
704 this is based on an explicit agreement, in other cases participants behave as though they agree to the
705 constitution without a formal agreement. For example, when a new employee joins a company, he or she
706 is often required to sign an employment contract. That contract defines key aspects of the relationship
707 between the new employee and the company. In other situations the act of agreement is less formal and
708 less clearly established.

709 **3.4.1 Shared State and social facts**

710 Most of the actions performed by people and most of the important aspects of a person's state are
711 inherently social in nature. The social context of an action is what gives it much of its meaning. We call
712 actions in society social actions and those facts that are understood in a society social facts. It is often the
713 case that social actions give rise to social facts.

714 Compared to facts about the natural world, social facts are inherently abstract: they only have meaning in
715 the context of a social structure.



716

717 *Figure 9 Shared State and Social Facts*

718 **Shared State**

719 The set of facts and commitments that manifest themselves to service participants as a result of
 720 interacting with a service.

721 Note that a participant has only a partial view of the shared state in a system. Furthermore, the participant
 722 will have internal state that is not accessible to other participants directly. However, elements of the
 723 shared state are in principle accessible to participants even if a given participant does not have access to
 724 all elements at any given time.

725 **Social Fact**

726 A social fact is an element of the state of a social structure that is sanctioned by that social
 727 structure. For example, the existence of a valid purchase order with a particular customer has a
 728 meaning that is defined primarily by the company itself.

729 Social facts typically require some kind of ritual to establish: the action itself is physical, its interpretation
 730 is social. For example, the existence of an agreed contract typically requires both parties to sign papers
 731 and to exchange those papers. If the signatures are not performed correctly, or if the parties are not
 732 properly empowered to perform the ritual, then it is as though nothing happened.

733 In the case of agreements reached by electronic means, this involves the exchange of electronic
 734 messages; often with special tokens being exchanged in place of a hand-written signature.

735 For example, the hiring of a new employee is an action that is defined by the hiring company (and not, for
 736 example, by the president of another company). For a hiring to be valid, it is often the case that specific
 737 business processes must be followed, with key actions to be performed only by suitably authorized
 738 personnel (such as the manager of the hiring budget).

739 **Commitment**

740 A commitment is a social fact about the future: in the future some fact will be true and a
 741 participant has the current responsibility of ensuring that that fact will indeed be true. A
 742 commitment to deliver some good is a classic example of a fact about the future.

743 Other important classes of social facts include the policies adopted by an organization, any agreements
 744 that it is holding for participants, and the assignment of participants to roles within the organization. The
 745 social facts that are understood in the context of a social structure define the shared state that is
 746 referenced in Figure 17.

747 Facts have the property of being verifiable (technically, a social fact can be verified to determine if it is
 748 satisfied in the social context). If, as a result of interacting with a service, a buyer incurs the obligation of
 749 paying for some good or service, this obligation (and the discharge of it) is measurable (perhaps by
 750 further interactions with the same or other services).

751 3.5 Acting in a Social Context

752 3.5.1 Actions, Real World Effect and Events

753 The most important concept in any model of actions and effects is that of **action** itself:

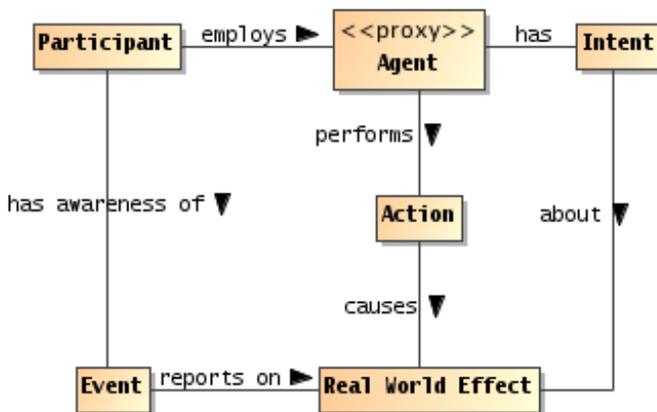
754 **Action**

755 Action is the application of intent by a participant (or agent) to achieve a real world effect.

756 This concept is simultaneously one of the fulcrums of the Service Oriented Architecture and a touch point
757 for many other aspects of the architecture: such as policies, service descriptions, management, security
758 and so on.

759 An action may have preconditions where a precondition is something that needs to be in place before an
760 action can occur, e.g. confirmation of a precursor action. One important class of such preconditions are
761 the conditions associated with security: authentication and authorization of the participants attempting
762 actions.

763 Figure 10 shows a model of how actions are associated with agents that perform actions, the results of
764 performing actions and how actions are associated with intention.



765

766 *Figure 10 Actions, Real World Effect and Events Model*

767 **Real World Effect**

768 A Real World Effect is the changes in the state of the world as a result of a participant performing
769 an action in response to a service interaction.

770 The result of performing an action is, in the expected case, something changes in the world. This is the
771 Real World Effect of performing the action. Many, if not most, instances of Real World Effect involve
772 acting in the context of a social structure; i.e., the effect desired is the establishment of one of more social
773 facts.

774 Changes in the world can be *reported* by means of events:

775 **Event**

776 An event is an occurrence that at least one participant has an interest in being aware of.

777 In the case of this Reference Architecture, a key class of events is that which reflects the effects of
778 actions that have been performed – i.e., we are especially interested in events that report on Real World
779 Effects of actions.

780 In effect, an event is the corollary to action: in a public arena, joint actions result in changes to the world;
781 these changes are manifested as events that participants in the arena have an awareness of.

782 A key feature of action that distinguishes it from mere force or accident is that someone or something
783 intended the action to occur. Intent represents an agent's relationship to one or more of its goals:

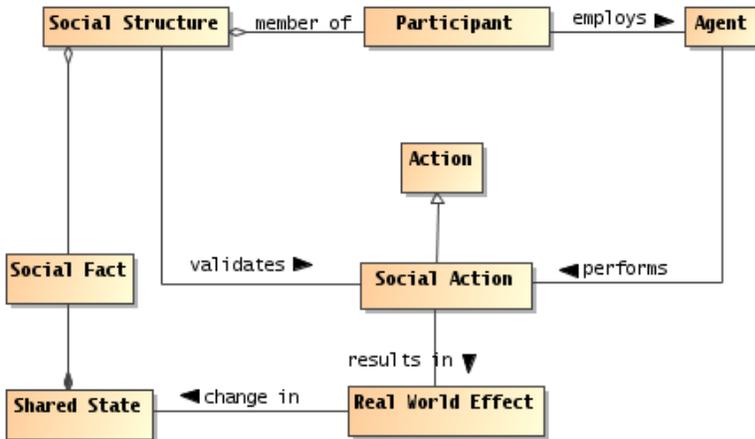
784 **Intent**

785 Intent is the relationship between an agent and its goals that signifies a commitment by the agent
786 to achieve that goal.

787 An agent's intent in performing an action is to further one or more of the agent's goals.

788 **3.5.2 Social Actions**

789 In the context of SOA, actions are primarily social in nature — one participant is asking another to do
790 something — and goal oriented — the purpose of interacting with a service is to satisfy a need by
791 attempting to ensure that a remote entity applies its capabilities to the need.



792
793 *Figure 11 Acting within Social Structures*

794 **Social Action**

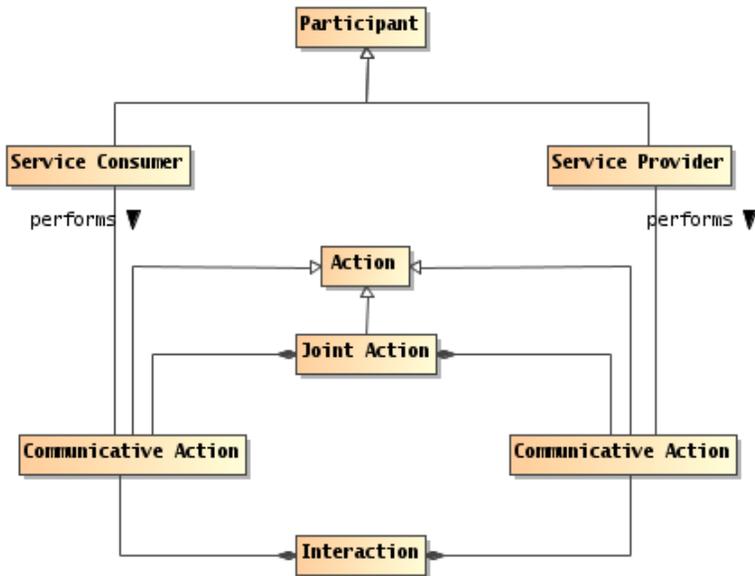
795 A social action is an action which is defined primarily by the effect it has on the relationship
796 between participants and state of a social structure by establishing one or more new social facts.
797 A social action consists of a physical action together with an appropriate authority.

798 Social actions are actions that are performed in order to achieve some result within a social structure.

799 Social actions are always contextualized by a social structure: the organization gives meaning to the
800 action, and often defines the requirements for an action to be recognized as having an effect within the
801 organization.

802 **3.5.3 Interaction as Joint Action**

803 When participants interact with services they are conducting actions that are inherently collaborative and
804 joint in nature: there is no dance without a partner.



805
806 *Figure 12 Service Interaction as Joint Action*

807 Every action that is part of an interaction between a service consumer and a service is inherently a *joint*
808 *action* – involving both participants. Just as action is the foundation of an individual’s actions in the
809 context of SOA-based systems, interactions are characterized by joint actions:

810 **Joint Action**

811 A joint action is an action involving the efforts of two or more participants to achieve a real world
812 effect.

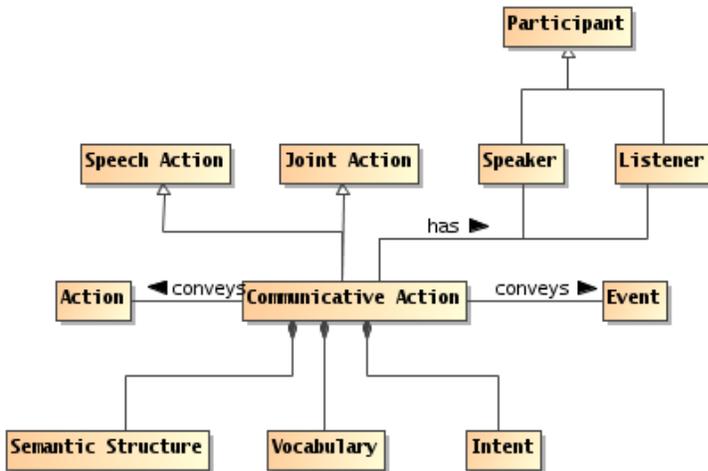
813 Joint actions are actions that inherently require two or more participants in order to properly relate the
814 activities to the participants’ intentions. Typically, a joint action involves two participants in communicative
815 actions – one participant speaking and the other listening.

816 Joint actions are the foundation for understanding interaction between participants in a SOA-based
817 system. It is not possible for there to be interaction between service providers and consumers without the
818 participants engaging in a series of joint actions – typically joint communicative actions.

819 **3.5.4 Semantics of Communication Model**

820 Interaction is a form of communication. In this Reference Architecture, we use *messages* as the medium
821 of interaction between service participants. Messages are exchanged that represent actions, and
822 messages are exchanged that represent the reporting of events. In this model, we outline one way that
823 this can be modeled effectively – in terms of shared vocabularies, shared semantics and shared
824 understanding of communicated intent.

825 Since service consumers and providers are not directly acting against each other, they must do so
826 indirectly – primarily by means of some form of communication. Speaking to someone is an action; if the
827 speech conveys a request or a pronouncement of some kind, the former actions are used as vehicles to
828 convey the true actions. Thus in Figure 13, we see **Action** appear twice – once in modeling the
829 communicative actions needed to support interaction and once as the intended or conveyed action.



830

831 *Figure 13 Semantics of Communication Model*

832 **Communicative Action**

833 Communicative actions are joint actions where service participants communicate with each other.
 834 A Communicative Action has a speaker and a Listener; each of whom must perform their part for
 835 the communicative action to occur.

836 **Semantic Structure**

837 A communicative action has an aspect which conveys the meaning of the content being
 838 communicated. Typically, a semantic structure takes the form of a proposition which is either true,
 839 false or intended to be true or false.

840 The concept of semantic structure is quite abstract. However, in many cases involving machines, the
 841 semantic structure will be conveyed as some form of highly regular tree structure, with a well defined
 842 method for interpreting the structure. For example, an invoice will often follow pre-established standards
 843 for communicating invoices.

844 **Intent**

845 The purpose of the communicative action is its **intent**. The intent, together with the semantic
 846 structure convey either an action – such as a request from a service consumer to the service – or
 847 an event – which typically reports on the results of previous communicative acts.

848 **Vocabulary**

849 In order for there to be any communication, there must be sufficient shared understanding of the
 850 elements of interaction and of terms used in communication. A shared vocabulary may range
 851 from a simple understanding of particular strings as commands to a sophisticated collection of
 852 terms which are formalized in shared ontologies.

853 Note that while it is often easier to visualize the semantics of communication in terms that reflect human
 854 experience; it is not required for interactions between service consumers and providers to particularly look
 855 like human speech – it may be highly stylized in form, it may have particular forms and it may involve
 856 particular terms not found in human interaction.

857 However, any communication requires the core elements outlined in this model: some form of shared
 858 vocabulary, a shared basis for understanding communications, and a shared basis for establishing the
 859 intentions of participants.

860 **3.5.5 Transactions and Exchanges Model**

861 An important class of joint action is the **business transaction**, or **contract exchange**.

862 **Business Transaction**

863 A business transaction is a joint action engaged in by two or more participants in which the real
864 world effect is an increase in apparent value to the participants.

865 A classic business transaction is buying some good or service, but there is a huge variety of kinds of
866 possible business transactions.

867 Key to the concept of business transaction is the contract or agreement to exchange. The form of the
868 contract can vary from a simple handshake to an elaborately drawn contract with lawyers giving advice
869 from all sides.

870 A completed transaction establishes a set of social facts relating to the exchange; typically to the changes
871 of ownerships of the resources being exchanged.

872 **Business Agreement**

873 A business agreement is an agreement entered into by two or more partners that constrains their
874 future behaviors and permitted states. A business agreement is typically associated with business
875 transactions: the transaction is guided by the agreement and an agreement can be the result of a
876 transaction.

877 Business transactions often have a well defined life-cycle: a negotiation phase in which the terms of the
878 transaction are discussed, an agreement action which establishes the commitment to the transaction, an
879 action phase in which the agreed-upon items are exchanged (they may need to be manufactured before
880 they can be exchanged), and a termination phase in which there may be long-term commitments by both
881 parties but no particular actions required (e.g., if the exchanged goods are found to be defective, then
882 there is likely a commitment to repair or replace them).

883 From an architectural perspective, the business transaction often represents the top-most mode of
884 interpretation of service interactions. When participants interact in a service, they exchange information
885 and perform actions that have an effect in the world. These exchanges can be interpreted as realizing
886 part of, and in support of, business transactions.

887 **Business Process**

888 A business process is a description of the tasks, participants' roles and information needed to
889 fulfill a business objective.

890 Business processes are often used to describe the actions and interactions that form business
891 transactions. This is most clear when the business process defines an activity involving parties external to
892 the organization; however, even within an enterprise, a business process typically involves multiple
893 participants and stakeholders.

894 In the context of transactions mediated and supported by electronic means, business processes are often
895 required to be defined well enough to permit automation. The forms of such definitions are often referred
896 to as choreographies:

897 **Process Choreography**

898 The description of the possible interactions that may take place between two or more participants
899 to fulfill an objective.

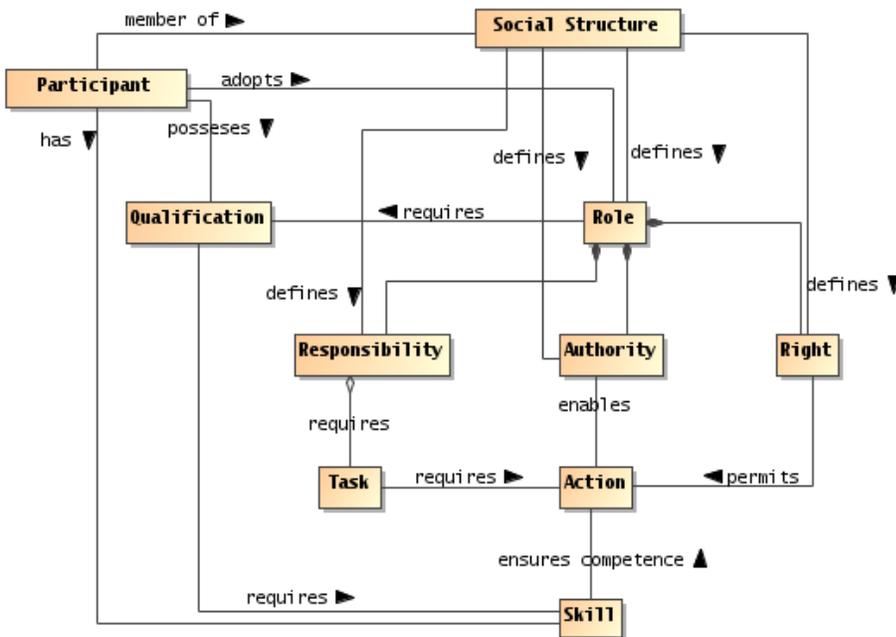
900 A choreography is, in effect, a description of what the forms of permitted joint actions are when trying to
901 achieve a particular result. Joint actions are by nature formed out of the individual actions of the
902 participants; a choreography can be used to describe those interlocking actions that make up the joint
903 action itself.

904 **3.6 Roles in Social Structures**

905 One of the primary benefits of formalizing the relationships between people in terms of groups,
906 corporations, legal entities and so on, is that it allows greater efficiencies in the operation of society.
907 However, corporations, governments and even society, are abstractions: a government is not a person
908 that can perform actions -- only people can actually do things.

909 For example, a fishing club is an abstraction that is important to its members. A club, however, is an
910 abstraction that has no physical ability to act in the world. On the other hand, a person who is

911 appropriately empowered by the fishing club can act. For example, when that person writes a check and
 912 mails it to the telephone company, that action counts as though the fishing club has paid its bills.



913
 914 *Figure 14 Roles, Rights and Responsibilities Model*

915 Participants' actions within a social structure are often defined by the roles that they adopt.

916 **Role**

917 A role is an identified relationship between a participant and a social structure that defines the
 918 rights, responsibilities, qualifications, and authorities of that participant within the context of the
 919 social structure.

920 For many scenarios, the roles of participants are easily identified: for example, a buyer uses the service
 921 offered by the seller to achieve a purchase. However, in particular in situations involving delegation, the
 922 role of a participant may be considerably more complex.

923 A participant may adopt one or more roles; and have zero or more skills and qualifications. For example,
 924 a participant adopting the role of secretary of a standards group is obliged to ensure that all the minutes
 925 of the various meetings are properly recorded; and members of certain standards groups are obliged to
 926 declare any pre-existing IP claims that may be relevant to the work of the groups.

927 Note that, while many roles are clearly identified, with appropriate names and definitions of the
 928 responsibilities, it is also entirely possible to separately bestow rights, responsibilities and so on; usually
 929 in a temporary fashion. For example, when a CEO delegates the responsibility of ensuring that the
 930 company accounts are correct to the CTO, this does not imply that the CTO is adopting the full role of
 931 CFO.

932 In order for a person to act on behalf of some other person or on behalf of some legal entity, it is required
 933 that they have the power to do so and the authority to do so.

934 Rights, authorities, responsibilities and roles form the foundation for the security architecture of the
 935 Reference Architecture. Rights and responsibilities have similar structure to permissive and obligation
 936 policies; except that the focus is from the perspective of the constrained participant rather than the
 937 constrained actions.

938 **Right**

939 A right is a predetermined permission that permits an agent to perform some action or adopt a
 940 stance in relation to the social structure and other agents. For example, in most circumstances,
 941 sellers have a right to refuse service to potential customers; but may only do so based on certain
 942 criteria.

943 **Authority**

944 The right to act as agent on behalf of an organization or another person. Usually, this is
945 constrained in terms of the kinds of actions that are authorized, and in terms of the necessary
946 skills and qualifications of the persons invoking the authority.

947 An entity may authorize or be assigned another entity to act as its agent. Often the actions that are so
948 authorized are restricted in some sense. In the case of human organizations, the only way that they can
949 act is via an agent.

950 **Responsibility**

951 A responsibility is an obligation on a role player to perform some action or to adopt a stance in
952 relation to other role players.

953 **Skill**

954 A skill is a competence or capability to achieve some real world effect. Skills are typically
955 associated with roles in terms of requirements: a given role description may require that the role
956 player has a certain skill.

957 **Qualification**

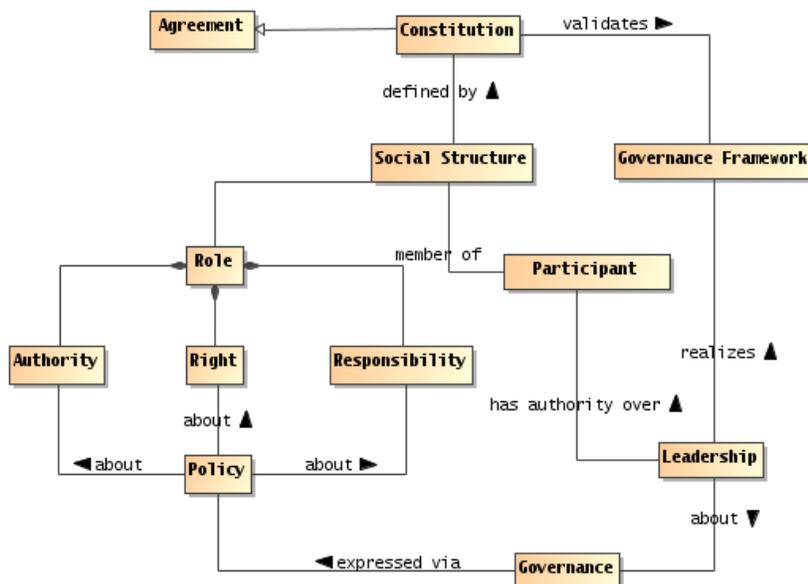
958 A qualification is a public determination by an issuing authority that a stakeholder has achieved
959 some state. The issuing authority may require some successful actions on the part of the
960 stakeholder (such as demonstrating some skills). The qualification may have constraints attached
961 to it; for example, the certification may be time limited.

962 There is a distinction between a skill – which is capability that a participant may have to act – and a
963 publicly accepted right to act. For example, someone may have the skills to fly an airplane but not have a
964 pilot's license. Conversely, someone may have a pilot license, but because of some temporary cause be
965 incapable of flying a plane (they may be ill for example).

966 Qualifications are often used as constraints on roles: any entity adopting a role within an organization (or
967 other social structure) must have certain qualifications.

968 **3.7 Governance and Social Structures**

969 Given that SOA mediates an important aspect of people's relationships, it follows that there are
970 commitments entered into by participants that require enforcement by the community and that the SOA
971 itself must reflect the requirements of the community itself.



972
973 *Figure 15 Social Structures and Governance*

974 Both of these are aspects of the governance of Service Oriented Architecture.
 975 The key elements of our model that relate to governance are the constitution of the social structure, the
 976 policies of the social structure, authority in a social structure, and the associated mechanisms of
 977 enforcement.
 978 With few exceptions, social structures are embedded in other social structures. One result of this is that
 979 the institution's constitution is often viewable as a social fact in one or more outer social structures. For
 980 example, the Articles of Incorporation of a company is considered a legal document that supports the
 981 legal fact of existence of the company — by the legal jurisdiction of the company.
 982 The main exception to this is, of course, the agreement that defines the constitution of a country. Notably,
 983 for most people who are born into the country, its constitution is one that they often do not explicitly agree
 984 to. However, it is universal for people who are naturalizing their citizenship to be required to explicitly
 985 agree to the constitution of their new country.

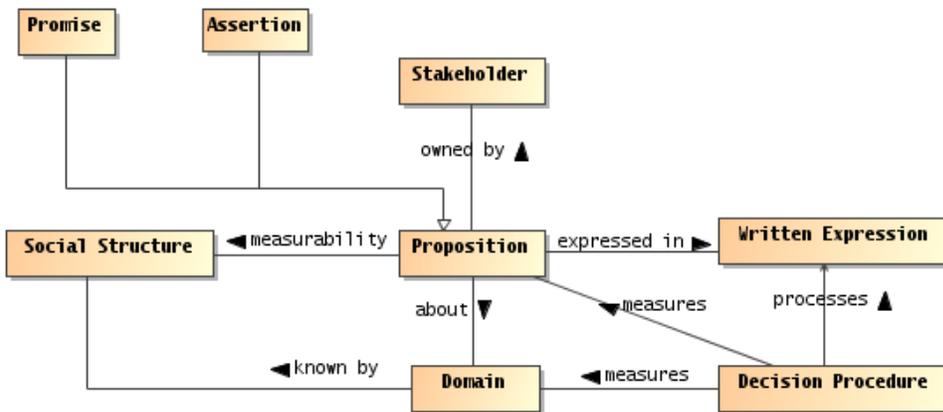
986 3.8 Proposition Model

987 The Reference Architecture makes use of descriptions of entities and states in the world. For example,
 988 we talk about a need being satisfied in Section 3.3, a policy being enforced in Section 4.4 a service
 989 description in Section 4.1.
 990 In order to be able to relate a description with the entity that it being described we need the description to
 991 be verifiable relative to the entity. The proposition model identifies the key components that can support
 992 the verifiability of descriptions.

993 Proposition

994 A proposition is an expression, normally in a language that has a well-defined written form, that
 995 expresses some property of the world from the perspective of a stakeholder.

996 In principle, the truth of a proposition must be verifiable – using a decision procedure – by examining the
 997 world and checking that the proposition and the world are consistent with each other.¹⁰



998
 999 *Figure 16 Propositions*

1000 Decision Procedure

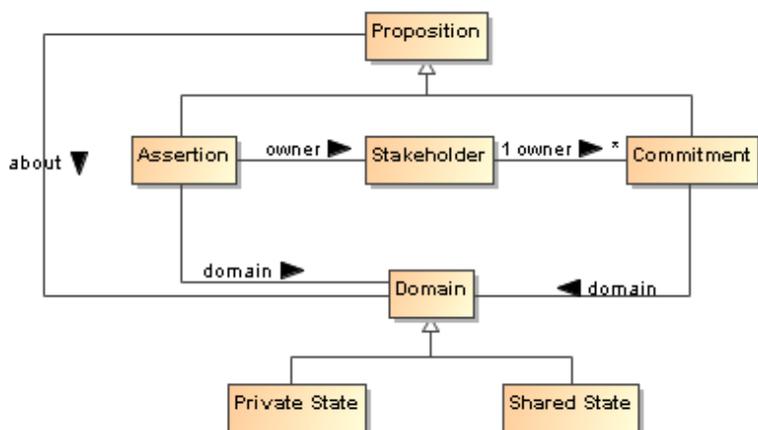
1001 A process for determining whether an expression is true, or is satisfied, in the world.
 1002 Decision procedures are algorithms, programs that can measure the world against a formula, expression
 1003 or description and answer the question whether the world corresponds to the description. If the truth of a
 1004 proposition is indeterminable, then a decision procedure does not exist, and the logic is undecidable.

¹⁰ We exclude here the special case of proposition known as a tautology. Tautologies are important in the study of logic; the kinds of propositions that we are primarily interested in are those which pertain to the world; and as such are only *contingently* true.

1005 When we say 'world', we are not restricted to the physical world. The criterion is an ability to discover
1006 facts about it. In our case governmental, commercial and social structures that form the backdrop for
1007 SOA-based systems are important examples of modeled worlds.

1008 Note that not all description languages have a decision procedure. However, for the uses to which we put
1009 the concept of proposition: policies, service descriptions, and so on, we require that the descriptive
1010 language have a decision procedure.

1011 Propositions, as used in reference to needs, policies and contracts can be further analyzed in terms of
1012 facts that are about the world as it is, will be, or should be. The latter are particularly of concern in policies
1013 and contracts and other propositions concerning the relationships between people.



1014
1015 *Figure 17 Assertions and Promises*

1016 **Assertion**

1017 An assertion is a proposition that is held to be true by a stakeholder. It is essentially a claim about
1018 the state of the world.

1019 **Promise**

1020 A promise is a proposition regarding the future state of the world by a stakeholder. In particular, it
1021 represents a commitment by the stakeholder to ensure the truth of the proposition.

1022 For example, an airline may report its record in on-time departures for its various flights. This is a claim
1023 made by the airline which is, in principle, verifiable. The same airline may promise that some percentage
1024 of its flights depart within 5 minutes of their scheduled departure. The truth of this promise depends on
1025 the effectiveness of the airline in meeting its commitments.

1026 Another way of contrasting assertions and promises is to see what happens when the propositions fail: a
1027 stakeholder that makes a false assertion about the world might be classified as a liar; a stakeholder that
1028 makes a false promise is said to break its promises.

4 Realizing Service Oriented Architectures View

Make everything as simple as possible but no simpler.

Albert Einstein

The *Realizing Service Oriented Architectures View* focuses on the infrastructure elements that are needed in order to support the discovery and interaction with services. The key questions asked are "What are services, what support is needed and how are they realized?"

The models in this view include the Service Description Model, the Service Visibility Model, the Interacting with Services Model, the Realization of Policies Model, and the Policies and Contracts Model.

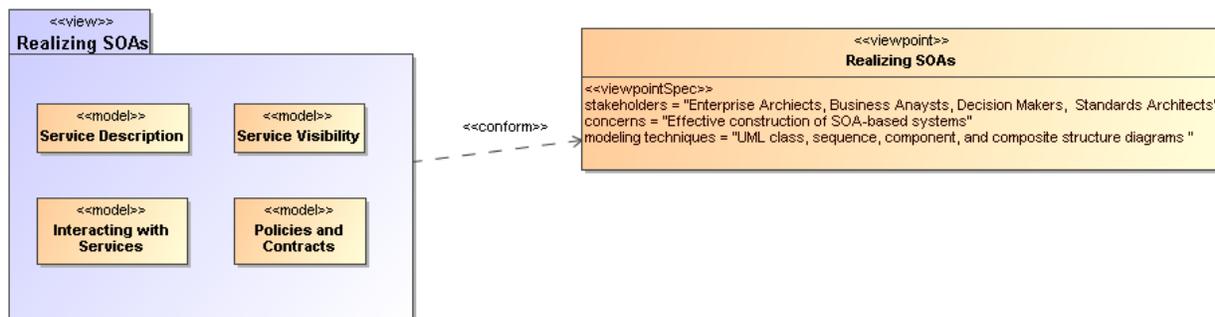


Figure 18 Model Elements Described in the Realizing a Service Oriented Architecture View

4.1 Service Description Model

A service description is an artifact, usually document-based, that defines or references the information needed to use, deploy, manage and otherwise control a service. This includes not only the information and behavior models associated with a service to define the service interface but also includes information needed to decide whether the service is appropriate for the current needs of the service consumer. Thus, the service description will also include information such as service reachability, service functionality, and the policies and contracts associated with a service.

A service description artifact may be a single document or it may be an interlinked set of documents. For the purposes of this model, differences in representation are to be ignored, but the implications of a "web of documents" is discussed later in this section.

There are several points to note regarding the following discussion of service description:

- SOA-RM states that one of the hallmarks of SOA is the large amount of associated description. The model presented below focuses on the description of services but it is equally important to consider the descriptions of the consumer, other participants, and needed resources other than services.
- Descriptions are inherently incomplete but may be determined as *sufficient* when it is possible for the participants to access and use the described services based only on the descriptions provided. This means that, at one end of the spectrum, a description along the lines of "*That service on that machine*" may be sufficient for the intended audience. On the other extreme, a service description with a machine-process-able description of the semantics of its operations and real world effect may be required for services accessed via automated service discovery and planning systems.
- Descriptions will change over time as, for example, the ingredients and nutrition information for food labeling continues to evolve. A requirement for transparency of transactions may require additional description for those associated contexts.
- Description always proceeds from a basis of what is considered "common knowledge". This may be social conventions that are commonly expected or possibly codified in law. It is impossible to describe everything and it can be expected that a mechanism as far reaching as SOA will also connect entities where there is inconsistent "common" knowledge.

- 1067 • Descriptions will become the collection point of information related to a service or any other resource,
1068 but it will not necessarily be the originating point or the motivation for generating this information. In
1069 particular, given a SOA service as the access to an underlying capability, the service may point to
1070 some of the capability's previously generated description, e.g. a service providing access to a data
1071 store may reference update records that indicate the freshness of the data. As another example, it is
1072 more maintainable for description to reference the information maintained by an individual who is
1073 designated a Responsible Party (see Section 3.2.1) than to require the update of every instance
1074 where the individual is so designated.
- 1075 • Descriptions of the provider and consumer are the essential building blocks for establishing the
1076 execution context of an interaction.

1077 These points emphasize that descriptions are assembled with respect to some context and there is no
1078 one "right" description for all contexts and for all time. Several descriptions for the same subject may
1079 exist at the same time, and this emphasizes the importance of the description referencing source material
1080 maintained by that material's owner rather than having multiple copies that become out of synch and
1081 inconsistent.

1082 It may also prove useful for a description assembled for one context to cross-reference description
1083 assembled for another context as a way of referencing ancillary information without overburdening any
1084 single description. Rather than a single artifact, description can be thought of as a web of documents that
1085 enhance the total available description.

1086 This Reference Architecture uses the term service description for consistency with the concept defined in
1087 SOA-RM. Some of the current SOA literature speaks to the idea of a "service contract" as effectively the
1088 equivalent, although the details of what comprises the service description/contract may vary. The term
1089 service description is preferred because policies are an element of description for any resource and the
1090 agreement on policies between service participants may be thought of as a contract. Saying service
1091 contract for the service description implies just one side of the interaction is governing and misses the
1092 point that a single set of policies identified by a service description may lead to numerous contracts, i.e.
1093 service level agreements, leveraging the same description. Indeed, these agreements establish the
1094 execution context of the service interaction and are not a fundamental attribute of the service itself.

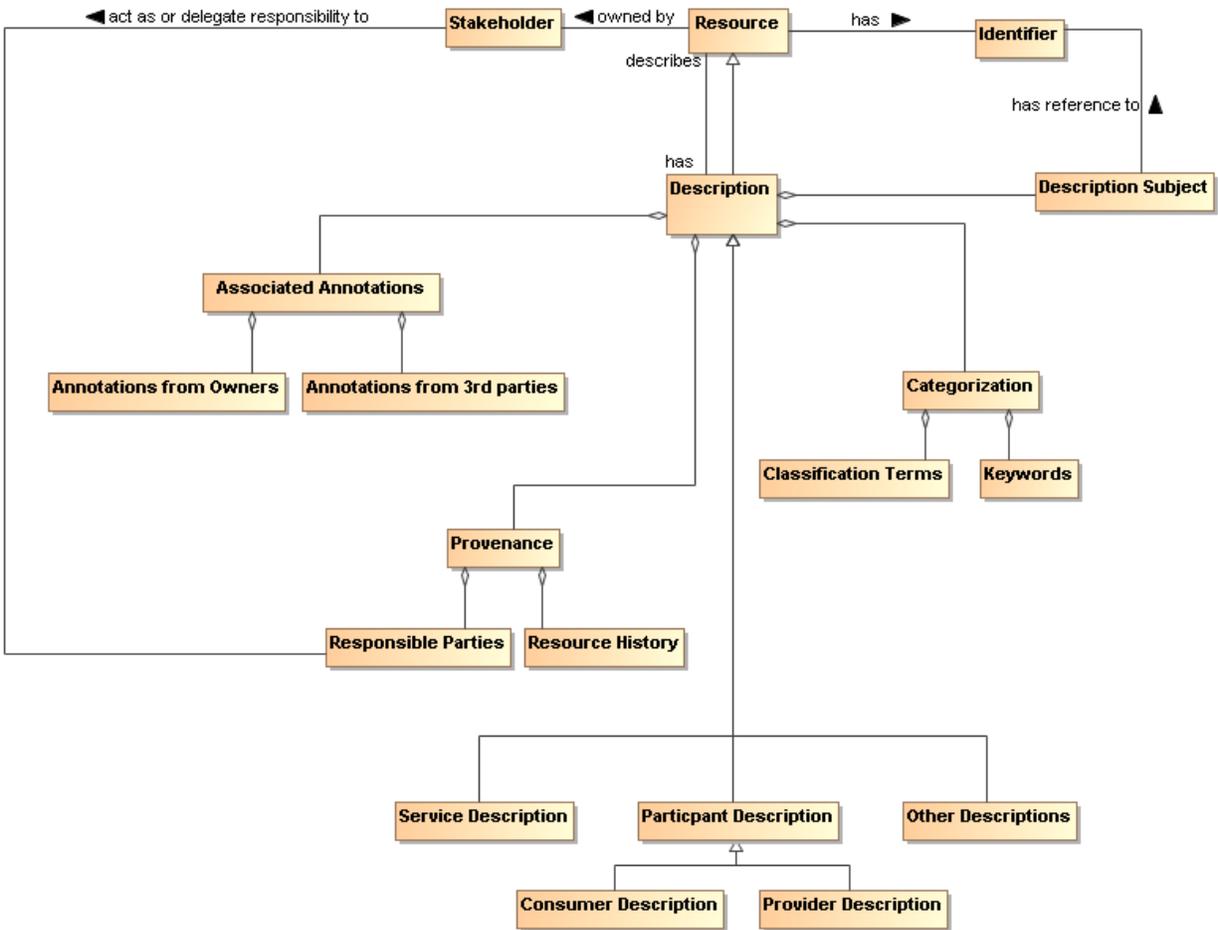
1095 **4.1.1 The Model for Service Description**

1096

1097 *Figure 20* shows Service Description modeled as a subclass of the general Description class, where
1098 Description is a subclass of the Resource class as defined in section 3.2. In addition, each Resource is
1099 assumed to have a description. The following section discusses the relationships among elements of
1100 general description and the subsequent sections focus on service description itself. Note, other
1101 descriptions, such as those of participants, are important to SOA but are not individually elaborated in this
1102 document.

1103 **4.1.1.1 Model Elements Common to General Description**

1104 The general Description class is composed of a number of elements that are expected to be common
1105 among all specialized descriptions supporting a service oriented architecture.



1106
1107 *Figure 19 General Description Model*

1108 **4.1.1.1.1 Description Subject**

1109 The subject of a description is a Resource. The value assigned to the Description Subject class may be
 1110 of any form that provides understanding of what constitutes the Resource, but it is often in human-
 1111 readable text. The Description Subject **MUST** also reference the Resource Identifier of the resource it
 1112 describes so it can unambiguously identify the subject of each description instance.

1113 As a Resource, Description also has an identifier with a unique value for each description instance. The
 1114 description instance provides vital information needed to both establish visibility of the resource and to
 1115 support its use in the execution context for the subsequent interaction. The identifier of the description
 1116 instance allows the description itself to be referenced for discussion, access, or reuse of its content.
 1117 While some subset of the description instance may be entered in a registry to support mediated discovery
 1118 of the description subject, the entire description instance will provide the more complete description
 1119 needed to initiate and continue interaction with the subject.

1120 **4.1.1.1.2 Provenance**

1121 While the Resource Identifier provides the means to know which subject and subject description are
 1122 being considered, Provenance as related to the Description class provides information that reflects on the
 1123 quality or usability of the subject. Provenance specifically identifies the entity (human, defined role,
 1124 organization, ...) that assumes responsibility for the resource being described and tracks historic
 1125 information that establishes a context for understanding what the resource provides and how it has
 1126 changed over time. Responsibilities may be directly assumed by the Shareholder who owns a Resource
 1127 or the Owner may designate Responsible Parties for the various aspects of maintaining the resource and
 1128 provisioning it for use by others. There may be more than one entity identified under Responsible Parties;

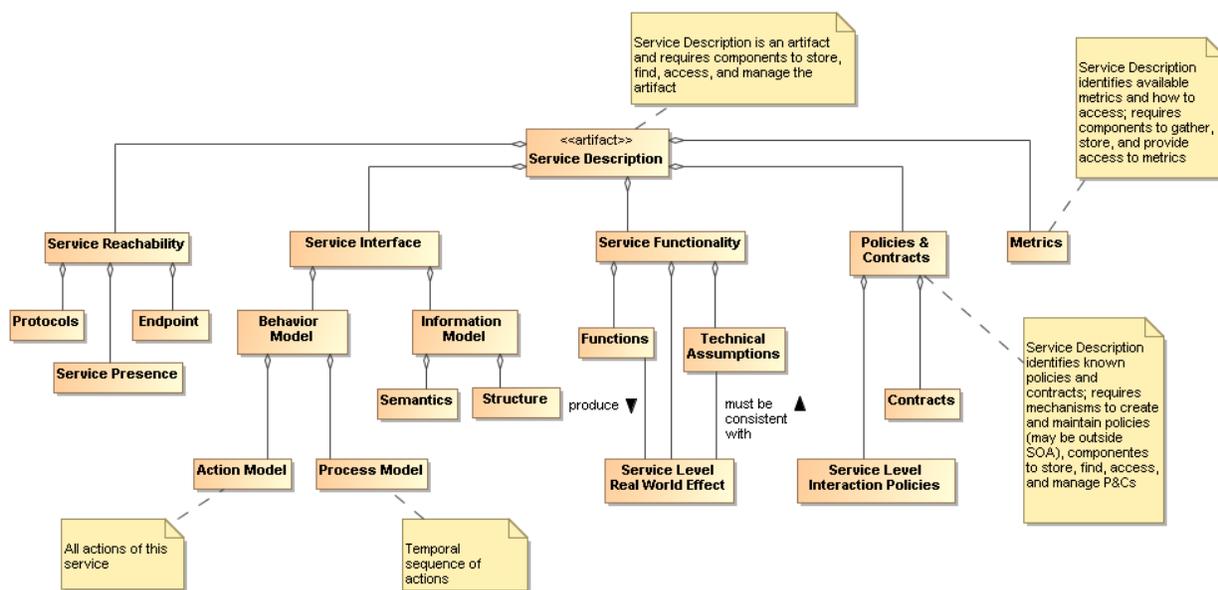
1129 for example, one entity may be responsible for code maintenance while another is responsible for
 1130 provisioning of the executable code. The historical aspects may also have multiple entries, such as when
 1131 and how data was collected and when and how it was subsequently processed, and as with other
 1132 elements of description, may provide links to other assets maintained by the Resource owner.

1133 4.1.1.1.3 Keywords and Classification Terms

1134 A traditional element of description has been to associate the resource being described with predefined
 1135 keywords or classification taxonomies that derive from referenceable formal definitions and vocabularies.
 1136 This Reference Architecture does not prescribe which vocabularies or taxonomies may be referenced,
 1137 nor does it limit the number of keywords or classifications that may be associated with the resource. It
 1138 does, however, state that a normative definition SHOULD be referenced, whether that be a
 1139 representation in a formal ontology language, a pointer to an online dictionary, or any other accessible
 1140 source. See Section 4.1.2.1 for further discussion on associating semantics with assigned values.

1141 4.1.1.1.4 Associated Annotations

1142 The general description instance may also reference associated documentation that is in addition to that
 1143 considered necessary in this model. For example, the owner of a service may have documentation on
 1144 best practices for using the service. Alternately, a third party may certify a service based on their own
 1145 criteria and certification process; this may be vital information to other prospective consumers if they were
 1146 willing to accept the certification in lieu of having to perform another certification themselves. Note, while
 1147 the examples of Associated Documentation presented here are related to services, the concept applies
 1148 equally to description of other entities.



1149
 1150 *Figure 20 Service Description Model*

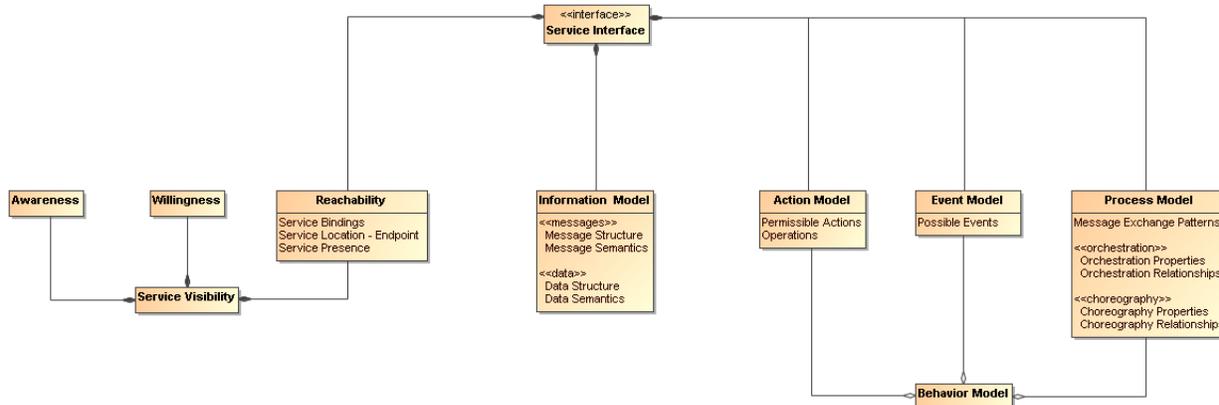
1151 4.1.1.2 Model Elements Specific to Service Description

1152 The major elements for the Service Description subclass follow directly from the areas discussed in the
 1153 Reference Model. Here, we discuss the detail shown in *Figure 20* and the purpose served by each
 1154 element of service description.

1155 4.1.1.2.1 Service Interface

1156 As noted in the Reference Model, the service interface is the means for interacting with a service. For
 1157 this reference architecture and as shown in Section 4.3 the service interface will support an exchange of
 1158 messages, where

- 1159 • the message conforms to a referenceable message exchange pattern (MEP),
- 1160 • the message payload conforms to the structure and semantics of the indicated information model,
- 1161 • the messages are used to invoke actions against the service, where the actions are specified in
- 1162 the action model and any required sequencing of actions is specified in the process model.



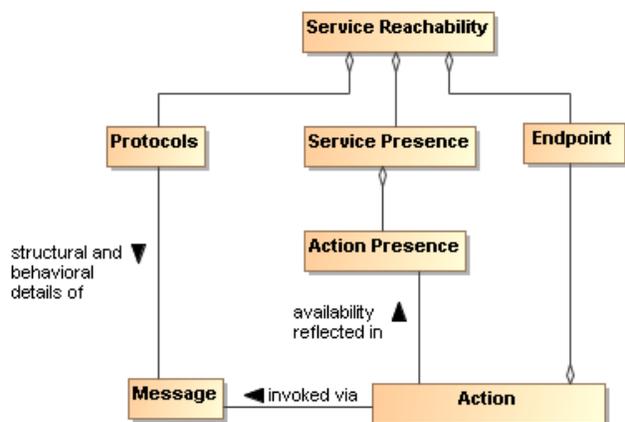
1163
1164 *Figure 21 Service Interface Model*

1165 These aspects of messages are discussed in more detail in Section 4.3

1166 4.1.1.2.2 Service Reachability

1167 Service reachability, as modeled in Section 4.2.3 enables service participants to locate and interact with
1168 one another. To support service reachability, the service description should indicate the endpoints to
1169 which a service consumer can direct messages to invoke actions and the protocol to be used for
1170 message exchange using that endpoint.

1171 In the present context, an endpoint is a referenceable entity, processor, or resource against which one
1172 can perform an action.¹¹ As applied in general to an action, the endpoint is the conceptual location where
1173 one applies an action; with respect to service description, it is the actual address where a message is
1174 sent.



1175
1176 *Figure 22 Service Reachability model*

1177 In addition, the service description should provide information on service presence or on a means of
1178 establishing this presence. Presence for either an action or a service may include a static representation

¹¹ This definition of endpoint is consistent with WS-Addressing (<http://www.w3.org/TR/2006/REC-ws-addr-core-20060509/>) but generalized for any action, not exclusively those implemented as Web Services.

1179 of availability or there may be a dynamic means to assess the current availability. The relationship
1180 between service presence and the presence of the individual actions that can be invoked is discussed
1181 under Establishing Reachability in Section 4.2.3.3.

1182 4.1.1.2.3 Service Functionality

1183 While the service interface and service reachability are concerned with the mechanics of using a service,
1184 service functionality and performance metrics (discussed in the next section) describe what can be
1185 expected when interacting with a service. Service Functionality, shown in *Figure 20* as part of the overall
1186 Service Description model, is an unambiguous expression of service function(s) and the real world effects
1187 of invoking the function. The Functions likely represent business activities in some domain that produce
1188 the desired Real World Effects.

1189 The Service Functionality may also be constrained by Technical Assumptions that underlie the effects
1190 that can result. Technical assumptions are defined as domain specific restrictions and may express
1191 underlying physical limitations, such as flow speeds must be below sonic velocity or disk access that
1192 cannot be faster than the maximum for its host drive. Technical assumptions are likely related to the
1193 underlying capability accessed by the service. In any case, the Real World Effects must be consistent
1194 with the Technical Assumptions.

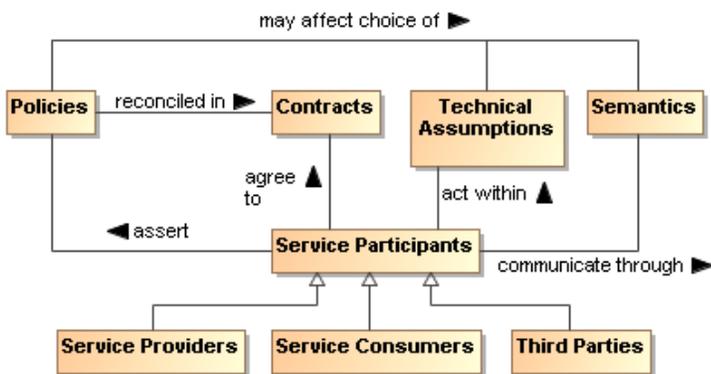
1195 Elements of Service Functionality may be expressed as natural language text, reference to an existing
1196 taxonomy of functions, or reference to a more formal knowledge capture providing richer description and
1197 context.

1198 4.1.1.2.4 Policies and Contracts, Metrics, and Compliance Records

1199 Policies prescribe the conditions and constraints for interacting with a service and impact the willingness
1200 to continue visibility with the other participants. Whereas technical assumptions are statements of
1201 “physical” fact, policies are subjective assertions made by the service provider (sometimes as passed on
1202 from higher authorities).

1203 The service description provides a central location for identifying what policies have been asserted by the
1204 service provider. The specific representation of the policy, e.g. in some formal policy language, is likely
1205 done outside of the service description and the service description would reference the normative
1206 definition of the policy.

1207 Policies may also be asserted by other service participants, as illustrated by the model shown in *Figure*
1208 *23*. Policies that are generally applicable to any interaction with the service are likely to be asserted by
1209 the service provider and included in the Policies and Contracts section of the service description.
1210 Conversely, policies that are asserted by specific consumers or consumer communities would likely be
1211 identified as part of a description’s Annotations from 3rd parties (see section 4.1.1.1.4) because these
1212 would be specific to those parties and not a general aspect of the service being described.



1213
1214 *Figure 23 Model for Policies and Contracts as related to Service Participants*

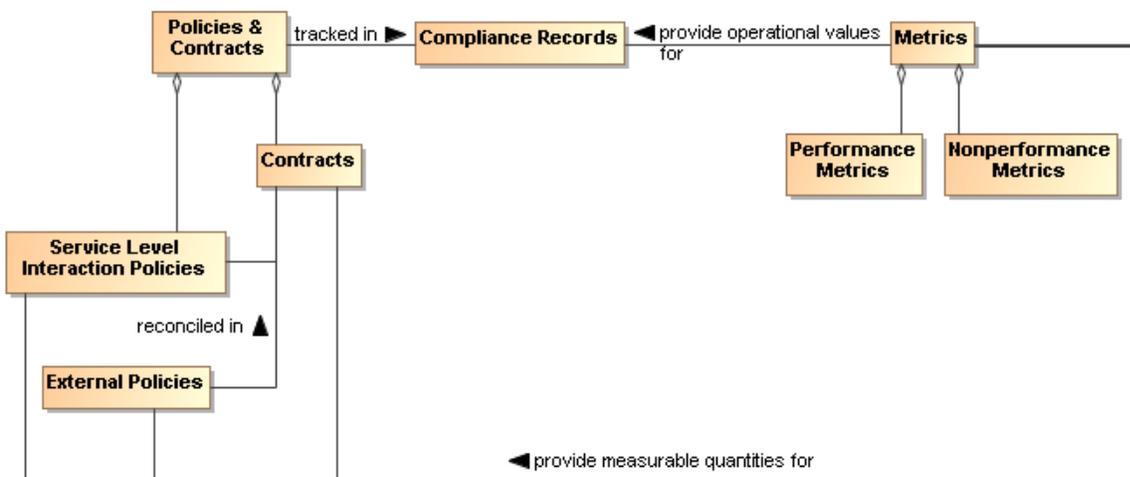
1215 As noted in the model in *Figure 23* the policies asserted may affect the allowable Technical Assumptions
1216 that can be embodied in services or their underlying capabilities and may affect the semantics that can be
1217 used. For example of the former, there may be a policy that specifies the surge capacity to be

1218 accommodated by a server, and a service that designs for a smaller capacity would not be appropriate to
1219 use. For the latter, a policy may require that only services using a community-sponsored vocabulary can
1220 be used.

1221 Contracts are agreements among the service participants. The contract may reconcile inconsistent
1222 policies asserted by the participants or may specify details of the interaction. Service level agreements
1223 (SLAs) are one commonly used category of contracts.

1224 References to contracts under which the service can be used may also be included in the service
1225 description. As with policies, the specific representation of the contract, e.g. in some formal contract
1226 language, is likely done outside of the service description and the service description would reference the
1227 normative definition of the contract. Policies and contracts are discussed further in Section 4.4.

1228 The definition and later enforcement of policies and contracts are predicated on the existence of metrics;
1229 the relationships among the relevant concepts are shown in the model in Figure 24. Performance Metrics
1230 identify quantities that characterize the speed and quality of realizing the real world effects produced via
1231 the SOA service; in addition, policies and contracts may depend on nonperformance metrics, such as
1232 whether a license is in place to use the service. Some of these metrics reflect the underlying capability,
1233 e.g. a SOA service cannot respond in two seconds if the underlying capability is expected to take five
1234 seconds to do its processing; some metrics reflect the implementation of the SOA service, e.g. what level
1235 of caching is present to minimize data access requests across the network.



1236
1237 *Figure 24 Model relating Policies and Contracts, Metrics, and Compliance Records*

1238 As with many quantities, the actual performance metrics are not themselves defined by this Service
1239 Description because it is not known *a priori* which metrics are being collected by the services, the SOA
1240 infrastructure, or other resources that participate in the SOA interactions. However, the service
1241 description SHOULD provide a placeholder (possibly through a link to an externally compiled list) for
1242 identifying which metrics are available and how these can be accessed.

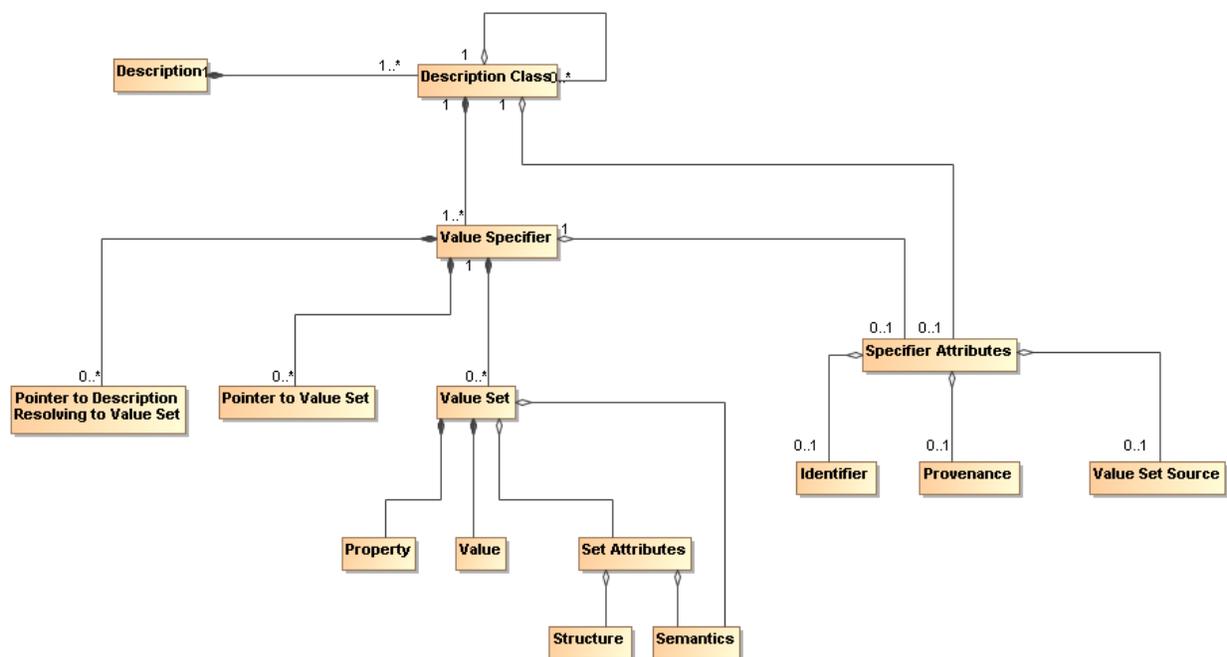
1243 The use of metrics to evaluate compliance is discussed in Section 4.4. The results of compliance
1244 evaluation SHOULD be maintained in compliance records and the means to access the compliance
1245 records SHOULD be included in the Policies and Contracts portion of the service description.

1246 Note, even though policies are from the perspective of a single participant, policy compliance can be
1247 measured and policies may be enforceable even if there is not contractual agreement with other
1248 participants. This should be reflected in the policy, contract, and compliance record information
1249 maintained in the service description.

1250 **4.1.2 Use Of Service Description**

1251 **4.1.2.1 Assigning Values to Description Instances**

1252



1253

1254 *Figure 25 Representation of a Description Class*

1255 shows the template for a general description but individual description instances depend on the ability to
1256 associate meaningful values with the identified elements. Figure 25 shows a model for a collection of
1257 information that provides for value assignment and traceability for both the value meaning and the source
1258 of a value. The model is not meant to replace existing or future schema or other structures that have or
1259 will be defined for specific implementations, but it is meant as guidance for the information such
1260 structures need to capture to generate sufficient description. It is expected that tools will be developed to
1261 assist the user in populating description and autofilling many of these fields, and in that context, this
1262 model provides guidance to the tool developers.

1263 For the model in Figure 25, each class is represented by a value specifier or is made up by components
1264 that will eventually resolve to a value specifier. For example, Description has several components, one of
1265 which is Categorization, which would be represented by a value specifier.

1266 A value specifier consists of

- 1267 • a collection of value sets with associated property-value pairs, pointers to such value sets, or pointers
1268 to descriptions that eventually resolve to value sets that describe the component; and
- 1269 • attributes that qualify the value specifier and the value sets it contains.

1270 The qualifying attributes for the value specifier include

- 1271 • an optional identifier that would allow the value set to be defined, accessed, and reused elsewhere;
- 1272 • provenance information that identifies the party (individual, role, or organization) that has
1273 responsibility for assigning the value sets to any description component;
- 1274 • an optional source of the value set, if appropriate and meaningful, e.g. if a particular data source is
1275 mandated.

1276 If the value specifier is contained within a higher-level component, (such as Service Description
1277 containing Service Functionality), the component may inherit values for the attributes from its container.

1278 Note, provenance as a qualifying attribute of a value specifier is different from provenance as part of an
 1279 instance of Description. Provenance for a service identifies those who own and are responsible for the
 1280 service, as described in Section 3.2.1. Provenance for a value specifier identifies who is responsible for
 1281 choosing and assigning values to the value sets that comprise the value specifier. It is assumed that
 1282 granularity at the value specifier level is sufficient and provenance is not required for each value set.

1283 The value set also has attributes that define its structure and semantics.

1284 • The semantics of the value set property should be associated with a semantic model conveying the
 1285 meaning of the property within the context for use, where the semantic model could vary from a free
 1286 text definition to a formal ontology.

1287 • For numeric values, the structure would provide the numeric format of the value and the “semantics”
 1288 would be conveyed by a dimensional unit with an identifier to an authoritative source defining the
 1289 dimensional unit and preferred mechanisms for its conversion to other dimensional units of like type.

1290 • For nonnumeric values, the structure would provide the data structure for the value representation
 1291 and the semantics would be an associated semantic model.

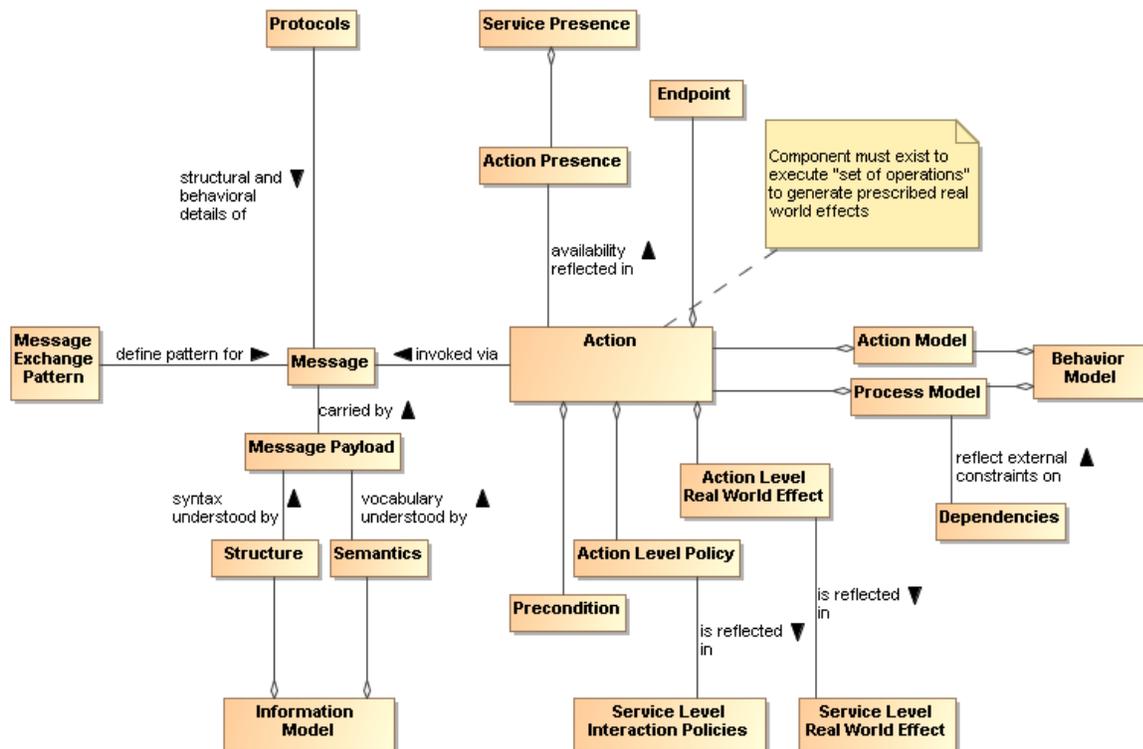
1292 • For pointers, architectural guidelines would define the preferred addressing scheme.

1293 The value specifier may indicate a default semantic model for its component value sets and the individual
 1294 value sets may provide an override.

1295 The property-value pair construct is introduced for the value set to emphasize the need to identify
 1296 unambiguously both what is being specified and what is a consistent associated value. The further
 1297 qualifying of Structure and Semantics in the Set Attributes allows for flexibility in defining the form of the
 1298 associated values.

1299 4.1.2.2 Service Description in support of Service Interaction

1300 If we assume we have awareness, i.e. access to relevant descriptions, the service participants must still
 1301 establish willingness and presence to ensure full visibility (See Section 4.2) and to interact with the
 1302 service. Service description provides necessary information for many aspects of preparing for and
 1303 carrying through with interaction.



1304
 1305 Figure 26 Model Showing Relationship Between Action and Service Description Components

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EDITOR'S NOTE:

ONE QUESTION IS WHETHER THE MODEL SHOULD SHOW THE "SAME" ACTION AS POSSIBLY BEING INVOKED THROUGH THE SAME MESSAGE BUT USING A DIFFERENT PROTOCOL AT A DIFFERENT ENDPOINT AND THERE BEING A RELATIONSHIP BETWEEN ENDPOINT AND PROTOCOL. AGAIN, THIS MAY NOT BE PART OF THE SERVICE DESCRIPTION SECTION BUT OF THE DISCUSSION OF A MODEL FOR ACTION ELSEWHERE.

Figure 26 combines the Service Interface model of Figure 21 and the Service Reachability model of Figure 22 to concisely relate Action and the relevant components of Service Description. Action is invoked via a Message where the structure and behavioral details of the message conform to an identified Protocol, the message payload conforms to the service Information Model, and the message sequencing follows an identified Message Exchange Pattern. The protocol, information model, and message exchange pattern are identified in the service description.

The availability of an action is reflected in the Action Presence and each Action Presence contributes to the overall Service Presence. Each action has its own endpoint and also its own protocols associated with the endpoint¹² and to what extent, e.g. current or average availability, there is presence for the action through that endpoint. The endpoint and service presence are also part of the service description.

An action may have preconditions where a Precondition is something that needs to be in place before an action can occur, e.g. confirmation of a precursor action. Whether preconditions are satisfied is evaluated when someone tries to perform the action and not before. Presence for an action means someone can initiate it and is independent of whether the preconditions are satisfied. However, the successful completion of the action may depend on whether its preconditions were satisfied.

Presence of a service is an aggregation of the presence of the service's actions, and the service level may aggregate to some degraded or restricted presence if some action presence is not confirmed. For example, if error processing actions are not available, the service can still provide required functionality if no error processing is needed. This implies reachability relates to each action as well as applying to the service/business as a whole.

Analogous to the relationship between actions and preconditions, the Process Model may imply Dependencies for succeeding steps in a process, e.g. that a previous step has successfully completed, or may be isolated to a given step. An example of the latter would be a dependency that the host server has scheduled maintenance and access attempts at these times would fail. Dependencies related to the process model do not affect the presence of a service although these may affect whether the business function successfully completes.

The conditions under which an action can be invoked may depend on policies associated with the action. The Action Level Policies MUST be reflected in the Service Level Interaction Policies because such policies may be critical to determining whether the conditions for use of the service are consistent with the policies asserted by the service consumer. The service level interaction policies are included in the service description.

Similarly, the result of invoking an action is one or more real world effects, and the Action Level Real World Effects MUST be reflected in the Service Level Real World Effect included in the service description. If policies and real world effects at the action level are not unambiguously expressible at the service level, then the service description becomes inadequate for expressing conditions for use or results of using the service, and the understanding of what constitutes a service interaction is called into doubt.

From a description standpoint, a consumer would show interest in a service if the service functionality is what is needed and the service policies are at least worth pursuing if not immediately acceptable. By saying functionality is of interest, we are saying the (business) functions and service-level real world effects are of interest and there is nothing in the technical assumptions that preclude use of the service. Note at this level, the business functions are not concerned with the action or process models. These

¹² This is analogous to a WSDL 2.0 interface operation (WSDL 1.1 portType) having one or more defined bindings and the service identifies the endpoints (WSDL 1.1 ports) corresponding to the bindings.

1353 models get into the nuts and bolts of making the business function happen and will be dealt with at that
1354 level later.

1355 The service description is not intended to be isolated documentation but rather an integral part of service
1356 use. The initial use of any service should be based on information contained in the service description,
1357 and changes in service description should be pushed to known consumers. Thus, changes would not be
1358 introduced that later are captured in perpetually out-of-date documentation but rather reference to the
1359 service description should be an integral part of service use. This idea is consistent with checking the
1360 service endpoint before invoking a service action, but use of service description information should be
1361 more intrinsic than merely for a DNS-type function.

1362 **4.1.2.2.1 Description and Invoking Actions Against a Service**

1363 At this point, let us assume the descriptions were sufficient to establish willingness; see Section 4.2.3.2.
1364 Figure 26 indicates the service endpoint establishes where to go to actually carry out the interaction. This
1365 is where we have to start considering the action and process models.

1366 The action model identifies the multiple actions a user can perform against a service and the user would
1367 perform these in the context of the process model as indicated under the Service Interface portion of
1368 Service Description. For a given business function, there is a corresponding process model, where any
1369 process model may involve multiple actions. From the above discussion of model elements of description
1370 we may conclude (1) actions have reachability information, including endpoint and presence, (2)
1371 presence of service is some aggregation of presence of its actions, (3) action preconditions and service
1372 dependencies do not affect presence although these may affect successful completion.

1373 Having established visibility, the interaction can proceed. Given a business function, the consumer knows
1374 what will be accomplished (the service functionality), the conditions under which interaction will proceed
1375 (service policies and contracts), and the process that must be followed (the process model). Given the
1376 process model, the consumer knows which actions need to be performed; given the action, the consumer
1377 knows the endpoint and protocol to be used and whether there is presence for the action. The remaining
1378 question is how does the description information for structure and semantics enable interaction.

1379 In the discussion above, we indicate the importance of the process model in identifying relevant actions
1380 and their sequence. Interaction with the actions are through messages and thus it is the syntax and
1381 semantics of the messages with which we are concerned. There seems to be a number of ways to
1382 approach this but the common way now is to define the structure and semantics that can appear as part
1383 of a message and then assemble the pieces into messages and associate messages with actions.
1384 Actions make use of structure and semantics as defined in the information model to describe its legal
1385 messages. In addition, the message exchange pattern defines sequencing and use of messages for a
1386 given action.

1387 So to continue from above, the process model identifies actions to be performed against a service and
1388 the action sequence for performing the actions. For a given action, the Reachability portion of description
1389 indicates the protocol bindings that are available, the endpoint corresponding to a binding, and whether
1390 there is presence at that endpoint. The interaction with actions is through messages that conform to the
1391 structure and semantics defined in the information model and the message sequence conforming to the
1392 action's identified MEP. The result is some portion of the real world effect initially examined in the service
1393 description (e.g. if an error exists, that part that covers the error processing would be invoked).

1394 **4.1.2.2.2 The question of multiple business functions**

1395 The service description model discussed above applies to the service and not the components of the
1396 service. For example, the Action Model identifies numerous actions that can be performed against a
1397 service and the Process Model defines the order in which the actions are performed, but the real world
1398 effects are defined for the service and not the individual actions. Similarly, numerous policies may be
1399 associated with a service, but policies at the action level must be reflected at the service level for service
1400 description to support visibility.

1401 It is assumed that a SOA service represents an identifiable business function to which policies can be
1402 applied and from which desired business effects can be obtained. While contemporary discussions of
1403 SOA services and supporting standards do not constrain what actions or combinations of actions can or

1404 should be defined for a service, this Reference Architecture considers the implications of service
1405 description in defining the range of actions appropriate for an individual SOA service.

1406 To begin, consider the situation if a given SOA service is the container for multiple independent (but
1407 possibly loosely related) business functions. Note, this is not multiple effects from a single function but
1408 multiple functions with potentially different sets of effects for each function. As noted above, a service
1409 can have multiple actions a user can perform against it, and this does not change with multiple business
1410 functions. An individual business function corresponds to a process model, so multiple business
1411 functions imply multiple process models because either the process is different or the specific action
1412 performed for some process step is different. The same action may be used in multiple process models
1413 but the aggregated service presence would be specific to each business function because the
1414 components being aggregated will likely be different between process models. In summary, for a service
1415 with multiple business functions, each function has (1) its own process model and dependencies, (2) its
1416 own aggregated presence, and (3) possibly its own list of policies and real world effects.

1417 A common variation on this theme is for a single service to have multiple endpoints for different levels of
1418 quality of service (QoS). Different QoS imply separate statements of policy, separate endpoints, possibly
1419 separate dependencies, and so on. One could say the QoS variation does not require this because there
1420 can be a single QoS policy that encompasses the variations. and all other aspects of the service would be
1421 the same except for the endpoint used for each QoS. However, the different aspects of policy at the
1422 service level would need to be mapped to endpoints, and this introduces an undesirable level of coupling
1423 across the elements of description. In addition, it is obvious that description at the service level can
1424 become very complicated if combinations are allowed to grow.

1425 One could imagine a service description that is basically a container for action descriptions, where each
1426 action description is self contained; however, this would lead to duplication of description components
1427 across actions. If common description components are factored, this either is limited to components
1428 common across all actions or requires complicated tagging to capture the components that often but do
1429 not universally apply.

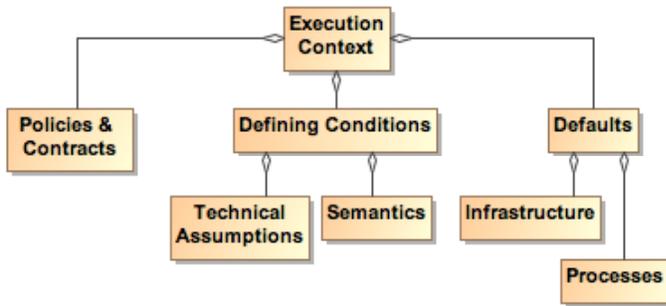
1430 If a provider cannot describe a service as a whole but must describe every action, this leads to the
1431 situation where it may be extremely difficult to construct a clear and concise service description that can
1432 effectively support discovery and use without tedious logic to process the description and assemble the
1433 available permutations. In effect, if adequate description of an action begins to look like description of a
1434 service, it may be best to have it as a separate service.

1435 Recall, more than one service can access the same underlying capability, and this is appropriate if a
1436 different real world effect is to be exposed. Along these lines, one can argue that different QoS are
1437 different services because getting a response in one minute rather than one hour is more than a QoS
1438 difference; it is a fundamental difference in the business function being provided.

1439 As a best practice, a criteria for whether a service is appropriately scoped may be the ease or difficulty in
1440 creating an unambiguous service description. A consequence of having tightly-scoped services is there
1441 will be a greater reliance on combining services, i.e. more fundamental business functions, to create more
1442 advanced business functions. This is consistent with the principles of service oriented architecture and is
1443 the basic position of the Reference Architecture, although not an absolute requirement. Combining
1444 services increases the reliance on understanding and implementing the concepts of orchestration,
1445 choreography, and other approaches yet to be developed; these are discussed in more detail in section
1446 4.4 Interacting with Services.

1447 **4.1.2.2.3 Service Description, Execution Context, and Service Interaction**

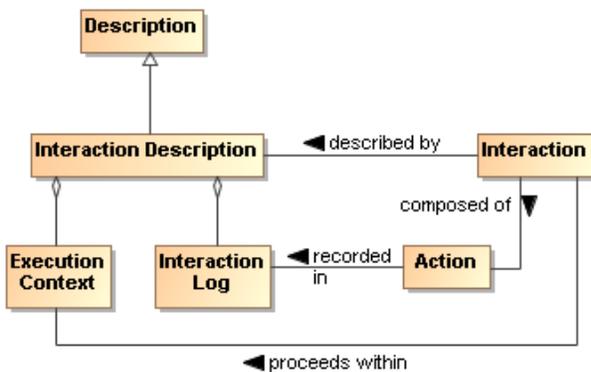
1448 The service description provides sufficient information to support service visibility, including the willing of
1449 service participants to interact. However, the corresponding descriptions for providers and consumers
1450 may both contain policies, technical assumptions, constraints on semantics, and other technical and
1451 procedural conditions that must be aligned to define the terms of willingness. The agreements which
1452 encapsulate the necessary alignment form the basis upon which interactions may proceed – in the SOA
1453 Reference Model, this collection of agreements and the necessary environmental support establish the
1454 execution context.



1455
1456 *Figure 27 Execution Context model*

1457 Figure 27 shows a number of contributors to the execution context. These broad categories are meant to
1458 include any disconnects that could get in the way of interoperability and successful interactions, but other
1459 items may need to be included to collect a sufficient description of the interaction conditions. Any other
1460 items not explicitly noted in the model but needed to set the environment would also be a candidate for
1461 including in the execution context. However, as noted in the Reference Model, it is not possible to
1462 describe everything and so a set of information items as potentially extensive as the execution context will
1463 never be complete in every detail. As with the service description, the goal is to be sufficiently complete
1464 for the task at hand.

1465 While the execution context captures the conditions under which interaction can occur, it does not capture
1466 the specific service invocations that do occur in a specific interaction. A service interaction as modeled in
1467 Figure 28 introduces the concept of an Interaction Description which is composed of both the Execution
1468 Context and an Interaction Log. The execution context specifies the set of conditions under which the
1469 interaction occurs and the interaction log captures the sequence of service interactions that occur within
1470 the execution context. The execution context can be thought of as the container in which the interaction
1471 occurs and the interaction log captures what happens inside the container. This combination is needed to
1472 support auditability and repeatability of the interactions.



1473
1474 *Figure 28 Service Interaction model*

1475 With respect to repeatability, SOA allows for a great deal of flexibility and one of its benefits is that
1476 services and their underlying capabilities can be updated without disturbing the consumers. So, for
1477 example, Google can improve their ranking algorithm in a manner transparent to the typical user without
1478 the user being concerned with the details of the update. Indeed, improvements in Google often depend
1479 on the user being unaware of updates because that allows Google to adapt to content providers trying to
1480 game the ranking algorithms.

1481 However, it may also be vital for the consumer to be able to recreate past results or to generate
1482 consistent results in the future, and information such as what conditions, which services, and which
1483 versions of those services are used is indispensable in retracing one's path. The interaction log is a
1484 critical part of the resulting real world effects because it defines how the effects were generated and
1485 possibly the meaning of observed effects. This increases in importance as dynamic composability

1486 becomes more feasible. In essence, a result has limited value if one does not know how it was
1487 generated.

1488 The interaction log is a detailed trace for a specific interaction, and its reuse is limited to duplicating that
1489 interaction. On the other hand, an execution context can be reusable for the same participants using the
1490 same services or it can act as a template for those items to consider for similar interactions. A previous
1491 execution context could provide a starting point for defining the conditions of future interactions, either
1492 between the same consumer and provider or by like-minded consumers and providers attempting to carry
1493 out similar tasks.

1494 Such uses of execution context imply (1) a standardized format for capturing execution context and (2) a
1495 subclass of general description could be defined to support visibility of saved execution contexts. The
1496 specifics of the relevant formats and descriptions are beyond the scope of this Reference Architecture.

1497 A service description is unlikely to track interaction descriptions or the constituent execution contexts or
1498 interaction logs that include mention of the service. However, as appropriate, linking to specific instances
1499 of either of these could be done through associated annotations.

1500 **4.1.3 Relationship to Other Description Models**

1501 While the representation shown in Figure 25 is derived from considerations related to service description,
1502 it is acknowledged that other metadata standards are relevant and should, as possible, be incorporated
1503 into this work. Two standards of particular relevance are the Dublin Core Metadata Initiative (DCMI) and
1504 ISO 11179, especially Part 5.

1505 When the service description (or even the general description class) is considered as the DCMI
1506 “resource”, Figure 25 aligns nicely with the DCMI resource model. While some differences exist, these
1507 are mostly in areas where DCMI goes into detail that is considered beyond the scope of the current
1508 Reference Architecture. For example, DCMI defines classes of “shared semantics” whereas for the
1509 Reference Architecture, it is sufficient to prescribe that an identification of relevant semantic models is
1510 sufficient. Likewise, the DCMI “description model” goes into the details of possible syntax encodings
1511 whereas for the Reference Architecture it is sufficient to identify the relevant formats.

1512 With respect to ISO 11179 Part 5, the metadata fields defined in that reference may be used without
1513 prejudice as the properties in Figure 25 above. Additionally, other defined metadata sets may be used by
1514 the service provider if the other sets are considered more appropriate, i.e. it is fundamental to this
1515 Reference Architecture to identify the need and the means to make vocabulary declarations explicit but it
1516 is beyond the scope to specify which vocabularies are to be used. In addition, the identification of domain
1517 of the properties and range of the values has not been included in the current Reference Architecture
1518 discussion, but the text of ISO 11179 Part 5 can be used consistently with the model prescribed in this
1519 document.

1520 Description as defined in the context of this Reference Architecture considers a wide range of applicability
1521 and support of the principles of service oriented architecture. Other metadata models can be used in
1522 concert with the model presented here because most of these focus on a finer level of detail that is
1523 outside the present scope, and so provide a level of implementation guidance that can be applied as
1524 appropriate.

1525 **4.1.4 Architectural Implications**

1526 The description of service description indicates numerous architectural implications on the SOA
1527 ecosystem:

- 1528 • Description will change over time and its contents will reflect changing needs and context. This
1529 requires the existence of:
 - 1530 ○ mechanisms to support the storage, referencing, and access to normative definitions of
1531 one or more versioning schemes that may be applied to identify different aggregations of
1532 descriptive information, where the different schemes may be versions of a versioning
1533 scheme itself;
 - 1534 ○ configuration management mechanisms to capture the contents of the each aggregation
1535 and apply a unique identifier in a manner consistent with an identified versioning scheme;

- 1536 ○ one or more mechanisms to support the storage, referencing, and access to conversion
- 1537 relationships between versioning schemes, and the mechanisms to carry out such
- 1538 conversions.
- 1539 • Description makes use of defined semantics, where the semantics may be used for
- 1540 categorization or providing other property and value information for description classes. This
- 1541 requires the existence of:
- 1542 ○ semantic models that provide normative descriptions of the utilized terms, where the
- 1543 models may range from a simple dictionary of terms to an ontology showing complex
- 1544 relationships and capable of supporting enhanced reasoning;
- 1545 ○ mechanisms to support the storage, referencing, and access to these semantic models;
- 1546 ○ configuration management mechanisms to capture the normative description of each
- 1547 semantic model and to apply a unique identifier in a manner consistent with an identified
- 1548 versioning scheme;
- 1549 ○ one or more mechanisms to support the storage, referencing, and access to conversion
- 1550 relationships between semantic models, and the mechanisms to carry out such
- 1551 conversions.
- 1552 • Descriptions include reference to policies defining conditions of use and optionally contracts
- 1553 representing agreement on policies and other conditions. This requires the existence of (as also
- 1554 enumerated under governance):
- 1555 ○ descriptions to enable the policy modules to be visible, where the description includes a
- 1556 unique identifier for the policy and a sufficient, and preferably a machine processible,
- 1557 representation of the meaning of terms used to describe the policy, its functions, and its
- 1558 effects;
- 1559 ○ one or more discovery mechanisms that enable searching for policies that best meet the
- 1560 search criteria specified by the service participant; where the discovery mechanism will
- 1561 have access to the individual policy descriptions, possibly through some repository
- 1562 mechanism;
- 1563 ○ accessible storage of policies and policy descriptions, so service participants can access,
- 1564 examine, and use the policies as defined.
- 1565 • Descriptions include references to metrics which describe the operational characteristics of the
- 1566 subjects being described. This requires the existence of (as partially enumerated under
- 1567 governance):
- 1568 ○ the infrastructure monitoring and reporting information on SOA resources;
- 1569 ○ possible interface requirements to make accessible metrics information generated or
- 1570 most easily accessed by the service itself;
- 1571 ○ mechanisms to catalog and enable discovery of which metrics are available for a
- 1572 described resources and information on how these metrics can be accessed;
- 1573 ○ mechanisms to catalog and enable discovery of compliance records associated with
- 1574 policies and contracts that are based on these metrics.
- 1575 • Descriptions of the interactions are important for enabling auditability and repeatability, thereby
- 1576 establishing a context for results and support for understanding observed change in performance
- 1577 or results. This requires the existence of:
- 1578 ○ one or more mechanisms to capture, describe, store, discover, and retrieve interaction
- 1579 logs, execution contexts, and the combined interaction descriptions;
- 1580 ○ one or more mechanisms for attaching to any results the means to identify and retrieve
- 1581 the interaction description under which the results were generated.
- 1582 • Descriptions may capture very focused information subsets or can be an aggregate of numerous
- 1583 component descriptions. Service description is an example of a likely aggregate for which
- 1584 manual maintenance of all aspects would not be feasible. This requires the existence of:
- 1585 ○ tools to facilitate identifying description elements that are to be aggregated to assemble
- 1586 the composite description;
- 1587 ○ tools to facilitate identifying the sources of information to associate with the description
- 1588 elements;
- 1589 ○ tools to collect the identified description elements and their associated sources into a
- 1590 standard, referenceable format that can support general access and understanding;

- 1591 ○ tools to automatically update the composite description as the component sources
1592 change, and to consistently apply versioning schemes to identify the new description
1593 contents and the type and significance of change that occurred.
- 1594 • Descriptions provide up-to-date information on what a resource is, the conditions for interacting
1595 with the resource, and the results of such interactions. As such, the description is the source of
1596 vital information in establishing willingness to interact with a resource, reachability to make
1597 interaction possible, and compliance with relevant conditions of use. This requires the existence
1598 of:
 - 1599 ○ one or more discovery mechanisms that enable searching for described resources that
1600 best meet the criteria specified by a service participant, where the discovery mechanism
1601 will have access to individual descriptions, possibly through some repository mechanism;
 - 1602 ○ tools to appropriately track users of the descriptions and notify them when a new version
1603 of the description is available.

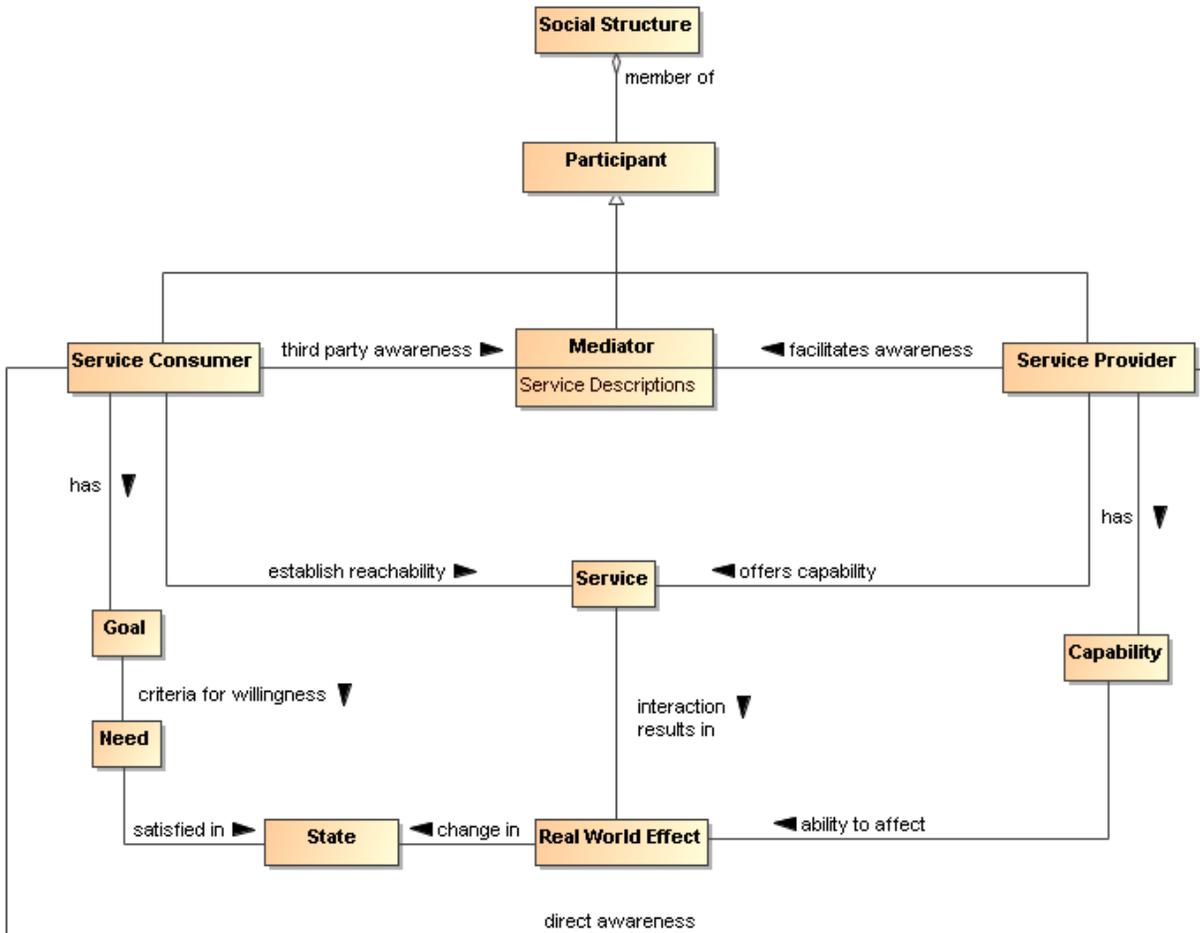
1604 **4.2 Service Visibility Model**

1605 One of the key requirements for participants interacting with each other in the context of a SOA is
1606 achieving visibility: before services can interoperate, the participants have to be visible to each other
1607 using whatever means are appropriate. The Reference Model analyzes visibility in terms of awareness,
1608 willingness, and reachability. In this section, we explore how visibility may be achieved.

1609 **4.2.1 Visibility to Business**

1610 The relationship of visibility to the SOA ecosystem encompasses both human social structures and
1611 automated IT mechanisms. Figure 29 depicts a business setting that is a basis for visibility as related to
1612 the Social Structure Model in the Business Via Services View (see Section 3.4). Service consumers and
1613 service providers may have direct awareness or mediated awareness where mediated awareness is
1614 achieved through some third party. A consumer's willingness to use a service is reflected by the
1615 consumer's presumption of satisfying goals and needs based on the description of the service. Service
1616 providers offer capabilities that have real world affects that result in a change in state of the consumer.
1617 Reachability of the service by the consumer leads to interactions that change the state of the consumer.
1618 The consumer can measure the change of state to determine if the claims made by description and the
1619 real world effects of consuming the service meet the consumer's needs.

1620



1621
1622 *Figure 29 Visibility to Business Model*

1623 Visibility and interoperability in a SOA ecosystem requires more than location and interface information,
1624 or the traditional Application Programming Interface (API). A meta-model for this broader view of visibility
1625 is depicted in Section 4.1. In addition to providing improved awareness of service capabilities the service
1626 description may contain policies valuable for determination of willingness to interact.

1627 Another important business capability in a SOA environment is the ability to narrow visibility to trusted
1628 members within a social structure, often referred to as Communities of Interest (COI) in government
1629 sectors. Mediators for awareness may provide policy based access to service descriptions, allowing for
1630 the dynamic formation of awareness between members of a COI.

1631 A mediator of service descriptions may also provide event notifications to both consumers and providers
1632 about information relating to service descriptions. One example of this capability is a publish/subscribe
1633 model where the mediator allows consumers to subscribe to service description version changes made
1634 by the provider. Likewise, the mediator may provide notifications to the provider of consumers that have
1635 subscribed to service description updates.

1636 4.2.2 Attaining Visibility

1637 Attaining visibility is described in terms of steps that lead to visibility. While there can be many contexts
1638 for visibility within a single social structure, the same general steps can be applied to each of the contexts
1639 to accomplish visibility.

1640 Attaining SOA visibility requires

- 1641 • service description creation and maintenance,
- 1642 • processes and mechanisms for achieving awareness of and accessing descriptions,

- 1643 • processes and mechanisms for establishing willingness of participants,
- 1644 • processes and mechanisms to determine reachability.

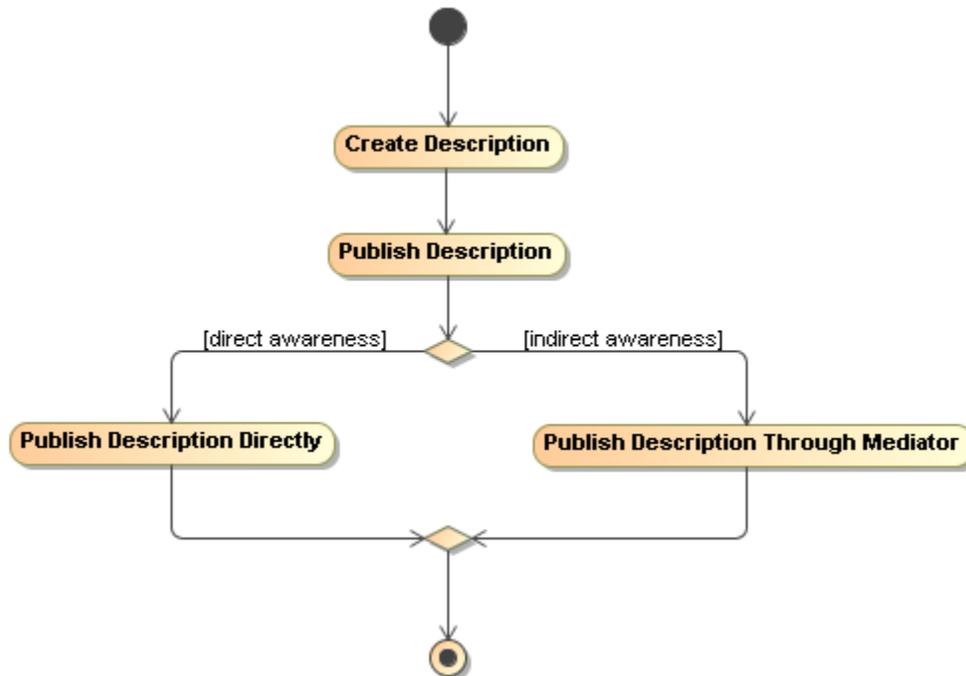
1645 Visibility may occur in stages, i.e. a participant can become aware enough to look or ask for further
 1646 description, and with this description, the participant can decide on willingness, possibly requiring
 1647 additional description. For example, if a potential consumer has a need for a tree cutting (business)
 1648 service, the consumer can use a web search engine to find web sites of providers. The web search
 1649 engine (a mediator) gives the consumer links to relevant web pages and the consumer can access those
 1650 descriptions. For those prospective providers that satisfy the consumer's criteria, the consumer's
 1651 willingness to interact increases. The consumer likely contacts several tree services to get detailed cost
 1652 information (or arrange for an estimate) and may ask for references (further description). Likely, the
 1653 consumer will establish full visibility and proceed with the interaction with a tree service who mutually
 1654 establishes visibility.

1655 4.2.2.1 Achieving Awareness

1656 A service participant is aware of another participant if it has access to a description of that participant with
 1657 sufficient completeness to establish the other requirements of visibility.

1658 Awareness is inherently a function of a participant; awareness can be established without any action on
 1659 the part of the target participant other than the target providing appropriate descriptions. Awareness is
 1660 often discussed in terms of consumer awareness of providers but the concepts are equally valid for
 1661 provider awareness of consumers.

1662 Awareness can be decomposed into the creation of descriptions, making them available, and discovering
 1663 the descriptions. Discovery in the Service Visibility Model is the process where a consumer discovers a
 1664 service description or a service provider discovers a likely consumer's description. Discovery can be
 1665 initiated or it can be by notification. Initiated discovery for business may require formalization of the
 1666 required capabilities and resources to achieve business goals. Figure 30 and Figure 31 depict a typical
 1667 process for achieving awareness.



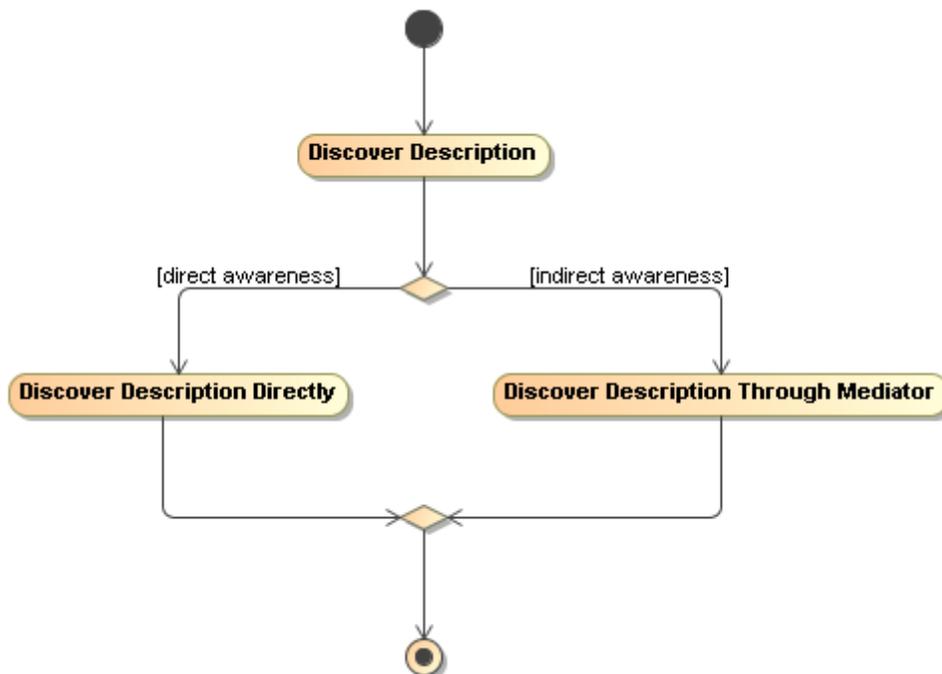
1668
 1669 *Figure 30 Publishing Description*

1670 A mediator as discussed for awareness is a third party participant that provides awareness to one or
 1671 more consumers of one or more services. See Section 3.1, for an overview of participants. Direct
 1672 awareness is awareness between a consumer and provider without the use of a third party. Direct

1673 awareness may be the result of having previously established an execution context and possibly indicates
 1674 successful interaction has occurred in the past.

1675 The same medium for awareness may be direct in one context and may be mediated in another context.
 1676 For example, a service provider may maintain a web site with links to the provider's descriptions of
 1677 services giving the consumers direct awareness to the provider's services. Alternatively, a community
 1678 may maintain a mediated web site with links to various provider descriptions of services for any number of
 1679 consumers. More than one mediator may be involved, as different mediators may specialize in different
 1680 mediation functions.

1681



1682
 1683 *Figure 31 Discovering Description*

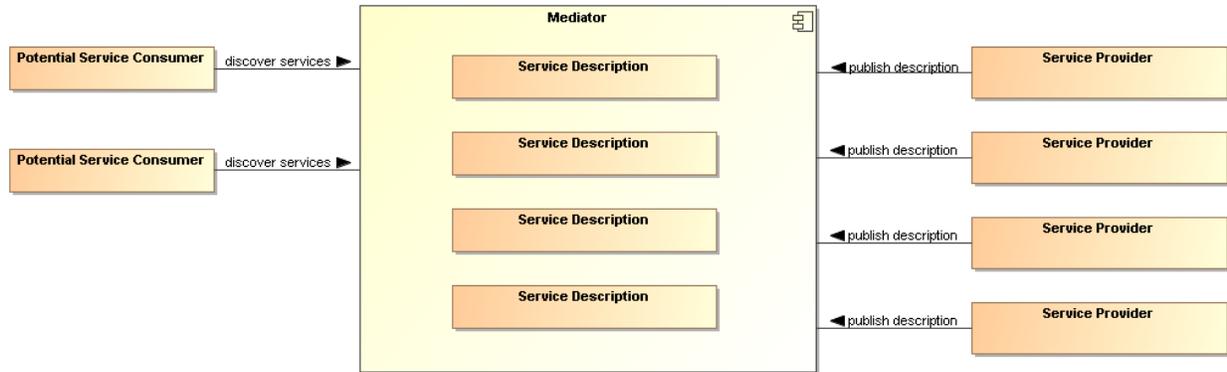
1684

1685 There may be numerous methods to facilitate discovery. For example, descriptions could be discovered
 1686 by browsing a web site, querying a public registry, or via email notifications.

1687 Descriptions may be formal or informal. Section 4.1, provides a comprehensive model for service
 1688 description that can be applied to formal registry/repositories used to mediate visibility. Using consistent
 1689 description taxonomies and standards based mediated awareness helps provide more effective
 1690 awareness.

1691 **4.2.2.1.1 Mediated Awareness**

1692 Mediated awareness promotes loose coupling by keeping the consumers and services from explicitly
 1693 referring to each other and the descriptions. Mediation lets interaction vary independently. Rather than all
 1694 potential service consumers being informed on a continual basis about all services, there is a known or
 1695 agreed upon facility or location that houses the service description.



1696

1697 *Figure 32 Mediated Service Awareness*

1698 In Figure 32, the potential service consumers perform queries or are notified in order to locate those
 1699 services that satisfy their needs. As an example, the telephone book is a mediated registry where
 1700 individuals perform manual searches to locate services (i.e. the yellow pages). The telephone book is
 1701 also a mediated registry for solicitors to find and notify potential customers (i.e. the white pages).

1702 In mediated service awareness for large and dynamic numbers of service consumers and service
 1703 providers, the benefits typically far outweigh the management issues associated with it. Some of the
 1704 benefits of mediated service awareness are

- 1705 • Potential service consumers have a known location for searching thereby eliminating needless and
 1706 random searches
- 1707 • Typically a consortium of interested parties (or a sufficiently large corporation) signs up to host the
 1708 mediation facility
- 1709 • Standardized tools and methods can be developed and promulgated to promote interoperability and
 1710 ease of use.

1711 However, mediated awareness can have some risks associated with it:

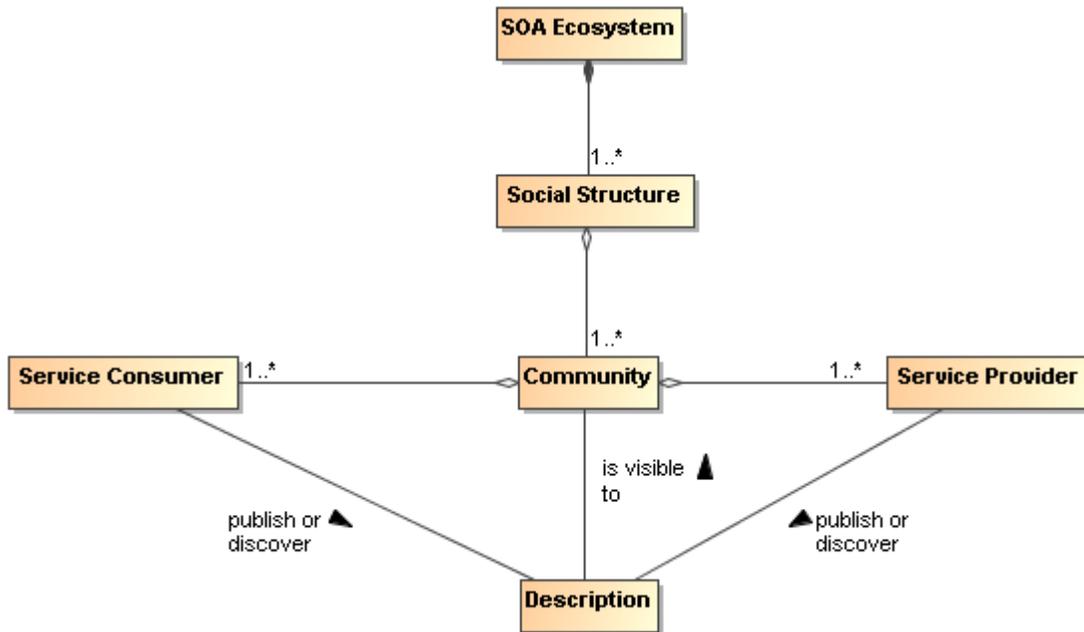
- 1712 • A single point of failure. If the central mediation service fails then a potentially large number of service
 1713 providers and consumers will be adversely affected.
- 1714 • A single point of control. If the central mediation service is owned by, or controlled by, someone other
 1715 than the service consumers and/or providers then the latter may be put at a competitive disadvantage
 1716 based on policies of the discovery provider.

1717

1718 **4.2.2.1.2 Awareness in Complex Social Structures**

1719 Awareness applies to one or more communities within one or more social structures where a community
 1720 consists of at least one description provider and one description consumer. These communities may be
 1721 part of the same social structure or be part of different ones.

1722 In Figure 33, awareness can be within a single community, multiple communities, or all communities in
 1723 the social structure. The social structure can encourage or restrict awareness through its policies, and
 1724 these policies can affect participant willingness. The information about policies should be incorporated in
 1725 the relevant descriptions. The social structure also governs the conditions for establishing contracts, the
 1726 results of which will be reflected in the execution context if interaction is to proceed.



1727

1728 *Figure 33 Awareness In a SOA Ecosystem*

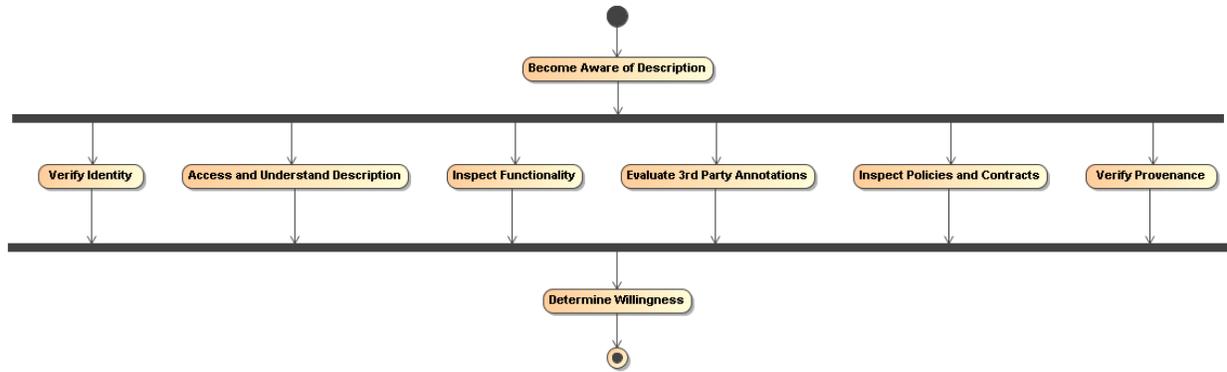
1729 IT policy/contract mechanisms can be used by visibility mechanisms to provide awareness between
 1730 communities. The IT mechanisms for awareness may incorporate trust mechanisms to assure
 1731 awareness between trusted communities. For example, government organizations will often want to limit
 1732 awareness of an organization's services to specific communities of interest.

1733 Another common business model for awareness is maximizing awareness to communities within the
 1734 social structure, the traditional market place business model. A centralized mediator often arises as a
 1735 provider for this global visibility, a gatekeeper of visibility so to speak. For example, Google is a
 1736 centralized mediator for accessing information on the web. As another example, television networks have
 1737 centralized entities providing a level of awareness to communities that otherwise could not be achieved
 1738 without going through the television network.

1739 However, mediators have motivations, and they may be selective in which information they choose to
 1740 make available to potential consumers. For example, in a secure environment, the mediator may enforce
 1741 security policies and make information selectively available depending on the security clearance of the
 1742 consumers.

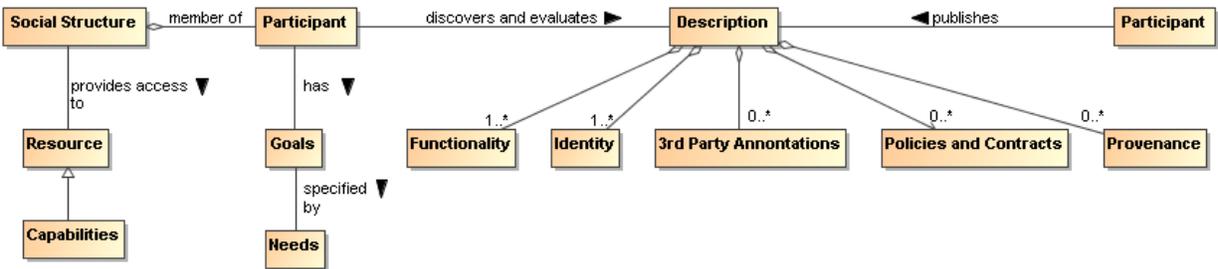
1743 **4.2.2.2 Determining Willingness**

1744 Having achieved awareness, participants use descriptions to help determine their willingness to interact
 1745 with another participant. Both awareness and willingness are determined prior to consumer/provider
 1746 interaction. The activities in Figure 34, or a subset there of, can be performed to help determine
 1747 willingness.



1748
1749 *Figure 34 Determining Willingness*

1750 In any given process to determine willingness, one or more of the transitions or flows depicted above may
1751 be executed. For example, in a particular service interaction, it may be important to inspect policies and to
1752 verify provenance; another interaction may call for evaluating 3rd party annotations in addition.



1753
1754 *Figure 35 Business, Description and Willingness*

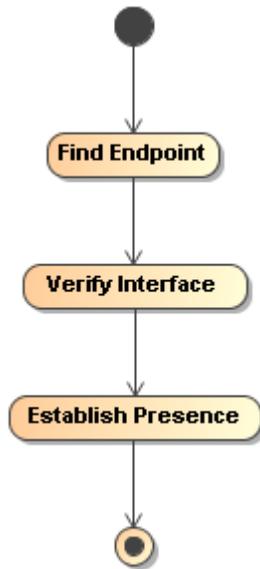
1755 Figure 35 relates elements of the Business via Services View, and elements from the Service Description
1756 Model to willingness. By having a willingness to interact within a particular social structure, the social
1757 structure provides the participant access to capabilities based on conditions the social structure finds
1758 appropriate for its context. The participant can use these capabilities to satisfy goals and objectives as
1759 specified by the participant's needs.

1760 In Figure 35, information used to determine willingness is defined by Description. Information referenced
1761 by Description may come from many sources. For example, a mediator for descriptions may provide 3rd
1762 party annotations for reputation. Another source for reputation may be a participant's own history of
1763 interactions with another participant.

1764 A participant will inspect functionality for potential satisfaction of needs. Identity is associated with any
1765 participant, however, identity may or may not be verified. If available, participant reputation may be a
1766 deciding factor for willingness to interact. Policies and contracts referenced by the description may be
1767 particularly important to determine the agreements and commitments required for business interactions.
1768 Provenance may be used for verification of authenticity of a resource.

1769 **4.2.2.3 Establishing Reachability**

1770 Reachability involves knowing the service endpoint, service interface, and presence of a service. Figure
1771 36 lists activities involved to establish reachability. For reachability, service descriptions should include
1772 sufficient data to enable a service consumer and service provider to interact with each other. At a
1773 minimum, service descriptions should include information about the location of the service and the service
1774 interface. The subject of access control and other process model type activities to establish a connection
1775 are left for the Interacting with Services Model.



1776
1777 *Figure 36 Establishing Reachability*

1778 **Endpoint**

1779 An endpoint is a reference-able entity, processor or resource against which an action can be
1780 performed.

1781 **Interface**

1782 Interface verification involves determination of compatible communication protocols, compatible
1783 message exchange capabilities, and service interface version.

1784 **Presence**

1785 Presence is established when a service can be reached at a particular point in time. Presence
1786 may not be known in many cases until the act of interaction begins. To overcome this problem,
1787 IT mechanisms may make use of presence protocols to provide the current up/down status of a
1788 service.

1789 Service reachability enables service participants to locate and interact with one another. Each action may
1790 have its own endpoint and also its own protocols associated with the endpoint¹³ and whether there is
1791 presence for the action through that endpoint. Presence of a service is an aggregation of the presence of
1792 the service's actions, and the service level may aggregate to some degraded or restricted presence if
1793 some action presence is not confirmed. For example, if error processing actions are not available, the
1794 service can still provide required functionality if no error processing is needed. This implies reachability
1795 relates to each action as well as applying to the service/business as a whole

1796 After reachability has been established, there may be times when participants need to re-establish
1797 reachability such as when a service fails and a new location and version for the service needs to be
1798 determined. Disconnected operations is another example for re-establishment of reachability. For SOA,
1799 both endpoint location and service interface version are important for re-establishing reachability. For
1800 example, multiple versions of a service may be in operation for backward compatibility. A Domain Name
1801 Service (DNS) lookup for service location may not be sufficient for re-establishing service reachability
1802 after a failure.

¹³ This is analogous to a WSDL 2.0 interface operation (WSDL 1.1 portType) having one or more defined bindings and the service identifies the endpoints (WSDL 1.1 ports) corresponding to the bindings.

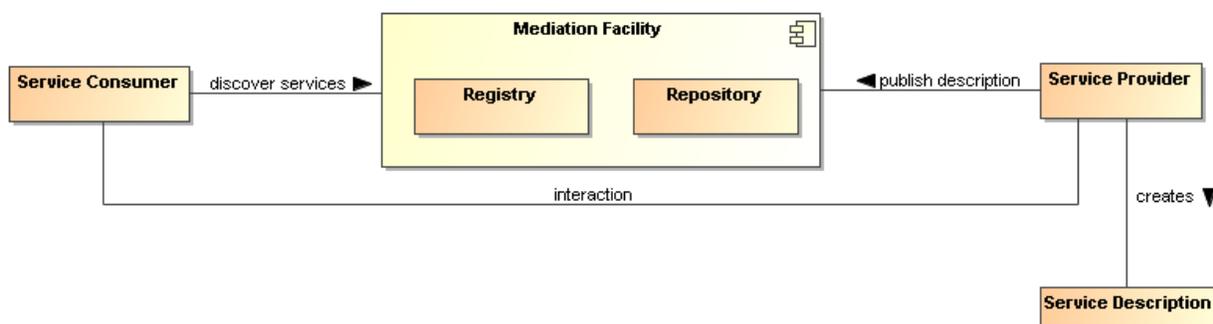
1803 **4.2.3 Mechanisms for Attaining Visibility**

1804 While there can be many mechanisms for service visibility in a SOA, this section covers some examples
1805 of those mechanisms.

1806 **4.2.3.1 Mechanisms for Awareness**

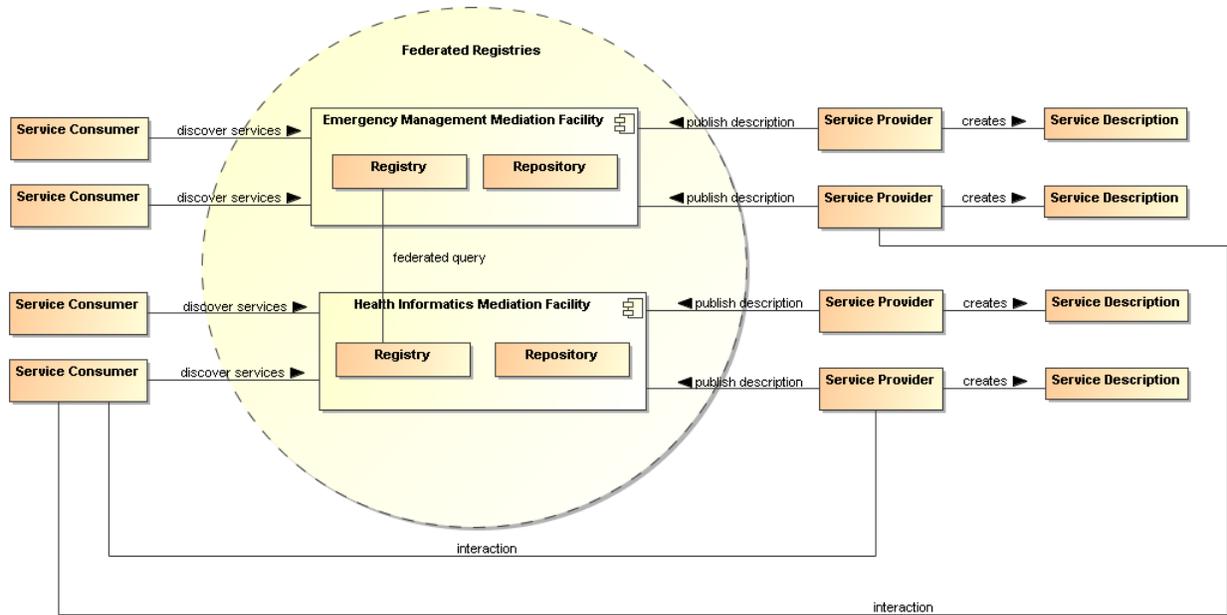
1807 Achieving awareness in a SOA can range from word of mouth to formal Service Descriptions in a
1808 standards based registry-repository. Some other examples of achieving awareness in a SOA are the
1809 use of a web page containing description information, email notifications of descriptions, and document
1810 based descriptions.

1811 A common mechanism for mediated awareness in the industry is a registry-repository. Figure 37 depicts a
1812 mediation facility containing a registry and a repository. The registry stores links or pointers to service
1813 description artifacts. The repository in this example is the storage location for the service description
1814 artifacts. Service descriptions can be pushed (publish/subscribe for example) or pulled from the register-
1815 repository mediator.



1816
1817 *Figure 37 Mediated Registry-Repository*

1818 The registry is like a card catalog at the library and a repository is like the shelves for the books.
1819 Standardized metadata describing repository content can be stored as registry objects in a registry and
1820 any type of content can be stored as repository items in a repository. The registry may be constructed
1821 such that description items stored within the mediation facility repository will have intrinsic links in the
1822 registry while description items stored outside the mediation facility will have extrinsic links in the registry.
1823 When like SOA IT mechanisms interoperate with one another, the IT mechanisms may be referred to as
1824 federated. An example use of federation is combining different domains of knowledge as in Figure 38.

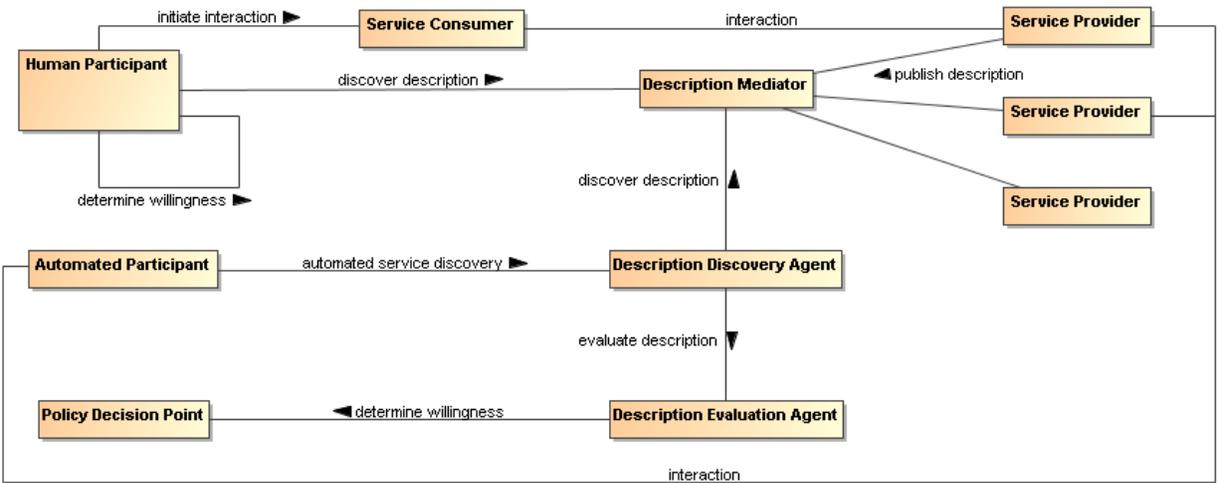


1825
1826 *Figure 38 Federated Registry-Repository*

1827

1828 **4.2.3.2 Mechanisms for Willingness**

1829 Mechanisms that aid in determining willingness make use of the artifacts referenced by descriptions of
 1830 services. Mechanisms for establishing willingness could be as simple as rendering service description
 1831 information for human consumption to automated evaluation of functionality, policies, and contracts by a
 1832 rules engine. The rules engine for determining willingness could operate as a policy decision point as
 1833 defined in Section 4.4.



1834
1835 *Figure 39 Mechanisms for Willingness*

1836 Figure 25 is an example of manual determination of willingness by a human participant and one possible
 1837 example of automated determination of willingness. For functionality that may be provided by the
 1838 Enterprise Service Bus see Section 4.3.3. For models explaining the Policy Decision Point see Section
 1839 4.4.

1840 4.2.3.3 Mechanisms for Reachability

1841 Reachability mechanisms will often begin with a tool that is capable of reading service description
1842 interfaces and generating a client capable of interacting with the provider's service. The establishment of
1843 presence occurs when the client has started interactions with the provider's service. Expected service
1844 operating times may be published as part of service description. Presence protocols may also be
1845 implemented to provide further assurance of presence of a service.

1846 4.2.4 Architectural Implications

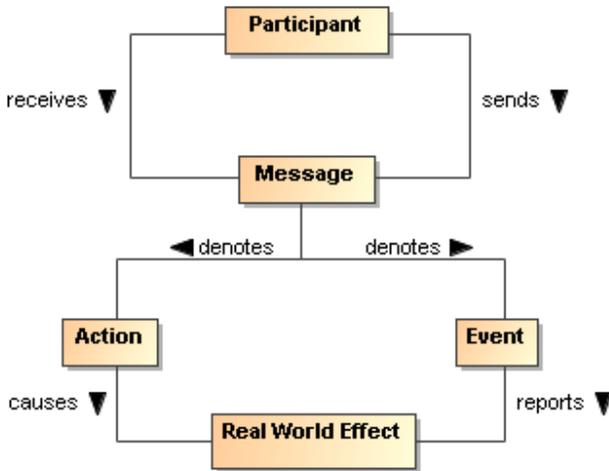
1847 Visibility in a SOA ecosystem has the following architectural implications on mechanisms providing
1848 support for awareness, willingness, and reachability:

- 1849 • Mechanisms providing support for awareness will likely have the following minimum capabilities:
 - 1850 ○ creation of Description, preferably conforming to a standard Description format and structure;
 - 1851 ○ publishing of Description directly to a consumer or through a third party mediator;
 - 1852 ○ discovery of Description, preferably conforming to a standard for Description discovery;
 - 1853 ○ notification of Description updates or notification of the addition of new and relevant
1854 Descriptions;
 - 1855 ○ classification of Description elements according to standardized classification schemes.
- 1856 • In a SOA ecosystem with complex social structures, awareness may be provided for specific
1857 communities of interest. The architectural mechanisms for providing awareness to communities of
1858 interest will require support for:
 - 1859 ○ policies that allow dynamic formation of communities of interest;
 - 1860 ○ trust that awareness can be provided for and only for specific communities of interest, the
1861 bases of which is typically built on keying and encryption technology.
- 1862 • The architectural mechanisms for determining willingness to interact will require support for:
 - 1863 ○ verification of identity and credentials of the provider and/or consumer;
 - 1864 ○ access to and understanding of description;
 - 1865 ○ inspection of functionality and capabilities;
 - 1866 ○ inspection of policies and/or contracts.
- 1867 • The architectural mechanisms for establishing reachability will require support for:
 - 1868 ○ the location or address of an endpoint;
 - 1869 ○ verification and use of a service interface which includes communication protocols, message
1870 exchange capabilities, and service interface version;
 - 1871 ○ determination of presence with an endpoint which may only be determined at the point of
1872 interaction but may be further aided by the use of a presence protocol for which the endpoints
1873 actively participate.

1874 4.3 Interacting with Services Model

1875 Interaction is the use of a service to access capability in order to achieve a particular desired real world
1876 effect, where real world effect is the actual *result* of using a service. An interaction can be characterized
1877 by a sequence of actions. Consequently, interacting with a service involves performing actions against
1878 the service, usually through a series of information exchanges (e.g., messages), although other modes of
1879 interaction are possible such as modifying the shared state of a resource. Note that a participant (or
1880 agent acting on behalf of the participant) can be the sender of a message, the receiver of a message, or
1881 both.

1882 For purposes of this SOA Reference Architecture, the authors have committed to the use of message
1883 exchange between service participants to denote actions against the services that *cause* a real world
1884 effect, and to denote events that *report* on real world effects that arise from those actions.



1885

1886 *Figure 40 A "message" denotes either an action or an event.*

1887 A *Message* denotes either an action or an event. In other words, both actions and events are realized
 1888 through messages. The OASIS Reference Model states that the Action Model characterizes the
 1889 "permissible set of actions that may be invoked against a service." We extend that notion here to include
 1890 events as part of the action model and that messages denote either actions or events.

1891 **4.3.1 Actions and Events**

1892 In Section 3.5.1, we saw that participants interact with each other in order to perform actions. An action is
 1893 not itself the same thing as the result of performing the action. When an action is performed against a
 1894 service, the real world effect that results is reported in the form of events (see Section 3.5.1).

1895 In this Reference Architecture, we use *messages* and *message exchange* to denote both actions and
 1896 results of actions.

1897 **4.3.2 Message Exchange**

1898 *Message exchange* is the means by which service participants (or their agents) interact with each other.
 1899 There are two primary modes of interaction: joint actions that cause real world effects, and notification of
 1900 events that report real world effects.¹⁴

1901 A message exchange is used to affect an action when the messages contain the appropriately formatted
 1902 content that should be interpreted as joint action and the agents involved interpret the message
 1903 appropriately.

1904 A message exchange is also used to communicate event notifications. An event is a report of an
 1905 occurrence that is of interest to some participant; in our case when some real world effect has occurred.
 1906 Just as action messages will have formatting requirements, so will event notification messages. In this
 1907 way, the Information Model of a service must specify the syntax (structure), and semantics (meaning) of
 1908 the action messages and event notification messages as part of a service interface. It must also specify
 1909 the syntax and semantics of any data that is carried as part of a payload of the action or event notification
 1910 message. The Information Model is described in greater detail in the Service Description Model (see
 1911 Section 4.1).

1912 In addition to the Information Model that describes the syntax and semantics of the messages and data
 1913 payloads, exception conditions and error handling in the event of faults (e.g., network outages, improper
 1914 message formats, etc.) must be specified or referenced as part of the Service Description.

¹⁴ The notion of "joint" in joint action implies that you have to have a speaker *and* a listener in order to interact.

1915 When a message is interpreted as an action, the correct interpretation typically requires the receiver to
 1916 perform a set of operations. These *operations* represent the sequence of actions (often private) a service
 1917 must perform in order to validly participate in a given joint action.

1918 Similarly, the correct consequence of realizing a real world effect may be to initiate the reporting of that
 1919 real world effect via an event notification.

1920 **Message Exchange**

1921 The means by which joint actions and event notifications are coordinated by service participants
 1922 (or agents).

1923 **Operations**

1924 The sequence of actions a service must perform in order to validly participate in a given joint
 1925 action.

1926 **4.3.2.1 Message Exchange Patterns (MEPs)**

1927 As stated earlier, this Reference Architecture commits to the use of message exchange to denote actions
 1928 against the services, and to denote events that report on real world effects that arise from those actions.

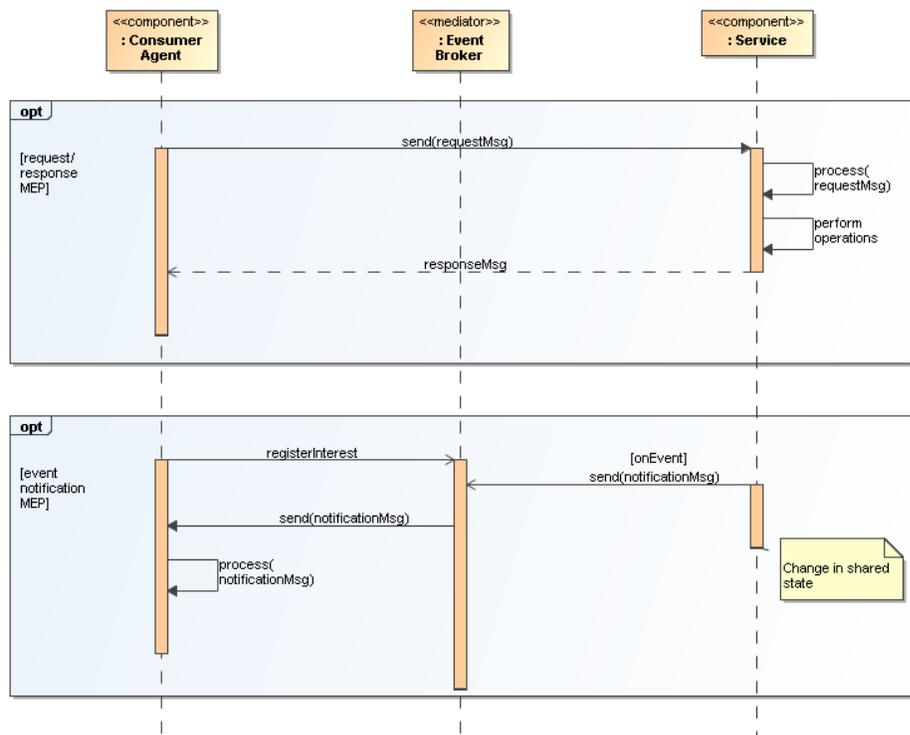
1929 Based on these assumptions, the basic temporal aspect of service interaction can be characterized by
 1930 two fundamental message exchange patterns (MEPs):

- 1931 • Request/response to represent how actions cause a real world effect
- 1932 • Event notification to represent how events report a real world effect

1933 This is by no means a complete list of all possible MEPs used for inter- or intra-enterprise messaging but
 1934 it does represent those that are most commonly used in exchange of information and reporting changes
 1935 in state both within organizations and across organizational boundaries, a hallmark of a SOA.

1936 Recall from the OASIS Reference Model that the Process Model characterizes “the temporal relationships
 1937 between and temporal properties of actions and events associated with interacting with the service.”

1938 Thus, MEPs are a key element of the Process Model. The meta-level aspects of the Process Model (just
 1939 as with the Action Model) are provided as part of the Service Description Model (see Section 4.1).



1940
 1941 *Figure 41 Fundamental SOA message exchange patterns (MEPs)*

1942 In the UML sequence diagram shown in Figure 41 it is assumed that the service participants (consumer
1943 and provider) have delegated message handling to hardware or software agents acting on their behalf. In
1944 the case of the service consumer, this is represented by the *Consumer Agent* component. In the case of
1945 the service provider, the agent is represented by the *Service* component. The message interchange
1946 model illustrated represents a logical view of the MEPs and not a physical view. In other words, specific
1947 hosts, network protocols, and underlying messaging system are not shown as these tend to be
1948 implementation specific. Although such implementation-specific elements are considered outside the
1949 scope of this Reference Architecture, they are important considerations in modeling the SOA execution
1950 context. Recall from the Reference Model that the *execution context* of a service interaction is “the set of
1951 infrastructure elements, process entities, policy assertions and agreements that are identified as part of
1952 an instantiated service interaction, and thus forms a path between those with needs and those with
1953 capabilities.”

1954 **4.3.2.2 Request/Response MEP**

1955 In a request/response MEP, the Consumer Agent component sends a request message to the Service
1956 component. The Service component then processes the request message. Based on the content of the
1957 message, the Service component performs the service operations. Following the completion of these
1958 operations, a response message is returned to the Consumer Agent component. The response could be
1959 that a step in a process is complete, the initiation of a follow-on operation, or the return of requested
1960 information.¹⁵

1961 Although the sequence diagram shows a *synchronous* interaction (because the sender of the request
1962 message, i.e., Consumer Agent, is blocked from continued processing until a response is returned from
1963 the Service) other variations of request/response are valid, including *asynchronous* (non-blocking)
1964 interaction through use of queues, channels, or other messaging techniques.

1965 What is important to convey here is that the request/response MEP represents *action*, which causes a
1966 real world effect, irrespective of the underlying messaging techniques and messaging infrastructure used
1967 to implement the request/response MEP.

1968 **4.3.2.3 Event Notification MEP**

1969 An event is realized by means of an event notification message exchange that reports a real world effect;
1970 specifically, a change in shared state between service participants. The basic event notification MEP
1971 takes the form of a one-way message sent by a notifier agent (in this case, the Service component) and
1972 received by agents with an interest in the event (here, the Consumer Agent component).

1973 Often the sending agent may not be fully aware of all the agents that will receive the notification;
1974 particularly in so-called publish/subscribe (“pub/sub”) situations. In event notification message
1975 exchanges, it is rare to have a tightly-coupled link between the sending and the receiving agent(s) for a
1976 number of practical reasons. One of the most common is the potential for network outages or
1977 communication interrupts that can result in loss of notification of events. Therefore, a third-party agent is
1978 usually used that serves as an intermediary that may have the ability to store event notification messages
1979 and serves to decouple the sending and received agents.

1980 Although this is typically an implementation issue, because this type of third-party decoupling is so
1981 common in event-driven systems, we felt that for this Reference Architecture, it was warranted for use in
1982 modeling this type of message exchange. This third-party intermediary is shown in Figure 41 as an Event
1983 Broker mediator. As with the request/response MEP, no distinction is made between synchronous versus
1984 asynchronous communication, although asynchronous message exchange is illustrated in Figure 41.

¹⁵ There are cases when a response is not always desired and this would be an example of a “one-way” MEP. Similarly, while not shown here, there are cases when some type of “callback” MEP is required in which the consumer agent is actually exposed as a service itself and is able to process incoming messages from another service.

1985 4.3.3 Composition of Services

1986 Composition of services is the act of aggregating or “composing” a single service from one or more other
1987 services. Before we provide an architectural model of service composition, it is important that we
1988 distinguish two fundamentally different types of services, *atomic services* and *composite services*.

1989 Atomic Service

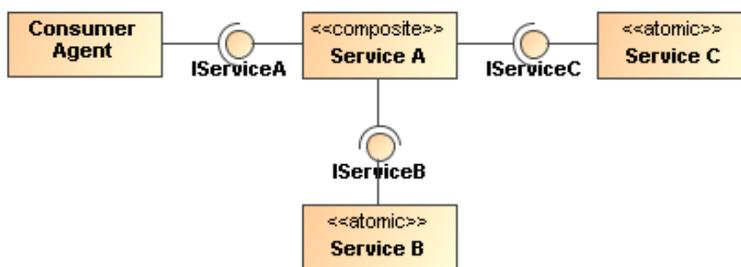
1990 A service visible to a service consumer (or agent) via a single interface and described via a single
1991 service description that does not use or interact with other services.

1992 Composite Service

1993 A service visible to a service consumer (or agent) via a single interface and described via a single
1994 service description that is the aggregation or composition of one or more other services. These
1995 other services can be atomic services, other composite services, or a combination of both.¹⁶

1996 From the consumer’s point of view, the distinction is, of course, mostly irrelevant. The consumer still
1997 interacts with a composite service via a single interface and utilizes the meta-level information about the
1998 composite service provided by a single Service Description. Nevertheless, there are important
1999 dependencies that need to be considered in services that utilize other services such as propagation of
2000 policy constraints, security profiles, etc.

2001 A simple model of service composition is illustrated in Figure 42



2002
2003 *Figure 42 Simple model of service composition ("public" composition).*

2004 Here, Service A is a composite service that has an exposed interface IServiceA that is available to the
2005 Consumer Agent component and relies on two other service components in its implementation. The
2006 Consumer Agent does not know that atomic Services B and C are used by Service A, or whether they are
2007 used in serial or parallel, or if their operations succeed or fail. The Consumer Agent only cares about the
2008 success or failure of Service A. The exposed interfaces of Services B and C (IService B and IServiceC)
2009 are not necessarily hidden from the Consumer Agent; only the fact that these services are used as part of
2010 the composition of Service A. In this example, there is no practical reason the Consumer Agent could not
2011 interact with Service B or Service C in some other interaction scenario.

2012 It is possible for a service composition to be opaque from one perspective and transparent from another.
2013 For example, a service may appear to be a single service from the Consumer Agent’s perspective, but is
2014 transparently composed of one or more services from a service management perspective. A Service
2015 Management Service needs to be able to have visibility into the composition in order to properly manage
2016 the dependencies between the services used in constructing the composite service—including managing
2017 the service’s lifecycle. The subject of services as management entities is described and modeled in the
2018 Owing Service Oriented Architectures View of this Reference Architecture and will not be further
2019 elaborated here. The point to be made here is that there can be different levels of opaqueness or
2020 transparency when it comes to visibility of service composition.

2021 Services can be composed in variety of ways including direct service-to-service interaction by using
2022 programming techniques, or they can be aggregated by means of a scripting approach that leverages a

¹⁶ The term *composition* as used herein does not embrace the semantics of a UML composition binary relationship. Here we are referring to the relationship between services.

2023 service composition scripting language. Such scripting approaches are further elaborated in the following
2024 sub-sections on service-oriented business processes and collaborations.

2025 **4.3.3.1 Service-Oriented Business Processes**

2026 The concepts of business processes and collaborations in the context of transactions and exchanges
2027 across organizational boundaries are described and modeled as part of the Business via Services View of
2028 this Reference Architecture (see Section 3). Here, we focus on the belief that the principle of composition
2029 of services can be applied to business processes and collaborations. Of course, business processes and
2030 collaborations traditionally represent complex, multi-step business functions that may involve multiple
2031 participants, including internal users, external customers, and trading partners. Therefore, such
2032 complexities cannot simply be ignored when transforming traditional business processes and
2033 collaborations to their service-oriented variants.

2034 Business processes are comprised of a set of coherent activities that, when performed in a logical
2035 sequence over a period of time and with appropriate rules applied, result in a certain business outcome.
2036 Service orientation as applied to business processes (i.e., “service-oriented business processes”) means
2037 that the aggregation or composition of all of the abstracted activities, flows, and rules that govern a
2038 business process can themselves be abstracted as a service **[BLOOMBERG/SCHMELZER]**.

2039 When business processes are abstracted in this manner and accessed through SOA services, all of the
2040 concepts used to describe and model composition of services that were articulated in Section 4.3.3 apply.
2041 There are some important differences from a composite service that represents an abstraction of a
2042 business process from a composite service that represents a single-step business interaction. As stated
2043 earlier, business processes have temporal properties and can range from short-lived processes that
2044 execute on the order of minutes or hours to long-lived processes that can execute for weeks, months, or
2045 even years. Further, these processes may involve many participants. These are important
2046 considerations for the consumer of a service-oriented business process and these temporal properties
2047 must be articulated as part of the meta-level aspects of the service-oriented business process in its
2048 Service Description, along with the meta-level aspects of any sub-processes that may be of use or need
2049 to be visible to the Service Consumer.

2050 In addition, a workflow activity represents a unit of work that some entity acting in a described role (i.e.,
2051 role player) is asked to perform. Activities can be broken down into steps with each step representing a
2052 task for the role player to perform. Based on our earlier assertion that messages denote joint action
2053 between service participants, we could model these tasks as actions, i.e., message exchanges, which
2054 would imply that activities can be modeled as a collection of action-oriented message exchanges. Of
2055 course, within a business process, the role player performing a task or sub-task of a particular activity in
2056 an overall process flow may actually be a human entity and not a software or hardware agent.

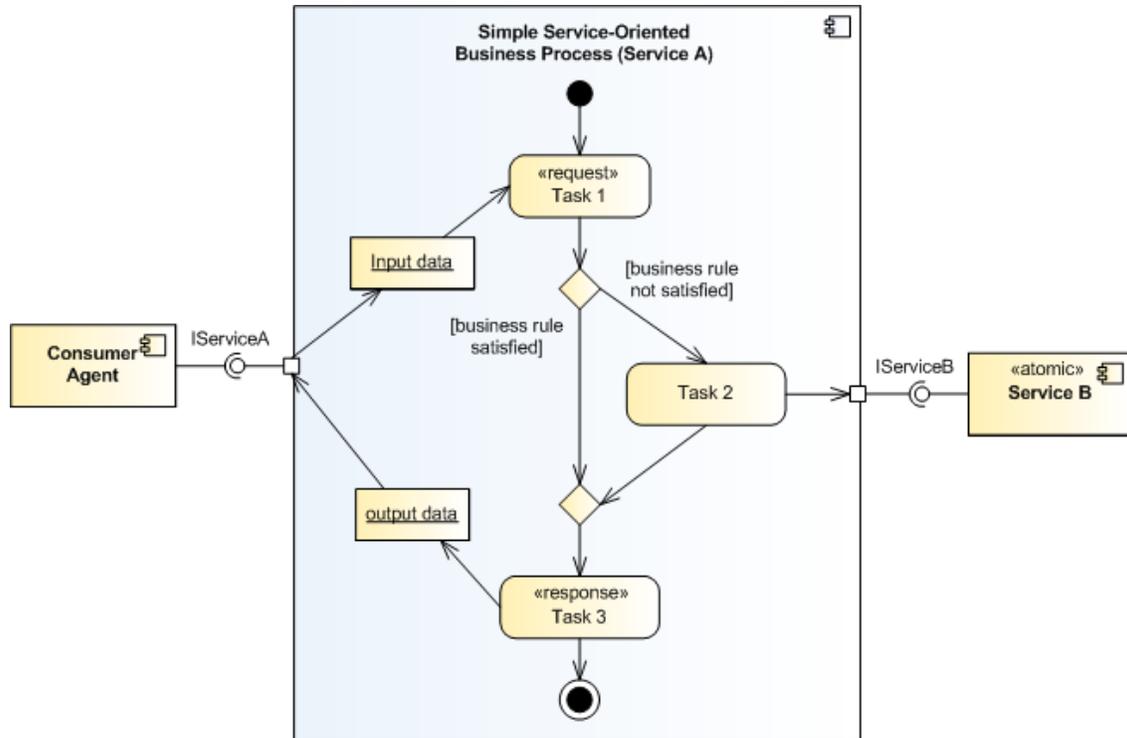
2057 A technique that is used to compose service-oriented business processes that are hierarchical (top-down)
2058 and self-contained in nature is known as *orchestration*.

2059 **Orchestration**

2060 A technique used to compose hierarchical and self-contained service-oriented business
2061 processes that are executed and coordinated by a single agent acting in a “conductor” role.

2062 An orchestration is typically implemented using a scripting approach to compose service-oriented
2063 business processes. This typically involves use of a standards-based orchestration scripting language.
2064 An example of such a language is the Web Services Business Process Execution Language (WS-BPEL)
2065 **[WS-BPEL]**. In terms of automation, an orchestration can be mechanized using a business process
2066 orchestration engine, which is a hardware or software component (agent) responsible for acting in the
2067 role of central conductor/coordinator responsible for executing the flows that comprise the orchestration.

2068 A simple generic example of such an orchestration is illustrated in Figure 43.



2069
2070 *Figure 43 Abstract example of orchestration of service-oriented business process.*

2071 Here, we use a UML activity diagram to model the simple service-oriented business process as it allows
2072 us to capture the major elements of business processes such as the set of related tasks to be performed,
2073 linking between tasks in a logical flow, data that is passed between tasks, and any relevant business
2074 rules that govern the transitions between tasks. A task is a unit of work that an individual, system, or
2075 organization performs and can be accomplished in one or more steps or subtasks. While subtasks can
2076 be readily modeled, they are not illustrated in the orchestration model in Figure 43.

2077 This particular example is based on a request/response MEP and captures how one particular task (Task
2078 2) actually utilizes an externally-provided service, Service B. The entire service-oriented business
2079 process is exposed as Service A that is accessible via its externally visible interface, IServiceA.

2080 Although not explicitly shown in the orchestration model above, it is assumed that there exists a software
2081 or hardware component, i.e., orchestration engine that executes the process flow. Recall that a central
2082 concept to orchestration is that process flow is coordinated and executed by a single conductor agent;
2083 hence the name “orchestration.”

2084 **4.3.3.2 Service-Oriented Business Collaborations**

2085 Turning our attention to business collaborations we note that business collaborations typically represent
2086 the interaction involved in executing business transactions, where a *business transaction* is defined in the
2087 Business via Services View as “a joint action engaged in by two or more participants in which resources
2088 are exchanged” (see Section 3.5.3).

2089 It is important to note that business collaborations represent “peer”-style interactions; in other words,
2090 peers in a business collaboration act as equals. This means that unlike the orchestration of business
2091 processes, there is no single or central entity that coordinates or “conducts” a business collaboration.
2092 These peer styles of interactions typically occur between trading partners that span organizational
2093 boundaries.

2094 Similar to service-enablement of business processes, business collaborations can also be service-
2095 enabled. For purposes of this Reference Architecture, we refer to these types of business collaborations
2096 as “service-oriented business collaborations.” Of course, unlike service-oriented business processes, the
2097 concept of service-oriented business collaborations does not necessarily imply exposing the entire peer-

2098 style business collaboration as a service itself but rather the collaboration uses service-based
2099 interchanges.

2100 The technique that is used to compose service-oriented business collaborations in which multiple parties
2101 collaborate in a peer-style as part of some larger business transaction by exchanging messages with
2102 trading partners and external organizations (e.g., suppliers) is known as *choreography*
2103 **[NEWCOMER/LOMOW]**.

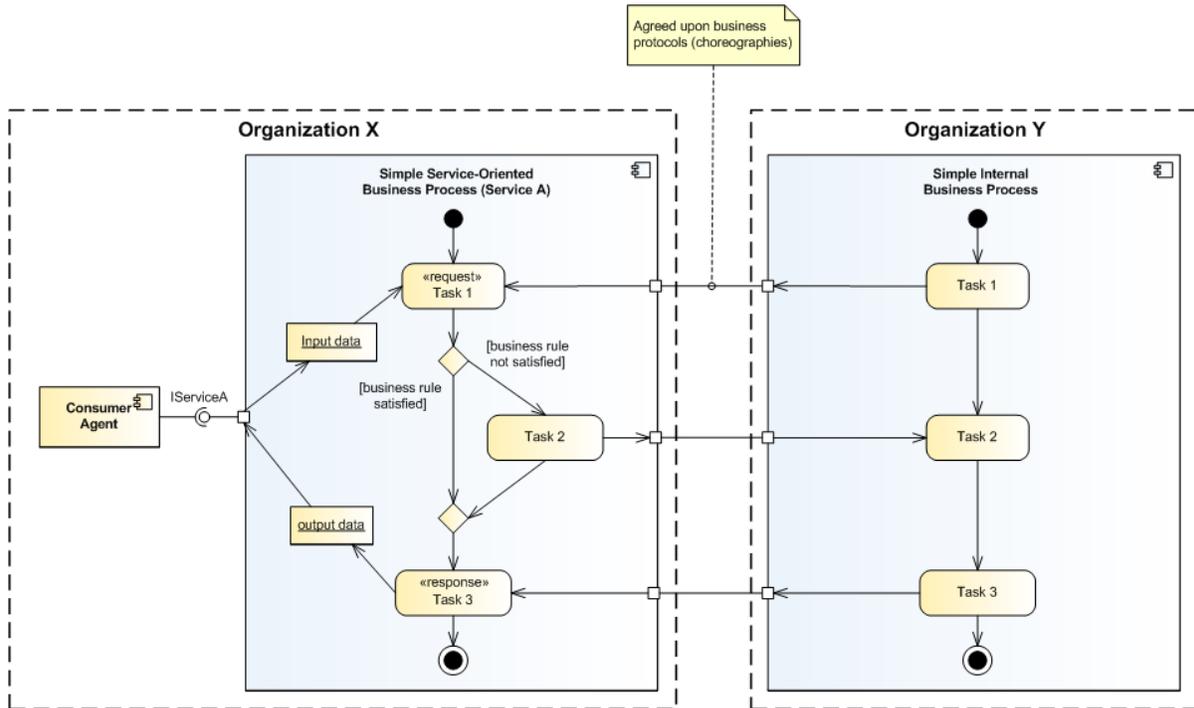
2104 **Choreography**

2105 A technique used to characterize and to compose service-oriented business collaborations based
2106 on ordered message exchanges between peer entities in order to achieve a common business
2107 goal.

2108 Choreography differs from orchestration primarily in that each party in a business collaboration describes
2109 its part in the service interaction in terms of public message exchanges that occur between the multiple
2110 parties as standard atomic or composite services, rather than as specific service-oriented business
2111 processes that a single conductor/coordinator (e.g., orchestration engine) executes. Note that
2112 choreography as we have defined it here should not be confused with the term *process choreography*,
2113 which is defined in the Business via Services View as “the description of the possible interactions that
2114 may take place between two or more participants to fulfill an objective.” This is an example of domain-
2115 specific nomenclature that often leads to confusion and why we are making note of it here.

2116 As is the case of an orchestration, a choreography is typically implemented by using a scripting approach
2117 to composing service-oriented business collaborations. This typically involves use of a standards-based
2118 choreography scripting language. An example of such a language is the Web Services Choreography
2119 Description Language **[WS-CDL]**.

2120 A simple generic example of a choreography is illustrated in Figure 44.



2121
2122 *Figure 44 Abstract example of choreography of service-oriented business collaboration.*

2123 This example, which is a variant of the orchestration example illustrated earlier in Figure 43 adds trust
2124 boundaries between two organizations; namely, Organization X and Organization Y. It is assumed that
2125 these two organizations are peer entities that have an interest in a business collaboration, for example,
2126 Organization X and Organization Y could be trading partners. Organization X retains the service-oriented
2127 business process Service A, which is exposed to internal consumers via its provided service interface,
2128 IServiceA. Organization Y also has a business process that is involved in the business collaboration;

2129 however, for this example, it is an internal business process that is not exposed to potential consumers
2130 either within or outside its organizational boundary.

2131 The scripting language that is used for the choreography needs to define how and when to pass control
2132 from one trading partner to another, i.e., Organization X and Organization Y. Defining the business
2133 protocols used in the business collaboration involves precisely specifying the visible message exchange
2134 behavior of each of the parties involved in the protocol, without revealing internal implementation details
2135 **[NEWCOMER/LOMOW]**.

2136 If, a peer-style business collaboration in which visibility into and use of each participating organization's
2137 internal service-oriented business processes was necessary as part of an end-to-end business
2138 transaction, then it would be desirable to select a choreography scripting language that would support
2139 interaction between different orchestration engines that spans organizational boundaries. WS-CDL is an
2140 example of such a language.

2141 **4.4 Policies and Contracts Model**

2142 As described in the Reference Model, a policy is the representation of a constraint or condition on the
2143 use, deployment, or description of an owned entity as defined by any participant. A contract is a
2144 representation of an agreement between two or more participants. Technically, the only difference
2145 between a policy and a contract is the agreement between two or more parties to a contract and the
2146 enforceability of a policy by one party on other parties.

2147 In Section 4.4.1, Policies and contracts are discussed in the context of the Business via Services View
2148 with generalizations about IT mechanisms in support of the view. Section 4.4.2 breaks down a core
2149 aspect of policies, a proposition, and provides the basis for the IT mechanisms discussed in Section
2150 4.4.3. Section 4.4.4 concludes with some general policy and contract principles common to SOA policies.

2151 **4.4.1 Automating Support for Policies and Contracts**

2152 Policy and contract IT mechanisms support automated governance and management within the SOA
2153 ecosystem to improve governance and management efficiency. Understanding the complete
2154 environment which policies and contracts apply in a SOA requires understanding of the processes
2155 surrounding policies and contracts in the social structure, the IT mechanisms that support automated
2156 enforcement of policies and contracts, and the traversal from/to the social structure to/from the IT policy
2157 automation mechanisms. The architecture SHOULD provide mechanisms to enforce policies and
2158 contracts to ensure efficient operations consistent with the goals of the social structure.

2159 Figure 45 derives from Section 3, Business via Services View. Core aspects of policies and contracts are
2160 the propositions, the owners, and the measurement and enforcement of the policy or contract. In Section
2161 3.8, Proposition Model, measurable assertions and commitments are characterized as propositions - an
2162 expression of some property of the world whose truth can be measured by examining the world and
2163 checking that the expression and the world are consistent with each other. Assertions are claims about
2164 current state while commitments are agreements to future state.

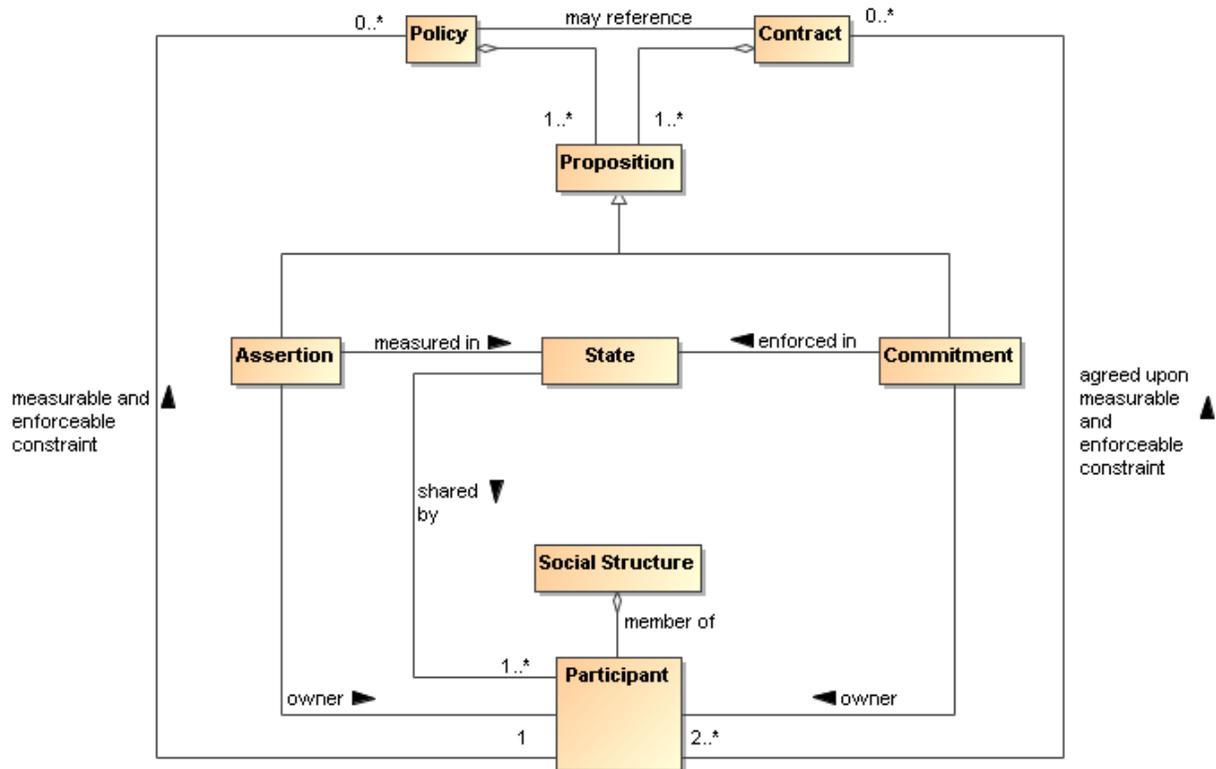


Figure 45 Distinguishing between policies and contracts

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In a business context, contracts are legally binding agreements between two or more parties. A contract is formed when there is an offer that is duly made and the offer is accepted and there is evidence that indicates there was a tangible exchange of value between the two parties. While this Reference Architecture is inclusive of legally binding contracts for a SOA, contracts do not always have to be legally binding agreements.

A contract may include references to policies and other contracts while a policy may include references to contracts and other policies. For example, a contract may reference a set of policies and a policy may prioritize certain contracts over others.

The measurability and enforcement of propositions may include many indirectly related participants within the social structure. Dispute resolutions, for example, may involve courts.

From the IT perspective, high level policies and contracts are translated into low level rules and measurable properties. For low level rules and measurable properties, both contracts and policies are likely to be enforced by the same type of IT policy mechanisms.

Policies and contracts have wide applicability within the Reference Architecture. They are used to express security policies, service policies, relationships and constraints within the social structures that encapsulate service participants, management of services and many other instances. The enforcement of a policy or contract may be a part of the SOA-based computing environment or it may be handled outside of the SOA-based computing environment. The Reference Architecture is concerned with the underlying IT mechanisms and principles that support enforceable and measurable contracts and policies in the widest range of situations for a SOA.

4.4.2 Policy and Contract Types

Figure 46 depicts assertions and commitments as an aggregation of measurable constraints. We can analyze policy and contract constraints in a number of dimensions: positive constraints vs. negative constraints; and permission-style vs. obligation-style constraints.

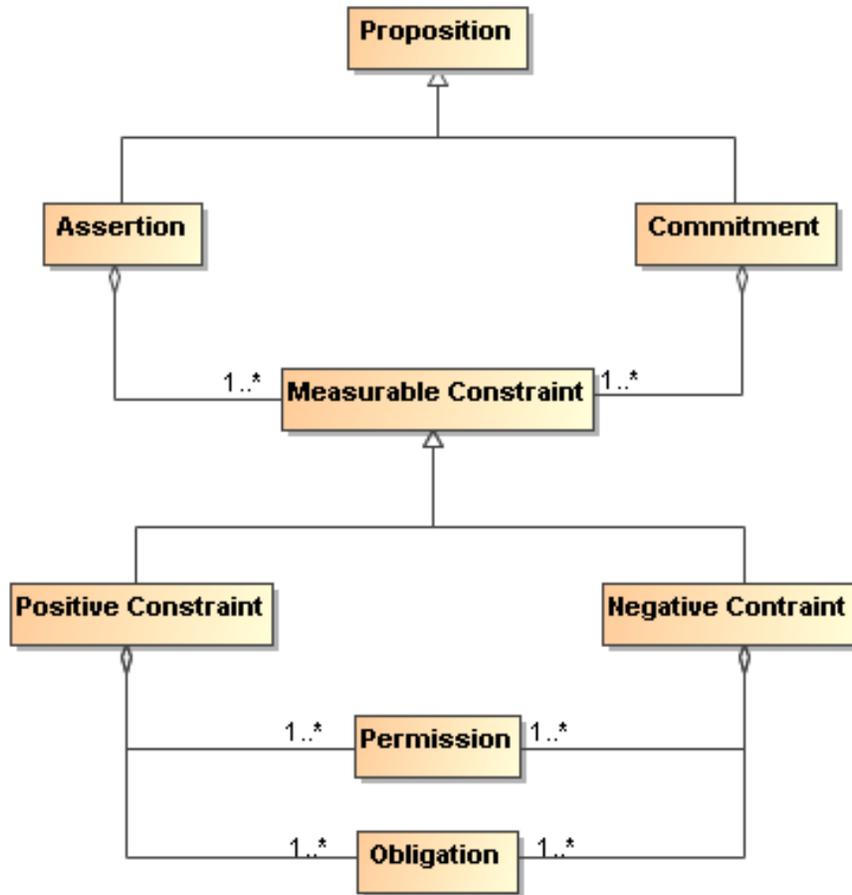


Figure 46 Policy and Contract Constraints

2192
2193
2194

2195 Positive constraints are about the things that you may/should do and negative constraints are about the
2196 things that you should not do. A permission-style constraint is about the right to access some resource or
2197 perform some action; an obligation-style constraint is about the requirement to perform some action or
2198 maintain the state of a resource.

2199 These are combinable, in the sense that you may have a positive permission constraint (for example, you
2200 may use encryption in your messages), whereas a negative permission constraint indicates that there is
2201 something you may not do. Similarly, a positive obligation may be something like you must keep the
2202 balance of your account positive; whereas an example of a negative obligation may be that the bank will
2203 not cover a check for more than the balance in your account.

2204 Permission-style constraints are often checkable a-priori: before the intended action or access is
2205 completed the current permission constraints may be applied to deny the access if necessary. However,
2206 obligation-style constraints can normally only be verified post-priori. Permission constraints are
2207 sometimes referred to as access control policies given the preponderance of security-related policies in
2208 many applications. One use of obligation constraints is for metrics collection and compliance.

2209 Policies and contracts can contain a mix of permissions and obligations, and, in sufficiently rich policy
2210 management frameworks, can be combined in interesting ways: for example, you may be obliged to give
2211 permission to certain actions; or you may be permitted to enter into obligations (this is the core of the right
2212 to enter into contracts).

2213 The mechanism for enforcing a permission-oriented constraint is typically prevention at the point of
2214 action. The mechanisms for enforcing obligation constraints are typically achieved by a combination of
2215 auditing and remedial action.

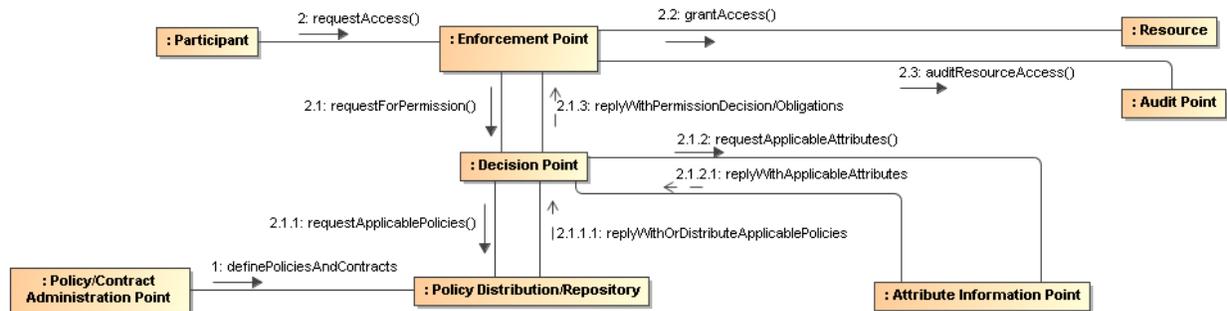
2216 **4.4.3 IT Mechanisms Supporting Policies and Contracts**

2217 A common phenomenon of many machines and systems is that they are much broader in their potential
2218 than is actually needed for a particular circumstance. As a result, the behavior and performance of the
2219 system tend to be under-constrained by the implementation. Policy statements define the choices that a
2220 service provider and/or service consumer (or other stakeholder) makes; these choices are used to guide
2221 the actual behavior of the system to the desired behavior and performance.

2222 While there are many possible approaches to the realization of policy/contracts for a SOA, one approach
2223 based on current policy standardization efforts is depicted in this section. The common policy
2224 architectural elements that are provided in this section are based on the minimal mechanisms required to
2225 provide policy guided delivery across distributed services within an ownership domain and across
2226 ownership domains.

2227 **4.4.3.1 Permission Based Policy and Contract Mechanisms**

2228 For IT mechanisms, policies and contracts are measurable and enforceable rules that define choices in
2229 the behavior of a system. Contracts are the set of rules that define the agreements under which service
2230 functionality is delivered. Figure 47 depicts mechanisms in support of permission style policy requests
2231 where the measurement of rules occurs in decision procedures identified by a Decision Point mechanism
2232 in the diagram.



2233
2234 *Figure 47 Permission Policy Mechanisms*

2235 **Policy/Contract Administration Point**

2236 A Policy/Contract Administration Point is the mechanism for a SOA that allows a participant to
2237 administer policies for storage and/or distribution. There can be many enterprise SOA
2238 policy/contract administration capabilities and the Policy/Contract Administration Point is a
2239 generalization for any of these type of capabilities.

2240 **Policy Distribution/Repository**

2241 The Policy Distribution/Repository distributes policy to decision points or stores policies for
2242 retrieval by decision points.

2243 **Attribute Information Point**

2244 The Attribute Information Point is responsible for collecting and forwarding attributes to the
2245 Decision Point. Attributes are named values that define characteristics of participants, resources,
2246 actions, or the environment. Attributes are defined in the Service Description Model in Section
2247 4.1.

2248 **Audit Point**

2249 In Figure 33, the Audit Point is any mechanism that records participant actions requiring
2250 permission decisions or records the measurement results for obligations discussed in Section
2251 4.4.3.2. An auditing mechanism may store audited information and/or provide event notifications
2252 of audited information. Auditing may be used for activities like forensic investigation and
2253 regulatory compliance.

2254 **Resource**

2255 A resource is any entity of some perceived value. Resources are defined in the Resource Model
2256 in Section 3.2.

2257 **Decision Point**

2258 The Decision Point evaluates participant requests against relevant policies/contracts and
2259 attributes to render a permission decision. The Decision Point provides a measurement for an
2260 assertion. The Decision Point generally renders a permission decision in the form of permit, deny,
2261 indeterminate, not applicable, or a set of obligations. A Decision Point may obtain a permission
2262 decision from a computing mechanism or from outside the computing system, decisions by
2263 people through workflow for example.

2264 **Enforcement Point**

2265 The Enforcement Point enforces and assures the Decision Point decisions and obligations. In a
2266 Service Oriented Architecture, one policy or contract may be applicable to multiple distributed
2267 services. Due to the distributed nature of a SOA, the enforcement of permission decisions is
2268 attributed to an Enforcement Point that is separate from the Decision Point. One Decision Point
2269 can provide decisions for many distributed Enforcement Points.

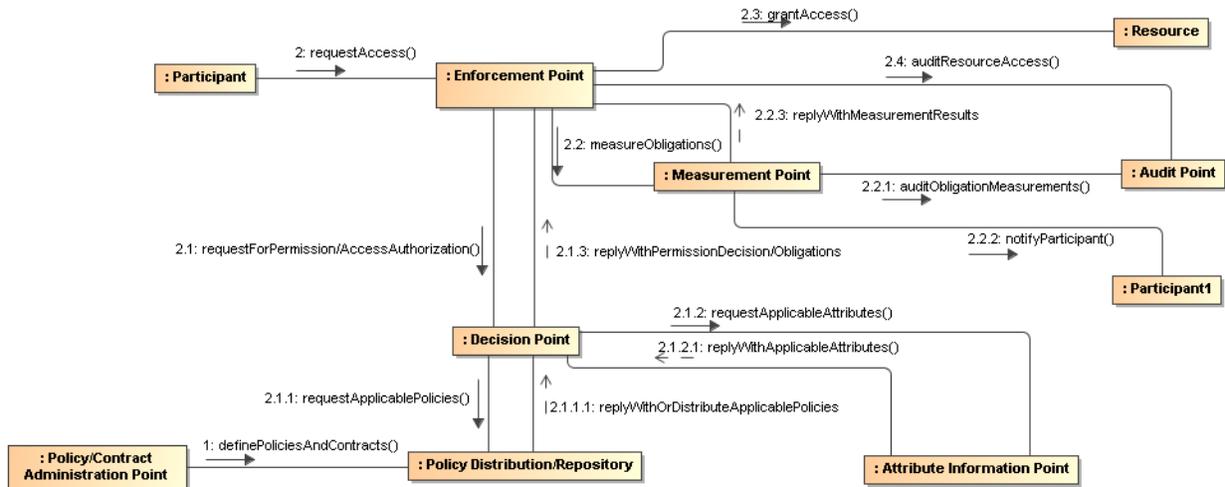
2270 For permission decisions, the Enforcement Point often performs enforcement in the form of protecting
2271 access and determining access compliance to one or more resources. When attempting to access a
2272 resource, the Enforcement Point sends a description of the attempted access to a Decision Point. The
2273 Decision Point evaluates the request against its available policies/contracts and produces a permission
2274 decision that is returned to the Enforcement Point. Like the Decision Point, an Enforcement Point may
2275 require a means of enforcement outside the computing system.

2276 **4.4.3.2 Obligation Based Policy and Contract Mechanisms**

2277 In Figure 48, the Enforcement Point creates or uses a mechanism for measuring policy obligations. Just
2278 as it is the responsibility of the Enforcement Point to ensure permission decisions, it is the responsibility of
2279 the Enforcement Point to ensure that policy obligations are met. This may require a one time
2280 measurement or ongoing monitoring of the obligation. For example, there may be the contractual
2281 obligation to allocate a certain level of bandwidth for a customer's transactions. The contractual
2282 obligation may also require ongoing monitoring to ensure the customer's transactions do not exceed
2283 allotted bandwidth and if exceeded, the provider may happily levy exorbitant over usage fees.

2284 While Figure 48 depicts measurement of obligations based on an access request, the Enforcement Point
2285 may acquire policy obligations independent of permission requests from other participants. To provide a
2286 real-world analogy, a consciences taxicab owner may have a policy that taxis not operate when the roads
2287 are icy. At the start of a working day, the roads are clear but the forecast is for possible icy conditions
2288 later in the day. A dispatcher, a designated Enforcement Point, asks the owner, a Decision Point,
2289 whether they should send taxicabs out for the day. The owner says yes as long as the weather reports
2290 do not indicate there could be icy roads. The dispatcher checks a website which provides registry
2291 listings of service providers that provide reports for local road conditions. The dispatcher chooses a local
2292 traffic reporting service, a Measurement Point, that will send traffic reports via email about the road
2293 conditions. The dispatcher goes on with his job not worried about checking weather conditions, correctly
2294 or incorrectly relying on the email notification to meet the taxicab company's obligation as to the safety of

2295 its drivers.



2296

2297 *Figure 48 Obligation Policy Mechanisms*

2298 **Measurement Point**

2299 The Measurement Point identifies mechanisms for measuring and monitoring policy obligations.

2300 The Measurement Point in Figure 48 receives and responds to the Enforcement Point requests to
2301 measure policy obligations. The Measurement Point may also audit and provide event notifications of
2302 obligation measurements.

2303 In Figure 48, the Measurement Point can be used to collect metrics and report those metrics to the Audit
2304 Point. Metrics may be used to verify compliance either in an automated fashion or at a later point in time.
2305 If compliance is automated, then the Measurement Point may adjust the behavior of the system in
2306 accordance with compliance policies or contracts.

2307 **4.4.4 Policy and Contract Principles**

2308 In the realization of policies and contracts for a SOA, there are common policy principles that will be
2309 encountered in many of the standards and/or technology choices used for the realization. Some of these
2310 common principles are covered in this section.

2311 **4.4.4.1 Policies and Contracts Goals**

2312 Policies SHOULD reflect the goals of governance or management processes, see Section 5.1
2313 [Governance of Service Oriented Architectures](#) and section 5.3 [Services as Managed Entities Model](#). The
2314 governance and management processes SHOULD use formal and standardized policy languages to
2315 enable the widest possible understanding and use of stated policies and contracts, and architecture
2316 components SHOULD be available to enable compliance.

2317 **4.4.4.2 Policy and Contract Specification**

2318 The language used to describe policies and contracts inevitably constrains the forms and types of policies
2319 and contracts expressible in the description. Formal policy language definitions are outside the scope of
2320 this specification. For formal policy languages, standard specifications such as XACML and WS-Policy
2321 may be referenced. Policy/Contract descriptions may be associated with a service through the Service
2322 Description as defined in Section 4.1 [Service Description Model](#).

2323 Regardless of the language used to describe policies and contracts, there are certain aspects to capture
2324 in any system for the representation of policies and contracts such as:

- 2325 • how to describe atomic policy constraints
- 2326 • how to nest policy constraints allowing for abstractions and refinements of a policy constraint

- 2327 • how to reference policy constraints allowing for the reuse of a policy constraint
- 2328 • how to define alternative policy constraints for the selection of compatible policy constraints
- 2329 between the consumer and provider
- 2330 • policy versioning
- 2331 • policy modules

2332 **4.4.4.3 Policy Composition**

2333 Multiple policies may be defined for one or more services in one or more ownership domains. The
 2334 application of policies and contracts over distributed services requires the ability to compose one or more
 2335 policies into an overarching policy. The composition of policies may be implemented as a hierarchy or
 2336 nesting and/or it can be implemented as intersections and unions of sets.

2337 **4.4.4.4 Conflict Resolution**

2338 The analysis of policy rules may result in conflicts between the policy rules. There can be many causes
 2339 for policy conflicts such as conflicting policy rules between ownership domains and policy language
 2340 specifications that do not convert to first order predicate logic for IT policy mechanisms. This can cause
 2341 policy decision results to be indeterminate. Policy administration mechanisms may provide conflict
 2342 resolution capabilities prior to the storage/distribution of policies. At run time, conflicts may propagate to
 2343 higher authorities inside or outside the SOA-based IT mechanisms.

2344 **4.4.4.5 Delegation of Policy**

2345 Policy authorization may be delegated to agents acting on behalf of a client to enable decentralized policy
 2346 administration and/or policy enforcement. This allows policies to be administered and/or enforced in a
 2347 hierarchical fashion. Policies may also be transferred to an agent or resource to effectively allow that
 2348 agent or resource to separate from an ownership domain. The agent or resource may join another
 2349 ownership domain or rejoin the same ownership domain at a later time.

2350 **4.4.5 Architectural Implications**

2351 While policy and contract descriptions have much of the same architectural implications as described in
 2352 Service Description, languages and mechanisms supporting policies and contracts also have the
 2353 following architectural implications:

- 2354 • Policy and Contract language specifications will typically provide support for the following capabilities:
 - 2355 ○ expression of assertion and commitment policy constraints;
 - 2356 ○ expression of positive and negative policy constraints;
 - 2357 ○ expression of permission and obligation policy constraints;
 - 2358 ○ nesting of policy constraints allowing for abstractions and refinements of a policy constraint;
 - 2359 ○ definition of alternative policy constraints to allow for the selection of compatible policy
 - 2360 constraints for a consumer and provider;
 - 2361 ○ composition of policies to combine one or more policies.
- 2362 • Policy and contract mechanisms in a SOA ecosystem will require the following capabilities:
 - 2363 ○ decision procedures which must be able to measure and render decisions on constraints;
 - 2364 ○ enforcement of decisions;
 - 2365 ○ measurement and notification of obligation constraints;
 - 2366 ○ auditability of decisions, enforcement, and obligation measurements;
 - 2367 ○ administration of policy and contract language artifacts;
 - 2368 ○ storage of policies and contracts;
 - 2369 ○ distribution of policies/contracts;
 - 2370 ○ conflict resolution or elevation of conflicts in policy rules;
 - 2371 ○ delegation of policy authority to agents acting on behalf of a client;
 - 2372 ○ decision procedures capable of incorporating roles and/or attributes for rendered decisions.

5 Owing Service Oriented Architectures View

In the absence of policy-based governance, organizations will operate as unruly collection of factions that pull in opposing directions.
Paul A. Strassmann

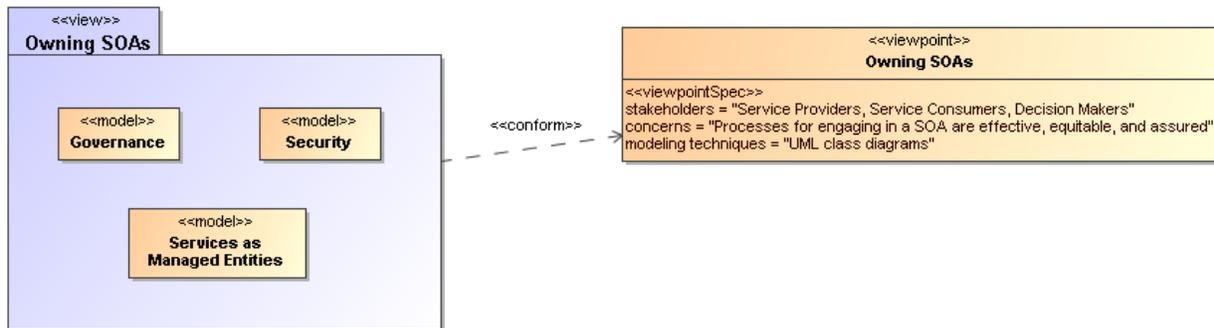
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2378

The *Owning Service Oriented Architectures View* focuses on the issues, requirements and responsibilities involved in owning a SOA-based system.

2381 Owning a SOA-based system raises significantly different challenges to owning other complex systems --
2382 such as Enterprise suites -- because there are strong limits on the control and authority of any one party
2383 when a system spans multiple ownership domains.

2384 Even when a SOA-based system is deployed internally within an organization, there are multiple internal
2385 stakeholders involved and there may not be a simple hierarchy of control and management.

2386 This view focuses on the Governance of SOA-based systems, on the security challenges involved in
2387 running a SOA-based system and the management challenges.



2388
2389
2390

Figure 49 Model elements described in the *Owning Service Oriented Architectures view*

The following subsections present models of these functions.

5.1 Governance Model

2392 The SOA-RM defines Service Oriented Architecture as an architectural paradigm for organizing and
2393 utilizing distributed capabilities that may be under the control of different ownership domains **[SOA-RM]**.
2394 Consequently, it is important that organizations that plan to engage in service interactions adopt
2395 governance policies and procedures sufficient to ensure that there is standardization across both internal
2396 and external organizational boundaries to promote the effective creation and use of SOA-based services.

5.1.1 Understanding Governance

5.1.1.1 Terminology

2399 Governance is about making decisions that are aligned with the overall organizational strategy and
2400 culture of the enterprise. **[Gartner]** It specifies the decision rights and accountability framework to
2401 encourage desirable behaviors **[Weill/Ross-MIT Sloan School]** towards realizing the strategy and
2402 defines incentives (positive or negative) towards that end. It is less about overt control and strict
2403 adherence to rules, and more about guidance and effective and equitable usage of resources to ensure
2404 sustainability of an organization's strategic objectives. **[Open Group]**

2405 To accomplish this, governance requires organizational structure and processes and must identify who
2406 has authority to define and carry out its mandates. It must address the following questions: 1) what
2407 decisions must be made to ensure effective management and use?, 2) who should make these

2408 decisions?, and 3) how will these decisions be made and monitored? The intent is to achieve goals, add
2409 value, and reduce risk.

2410 Within a single ownership domain such as an enterprise, generally there is a hierarchy of governance
2411 structures. Some of the more common enterprise governance structures include corporate governance,
2412 technology governance, IT governance, and architecture governance **[TOGAF v8.1]**. These governance
2413 structures can exist at multiple levels (global, regional, and local) within the overall enterprise.

2414 It is often asserted that SOA governance is a specialization of IT governance as there is a natural
2415 hierarchy of these types of governance structures; however, the focus of SOA governance is less on
2416 decisions to ensure effective management and use of IT as it is to ensure effective management and use
2417 of SOA-based systems. Certainly, SOA governance must still answer the basic questions also
2418 associated with IT governance, i.e., who should make the decisions, and how these decisions will be
2419 made and monitored.

2420 **5.1.1.2 Relationship to Management**

2421 There is often confusion centered on the relationship between governance and management. As
2422 described earlier, governance is concerned with decision making. Management, on the other hand, is
2423 concerned with execution. Put another way, governance describes the world as leadership wants it to be;
2424 management executes activities that intends to make the leadership's desired world a reality. Where
2425 governance determines who has the authority and responsibility for making decisions and the
2426 establishment of guidelines for how those decisions should be made, management is the actual process
2427 of making, implementing, and measuring the impact of those decisions **[Loeb]**. Consequently,
2428 governance and management work in concert to ensure a well-balanced and functioning organization as
2429 well as an ecosystem of inter-related organizations. In the sections that follow, we elaborate further on
2430 the relationship between governance and management in terms of setting and enforcing service policies,
2431 contracts, and standards as well as addressing issues surrounding regulatory compliance.

2432 **5.1.1.3 Why is SOA Governance Important?**

2433 One of the hallmarks of SOA that distinguishes it from other architectural paradigms for distributed
2434 computing is the ability to provide a uniform means to offer, discover, interact with and use capabilities
2435 (as well the ability to compose new capabilities from existing ones) all in an environment that transcends
2436 domains of ownership. Consequently, ownership, and issues surrounding it, such as obtaining
2437 acceptable terms and conditions (T&Cs) in a contract, is one of the primary topics for SOA governance.
2438 Generally, IT governance does not include T&Cs, for example, as a condition of use as its primary
2439 concern.

2440 Just as other architectural paradigms, technologies, and approaches to IT are subject to change and
2441 evolution, so too is SOA. Setting policies that allow change management and evolution, establishing
2442 strategies for change, resolving disputes that arise, and ensuring that SOA-based systems continue to
2443 fulfill the goals of the business are all reasons why governance is important to SOA.

2444 **5.1.1.4 Governance Stakeholders and Concerns**

2445 As noted in Section 3.1, the participants in a service interaction include the service provider, the service
2446 consumer, and other interested or unintentional third parties. Depending on the circumstances, it may
2447 also include the owners of the underlying capabilities that the SOA services access. Governance must
2448 establish the policies and rules under which duties and responsibilities are defined and the expectations
2449 of participants are grounded. The expectations include transparency in aspects where transparency is
2450 mandated, trust in the impartial and consistent application of governance, and assurance of reliable and
2451 robust behavior throughout the SOA ecosystem.

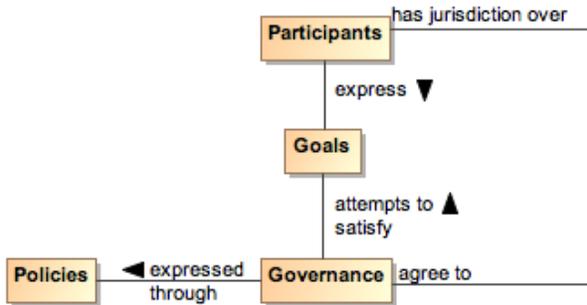
2452 **5.1.2 A Generic Model for Governance**

2453 The following is a generic model of governance represented by segmented models that begin with
2454 motivation and proceed through measuring compliance. A given enterprise may already have portions of

2455 these models in place. To a large extent, the models shown here are not specific to SOA; discussions on
 2456 direct applicability begin in section 5.1.3.

2457 **5.1.2.1 Motivating Governance**

2458

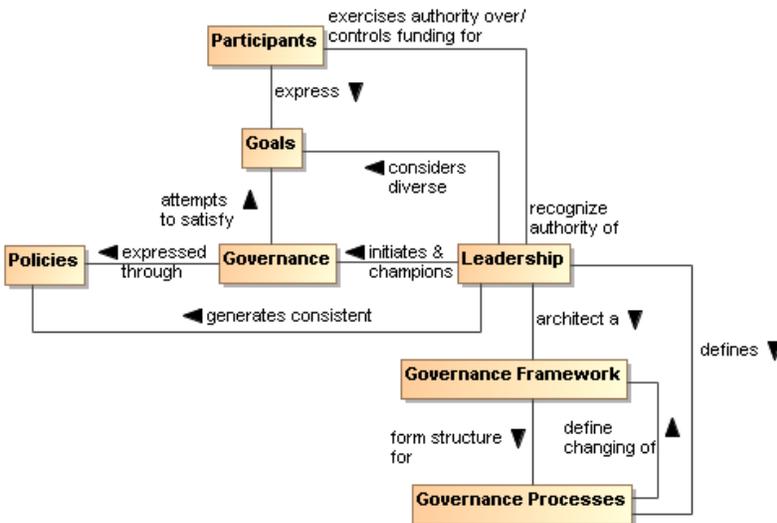


2459

2460 *Figure 50 Motivating governance model*

2461 An organizational domain such as an enterprise is made up of Participants who may be individuals or
 2462 groups of individuals forming smaller organizational units within the enterprise. The overall business
 2463 strategy should be consistent with the Goals of the participants; otherwise, the business strategy would
 2464 not provide value to the participants and governance towards those ends becomes difficult if not
 2465 impossible. For governance to have effective jurisdiction over participants, there must be some degree of
 2466 agreement by each participant that it will abide by the governance mandates. A minimal degree of
 2467 agreement often presages participants who “slow-roll” if not actively reject complying with Policies that
 2468 express the specifics of governance.

2469 **5.1.2.2 Setting Up Governance**



2470

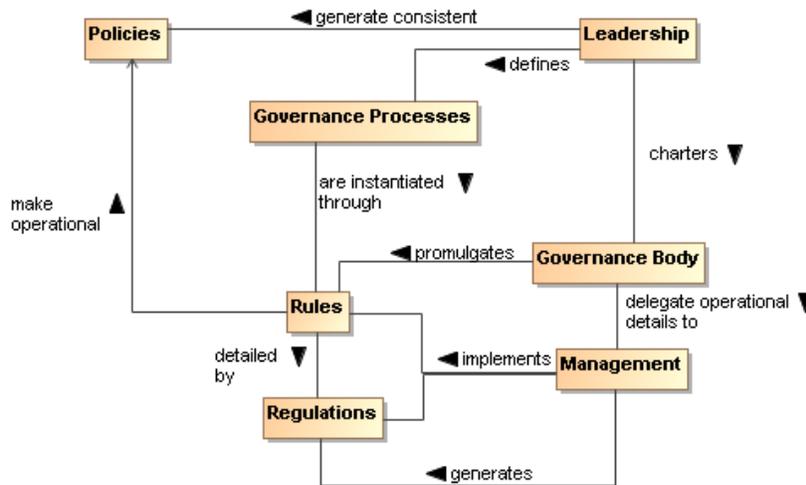
2471 *Figure 51 Setting up governance model*

2472 As noted earlier, governance requires an appropriate organizational structure and identification of who
 2473 has authority to make governance decisions. In the above figure, the entity with governance authority is
 2474 designated the Leadership. This is someone that Participants recognize as having authority and who
 2475 typically has some control over the Participants.

2476 The Leadership is responsible for prescribing or delegating a working group to prescribe the Governance
 2477 Framework that forms the structure for Governance Processes that define how governance is to be
 2478 carried out. This does not itself define the specifics of how governance is to be applied, but it does

2479 provide an unambiguous set of procedures that should ensure consistent actions which Participants
 2480 agree are fair and account for sufficient input on the subjects to which governance will be applied. Note
 2481 that the Governance Processes should also include those necessary to modify the Governance
 2482 Framework itself. The Governance Processes are likely reviewed and agreed to by the Participants.
 2483 The Governance Framework and Processes are often documented in the charter of a body created or
 2484 designated to oversee governance. This is discussed further in the next section.
 2485 An important function of Leadership is not only to initiate but also be the consistent champion of
 2486 governance. Those responsible for carrying out governance mandates must have Leadership who
 2487 makes it clear to Participants that expressed Policies are seen as a means to realizing established goals
 2488 and that compliance with governance is required.

2489 **5.1.2.3 Carrying Out Governance**

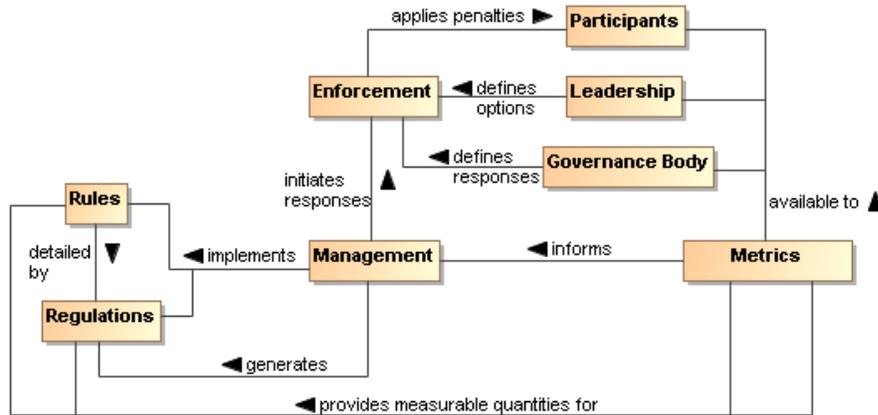


2490
 2491 *Figure 52 Carrying Out Governance Model*

2492 To carry out governance, Leadership charts a Governance Body to promulgate the Rules needed to
 2493 make the Policies operational. The Governance Body acts in line with Governance Processes for its rule-
 2494 making process and other functions. Whereas Governance is the setting of Policies and defining the
 2495 Rules that provide an operational context for Policies, the operational details of governance are likely
 2496 delegated by the Governance Body to Management. Management generates Regulations that specify
 2497 details for Rules and other procedures to implement both Rules and Regulations. For example,
 2498 Leadership could set a policy that all authorized parties should have access to data, the Governance
 2499 Body would promulgate a Rule that PKI certificates are required to establish identity of authorized parties,
 2500 and Management can specify who it deems to be a recognized PKI issuing body.

2501 Whereas the Governance Framework and Processes are fundamental for having Participants
 2502 acknowledge and commit to compliance with governance, the Rules and Regulations provide operational
 2503 constraints which may require resource commitments or other levies on the Participants. It is important
 2504 for Participants to consider the framework and processes to be fair, unambiguous, and capable of being
 2505 carried out in a consistent manner and to have an opportunity to formally accept or ratify this situation.
 2506 Rules and Regulations, however, do not require individual acceptance by any given participant although
 2507 some level of community comment is likely to be part of the Governance Processes. Having agreed to
 2508 governance, the Participants are bound to comply or be subject to prescribed mechanisms for
 2509 enforcement.

2510 **5.1.2.4 Ensuring governance compliance**



2511
2512 *Figure 53 Ensuring governance compliance model*

2513 Setting Rules and Regulations does not ensure effective governance unless compliance can be
 2514 measured and Rules and Regulations can be enforced. Metrics are those conditions and quantities that
 2515 can be measured to characterize actions and results. Rules and Regulations MUST be based on
 2516 collected Metrics or there will be no way for Management to assess compliance. The Metrics are
 2517 available to the Participants, the Leadership, and the Governance Body so what is measured and the
 2518 results of measurement are clear to everyone.

2519 The Leadership in its relationship with Participants will have certain options that can be used for
 2520 Enforcement. A common option may be to effect future funding. The Governance Body defines specific
 2521 enforcement responses, such as what degree of compliance is necessary for full funding to be restored.
 2522 It is up to Management to identify compliance shortfalls and to initiate the Enforcement process.

2523 Note, enforcement does not strictly need to be negative. Management can use Metrics to identify
 2524 exemplars of compliance and Leadership can provide options for rewarding the Participants. It is likely
 2525 the Governance Body that defines awards or other incentives.

2526 **5.1.3 Governance Applied to SOA**

2527 **5.1.3.1 Where SOA Governance is Different**

2528 Governance in the context of SOA is that organization of services that promotes their visibility, that
 2529 facilitates interaction among service participants, and that enforces that the results of service interactions
 2530 are those real world effects as described within the service description and constrained by policies and
 2531 contracts as assembled in the execution context.

2532 SOA governance must specifically account for control across different ownership domains, i.e. all the
 2533 participants may not be under the jurisdiction of a single governance authority. However, for governance
 2534 to be effective, the participants must agree to recognize the authority of the Governance Body and must
 2535 operate within the Governance Framework and through the Governance Processes so defined.

2536 Being distributed and representing different ownership domains, a SOA participant is likely under the
 2537 jurisdiction of multiple governance domains simultaneously and may individually need to resolve
 2538 consequent conflicts. The governance domains may specify precedence for governance conformance or
 2539 it may fall to the discretion of the participant to decide on the course of actions they believe appropriate.

2540 SOA governance must account for interactions across ownership boundaries, which likely also implies
 2541 across enterprise governance boundaries. For such situations, governance emphasizes the need for
 2542 agreement that some Governance Framework and Governance Processes has jurisdiction, and the
 2543 governance defined must satisfy the Goals of the Participants for cooperation to continue. A standards
 2544 development organization such as OASIS is an example of voluntary agreement to governance over a
 2545 limited domain to satisfy common goals.

2546 The specifics discussed in the figures in the previous sections are equally applicable to governance
2547 across ownership boundaries as it is within a single boundary. There is a charter agreed to when
2548 Participants become members of the organization, and this charter sets up the structures and processes
2549 that will be followed. Leadership may be shared by the leadership of the overall organization and the
2550 leadership of individual groups themselves chartered per the Governance Processes. There are
2551 Rules/Regulations specific to individual efforts for which Participants agree to local goals, and
2552 Enforcement can be loss of voting rights or under extreme circumstances, expulsion from the group.
2553 Thus, the major difference for SOA governance is an appreciation for the cooperative nature of the
2554 enterprise and its reliance on furthering common goals if productive participation is to continue.

2555 **5.1.3.2 What Must be Governed**

2556 An expected benefit of employing SOA principles is the ability to quickly bring resources to bear to deal
2557 with unexpected and evolving situations. This requires a great deal of confidence in the underlying
2558 capabilities that can be accessed and in the services that enable the access. It also requires
2559 considerable flexibility in the ways these resources can be employed. Thus, SOA governance requires
2560 establishing confidence and trust while instituting a solid framework that enables flexibility, indicating a
2561 combination of strict control over a limited set of foundational aspects but minimum constraints beyond
2562 those bounds.

2563 SOA governance applies to three aspects of service definition and use:

- 2564 • SOA infrastructure – the “plumbing” that provides utility functions that enable and support the use
2565 of the service
- 2566 • Service inventory – the requirements on a service to permit it to be accessed within the
2567 infrastructure
- 2568 • Participant interaction – the consistent expectations with which all participants are expected to
2569 comply

2570 **5.1.3.2.1 Governance of SOA infrastructure**

2571 The SOA infrastructure is likely composed of several families of SOA services that provide access to
2572 fundamental computing business services. These include, among many others, services such as
2573 messaging, security, storage, discovery, and mediation. By characterizing the environment as containing
2574 families of SOA services, the assumption is that there may be multiple approaches to providing the
2575 business services or variations in the actual business services provided. For example, discovery could be
2576 based on text search, on metadata search, on approximate matches when exact matches are not
2577 available, and numerous other variations. The underlying implementation of search algorithms are not the
2578 purview of SOA governance, but the access to the resulting service infrastructure enabling discovery
2579 must be stable, reliable, and extremely robust to all operating conditions. Such access enables other
2580 specialized SOA services to use the infrastructure in dependable and predictable ways, and is where
2581 governance is important.

2582 **5.1.3.2.2 Governance of the service inventory**

2583 Given an infrastructure in which other SOA services can operate, a key governance issue is which SOA
2584 services to allow in the ecosystem. The major concern SHOULD be a definition of well-behaved services,
2585 where the required behavior will likely inherit their characteristics from experiences with distributed
2586 computing but will also evolve with SOA experience. A major requirement for ensuring well-behaved
2587 services is collecting sufficient metrics to know how the service affects the SOA infrastructure and
2588 whether it complies with established infrastructure policies.

2589 Another common concern of service approval is whether there will be duplication of function by multiple
2590 services. Some governance models talk to a tightly controlled environment where a primary concern is to
2591 avoid any service duplication. Other governance models talk to a market of services where the
2592 consumers have wide choices. For the latter, it is anticipated that the better services will emerge from
2593 market consensus and the availability of alternatives will drive innovation.

2594 It is likely that some combination of control and openness will emerge, possibly with a different
2595 appropriate balance for different categories of use. The governance issue for allowable services is in
2596 identifying the required attributes to adequately describe a service, the required target values of the
2597 attributes, and the standards for defining the meaning of the attributes and their target values.
2598 Governance may also specify the processes by which the attribute values are measured and the
2599 corresponding certification that some realized attribute set may imply.

2600 For example, unlimited access for using a service may require a degree of life cycle maturity that has
2601 demonstrated sufficient testing over a certain size community. Alternately, the policy may specify that a
2602 service in an earlier phase of its life cycle may be made available to a smaller, more technically
2603 sophisticated group in order to collect the metrics that would eventually allow the service to advance its
2604 life cycle status.

2605 This aspect of governance is tightly connected to description because, given a well-behaved set of
2606 services, it is the responsibility of the consumer (or policies promulgated by the consumer's organization)
2607 to decide whether a service is sufficient for that consumer's intended use. The goal is to avoid global
2608 governance specifying criteria that are too restrictive or too lax for the local needs of which global
2609 governance has little insight.

2610 Such an approach to specifying governance allows independent domains to describe services in local
2611 terms while still having the services available for informed use across domains. In addition, changes to
2612 the attribute sets within a domain can be similarly described, thus supporting the use of newly described
2613 resources with the existing ones without having to update the description of all the legacy content.

2614 **5.1.3.2.3 Governance of participant interaction**

2615 Finally, given a reliable services infrastructure and a predictable set of services, the third aspect of
2616 governance is prescribing what is required during a service interaction. Governance would specify
2617 adherence to service interface and service reachability parameters and would require that the result of an
2618 interaction MUST correspond to the real world effects as contained in the service description. It would
2619 also rely on sufficient monitoring by the SOA infrastructure to ensure services remain well-behaved during
2620 interactions, e.g. do not use excessive resources or exhibit other prohibited behavior. Governance would
2621 also require that policy agreements as documented in the execution context for the interaction are
2622 observed and that the results and any after effects are consistent with the agreed policies. It is likely that
2623 in this area the governance will focus on more contractual and legal aspects rather than the precursor
2624 descriptive aspects. SOA governance may prescribe the processes by which SOA-specific policies are
2625 allowed to change, but there are likely more business-specific policies that will be governed by processes
2626 outside SOA governance.

2627 **5.1.3.3 Overarching governance concerns**

2628 There are numerous governance related concerns whose effects span the three areas just discussed.
2629 One is the area of standards, how these are mandated, and how the mandates may change. The Web
2630 Services standards stack is an example of relevant standards where a significant number are still under
2631 development. In addition, while there are notional scenarios that guide what standards are being
2632 developed, the fact that many of these standards do not yet exist precludes operational testing of their
2633 adequacy or effectiveness as a necessary and sufficient set.

2634 That said, standards are critical to creating a SOA ecosystem where SOA services can be introduced,
2635 used singularly, and combined with other services to deliver complex business functionality. As with
2636 other aspects of SOA governance, the Governance Body should identify the minimum set felt to be
2637 needed and rigorously enforce that that set be used where appropriate. The Governance Body must take
2638 care to expand and evolve the mandated standards in a predictable manner and with sufficient technical
2639 guidance that new services will be able to coexist as much as possible with the old, and changes to
2640 standards do not cause major disruptions.

2641 Another area that may see increasing activity as SOA expands will be additional regulation by
2642 governments and associated legal institutions. New laws are likely that will deal with transactions which
2643 are service based, possibly including taxes on the transactions. Disclosures laws are likely to mandate
2644 certain elements of description so both the consumer and provider act in a predictable environment and

2645 are protected from ambiguity in intent or action. Such laws are likely to spawn rules and regulations that
2646 will influence the metrics collected for evaluation of compliance.

2647 **5.1.3.4 Considerations for SOA Governance**

2648 The Reference Architecture definition of a loosely coupled system is one in which the constraints on the
2649 interactions between components is minimal: sufficient to permit interoperability without additional
2650 constraints that may be an artifact of implementation technology. While governance experience for
2651 standalone systems provides useful guides, we must be careful not to apply constraints that would
2652 preclude the flexibility, agility, and adaptability we expect to realize from a SOA ecosystem.

2653 SOA governance must work effectively across ownership boundaries. Thus, there are likely to be multiple
2654 governance chains working in parallel. For example, a company making widgets likely has policies
2655 intended to ensure they make high quality widgets and make an impressive profit for their shareholders.
2656 On the other hand, Sarbanes-Oxley is a parallel governance chain in the United States that specifies how
2657 the management must handle its accounting and information that needs to be given to its shareholders.
2658 The parallel chains may just be additive or may be in conflict and require some harmonization.

2659 One of the strengths of SOA is it can make effective use of diversity rather than requiring monolithic
2660 solutions. Heterogeneous organizations can interact without requiring each conforms to uniform tools,
2661 representation, and processes. However, with this diversity comes the need to adequately define those
2662 elements necessary for consistent interaction among systems and participants, such as which
2663 communication protocol, what level of security, which vocabulary for payload content of messages. The
2664 solution is not always to lock down these choices but to standardize alternatives and standardize the
2665 representations through which an unambiguous identification of the alternative chosen can be conveyed.
2666 For example, the URI standard specifies the URI string, including what protocol is being used, what is the
2667 target of the message, and how many parameters be attached. It does not limit the available protocols, the
2668 semantics of the target address, or the parameters that can be transferred. Thus, as with our definition of
2669 loose coupling, it provides absolute constraints but minimizes which constraints it imposes.

2670 There is not a one-size-fits-all governance but a need to understand the types of things governance will
2671 be called on to do in the context of the goals of SOA. It is likely that some communities will initially desire
2672 and require very stringent governance policies and procedures while other will see need for very little.
2673 Over time, best practices will evolve, likely resulting in some consensus on a sensible minimum and,
2674 except in extreme cases where it is demonstrated to be necessary, a loosening of strict governance
2675 toward the best practice mean.

2676 A question of how much governance may center on how much time governance activities require versus
2677 how quickly is the system being governed expected to respond to changing conditions. For large single
2678 systems that take years to develop, the governance process could move slowly without having a serious
2679 negative impact. For example, if something takes two years to develop and the steps involved in
2680 governance take two months to navigate, then the governance can go along in parallel and may not have
2681 a significant impact on system response to changes. Situations where it takes as long to navigate
2682 governance requirements as it does to develop a response are examples where governance may need to
2683 be reevaluated as to whether it facilitates or inhibits the desired results. Thus, the speed at which
2684 services are expected to appear and evolve needs to be considered when deciding the processes for
2685 control. The added weight of governance should be appropriate for overall goals of the application
2686 domain and the service environment.

2687 Governance, as with other aspects of any SOA implementation, should start small and be conceptualized
2688 in a way that keeps it flexible, scalable, and realistic. A set of useful guidelines would include:

- 2689 • Do not hardwire things that will inevitably change. For example, develop a system that uses the
2690 representation of policies rather than code the policies into the implementations.
- 2691 • Avoid setting up processes that demo well for three services without considering how it will work
2692 for 300. Similarly, consider whether the display of status and activity for a small number of
2693 services will also be effective for an operator in a crisis situation looking at dozens of services,
2694 each with numerous, sometimes overlapping and sometimes differing activities.
- 2695 • Maintain consistency and realism. A service solution responding to a natural disaster cannot be
2696 expected to complete a 6-week review cycle but be effective in a matter of hours.

2697

5.1.4 Architectural Implications of SOA Governance

2698

The description of SOA governance indicates numerous architectural requirements on the SOA

2699

ecosystem:

2700

- Governance is expressed through policies and assumes multiple use of focused policy modules that can be employed across many common circumstances. This requires the existence of:

2701

2702

- descriptions to enable the policy modules to be visible, where the description includes a unique identifier for the policy and a sufficient, and preferably a machine process-able, representation of the meaning of terms used to describe the policy, its functions, and its effects;

2703

2704

2705

2706

- one or more discovery mechanisms that enable searching for policies that best meet the search criteria specified by the service participant; where the discovery mechanism will have access to the individual policy descriptions, possibly through some repository mechanism;

2707

2708

2709

2710

- accessible storage of policies and policy descriptions, so service participants can access, examine, and use the policies as defined.

2711

2712

- Governance requires that the participants understand the intent of governance, the structures created to define and implement governance, and the processes to be followed to make governance operational. This requires the existence of:

2713

2714

2715

- an information collection site, such as a Web page or portal, where governance information is stored and from which the information is always available for access;

2716

2717

- a mechanism to inform participants of significant governance events, such as changes in policies, rules, or regulations;

2718

2719

- accessible storage of the specifics of Governance Processes;

2720

- SOA services to access automated implementations of the Governance Processes

2721

- Governance policies are made operational through rules and regulations. This requires the existence of:

2722

2723

- descriptions to enable the rules and regulations to be visible, where the description includes a unique identifier and a sufficient, and preferably a machine process-able, representation of the meaning of terms used to describe the rules and regulations;

2724

2725

2726

- one or more discovery mechanisms that enable searching for rules and regulations that may apply to situations corresponding to the search criteria specified by the service participant; where the discovery mechanism will have access to the individual descriptions of rules and regulations, possibly through some repository mechanism;

2727

2728

2729

2730

- accessible storage of rules and regulations and their respective descriptions, so service participants can understand and prepare for compliance, as defined.

2731

2732

- SOA services to access automated implementations of the Governance Processes.

2733

- Governance implies management to define and enforce rules and regulations. Management is discussed more specifically in section 5.3, but in a parallel to governance, management requires the existence of:

2734

2735

2736

- an information collection site, such as a Web page or portal, where management information is stored and from which the information is always available for access;

2737

2738

- a mechanism to inform participants of significant management events, such as changes in rules or regulations;

2739

2740

- accessible storage of the specifics of processes followed by management.

2741

- Governance relies on metrics to define and measure compliance. This requires the existence of:

2742

- the infrastructure monitoring and reporting information on SOA resources;

2743

- possible interface requirements to make accessible metrics information generated or most easily accessed by the service itself.

2744

2745 5.2 Security Model

2746 Security is one aspect of confidence – the confidence in the integrity, reliability, and confidentiality of the
2747 system. In particular, security focuses on those aspects of assurance that involve the accidental or malign
2748 intent of other people to damage or compromise trust in the system and on the availability of SOA-based
2749 systems to perform desired capability.

2750 Providing for security for Service Oriented Architecture is somewhat different than for other contexts;
2751 although many of the same principles apply equally to SOA and to other systems. The fact that SOA
2752 embraces crossing ownership boundaries makes the issues involved with moving data more visible.

2753 Any comprehensive security solution must take into account the people that are using, maintaining and
2754 managing the SOA. Furthermore, the relationships between them must also be incorporated: any security
2755 assertions that may be associated with particular interactions originate in the people that are behind the
2756 interaction.

2757 However, the fact that we aim to explicitly relate the IT architecture with the human architecture (see
2758 Business via Services) makes it possible to give a more complete accounting of security. In effect, an
2759 analysis of the social structures in place around a SOA-based system forms a backdrop and context for
2760 security.

2761 Concepts such as constitutions, roles, and authority within social structures play an important part in the
2762 establishment of ownership and trust boundaries within and between social structures.

2763 In addition, security often revolves around *resources*: the need to guard certain resources against
2764 inappropriate access – whether reading, writing or otherwise manipulating those resources. The basic
2765 resource model that informs our discussion is outlined in Section 3.2.

2766 We analyze security in terms the social structures that define the legitimate permissions, obligations and
2767 roles of people in relation to the system, and mechanisms that must be put into place to realize a secure
2768 system. The former are typically captured in a series of security policy statements; the latter in terms of
2769 security *guards* that ensure that policies are enforced.

2770 How and when to apply these derived security policy mechanisms is directly associated with the
2771 assessment of the *threat model* and a *security response model*. The threat model identifies the kinds of
2772 threats that directly impact the message and/or application of constraints, and the response model is the
2773 proposed mitigation to those threats. Properly implemented, the result can be an acceptable level of risk
2774 to the safety and integrity of the system.

2775 5.2.1 Security Concepts

2776 We can characterize security in terms of key security concepts [ISO/IEC 27002]: confidentiality, integrity,
2777 authentication, authorization, non-repudiation, and availability.

2778 Confidentiality

2779 Confidentiality concerns the protection of privacy of participants in their interactions.

2780 Confidentiality refers to the assurance that unauthorized entities are not able to read messages or
2781 parts of messages that are transmitted.

2782 Note that confidentiality has degrees: in a completely confidential exchange, third parties would
2783 not even be aware that a confidential exchange has occurred. In a partially confidential exchange,
2784 the identities of the participants may be known but the content of the exchange obscured.

2785 Integrity

2786 Integrity concerns the protection of information that is exchanged – either from unauthorized
2787 writing or inadvertent corruption. Integrity refers to the assurance that information that has been
2788 exchanged has not been altered.

2789 Integrity is different from confidentiality in that messages that are sent from one participant to
2790 another may be obscured to a third party, but the third party may still be able to introduce his own
2791 content into the exchange without the knowledge of the participants.

2792 **Availability**

2793 Availability concerns the ability of systems to use and offer the services for which they were
2794 designed. One of the threats against availability is the so-called denial of service attack in which
2795 attackers attempt to prevent legitimate access to the system.

2796 We differentiate here between general availability – which includes aspects such as systems
2797 reliability – and availability as a security concept where we need to respond to active threats to
2798 the system.

2799 **Authentication**

2800 Authentication concerns the identity of the participants in an exchange. Authentication refers to
2801 the means by which one participant can be assured of the identity of other participants.

2802 **Authorization**

2803 Authorization concerns the legitimacy of the interaction. Authorization refers to the means by
2804 which an owner of a resource may be assured that the information and actions that are
2805 exchanged are either explicitly or implicitly approved.

2806 **Non-repudiation**

2807 Non-repudiation concerns the accountability of participants. To foster trust in the performance of
2808 a system used to conduct shared activities it is important that the participants are not able to later
2809 deny their actions: to repudiate them. Non-repudiation refers to the means by which a participant
2810 may not, at a later time, successfully deny having participated in the interaction or having
2811 performed the actions as reported by other participants.

2812 Note that these security goals are never absolute: it is not possible to guarantee 100% confidentiality,
2813 non-repudiation, etc. However, a well designed and implemented security response model can ensure
2814 acceptable levels of security risk. For example, using a well-designed cipher to encrypt messages may
2815 make the cost of breaking communications so great and so lengthy that the information obtained is
2816 valueless.

2817 While confidentiality and integrity can be viewed as primarily the concerns of the direct participants in an
2818 interaction; authentication, authorization, and non-repudiation imply the participants are acting within a
2819 broader social structure.

2820 **5.2.2 Where SOA Security is Different**

2821 The core security concepts are fundamental to all social interactions. The evolution of sharing
2822 information using a SOA requires the flexibility to dynamically secure computing interactions in a
2823 computing ecosystem where the owning social groups, roles, and authority are constantly changing as
2824 described in section 5.1.3.1.

2825 SOA is primarily about action and events. This model focuses on the issues around these concepts more
2826 than simple data exchange.

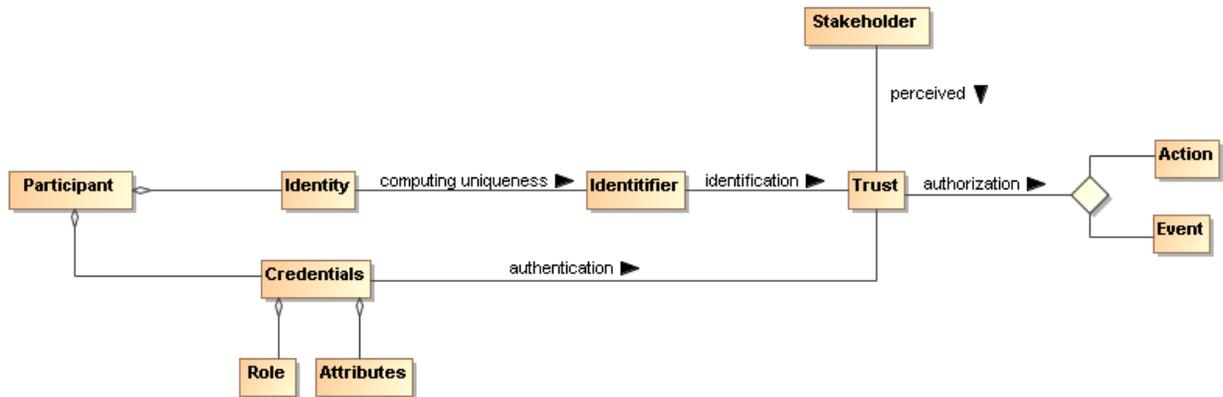
2827 SOA policy-based security can be more adaptive for a computing ecosystem than previous computing
2828 technologies allow for, and typically involves a greater degree of distributed mechanisms. Section 4.4.3.2
2829 provides one example of distributed policy-based computing mechanisms that may be present as part of
2830 the realization of SOA security. Distributed security mechanisms allow for centralized identity and policy
2831 services as well as centralized or decentralized authentication and authorization services.

2832 Standards for security, as is the case with all aspects of SOA, play a large role in flexible security on a
2833 global scale. SOA security may also involve greater auditing and reporting to adhere to regulatory
2834 compliance established by governance structures.

2835 **5.2.3 Trust Model**

2836 Trust is an assertion as to the behavior of participants in relation to each other. In terms of security
2837 assurance, trust often refers to the confidence that target systems may have as to the identity and validity
2838 of a participant as they interact with the system. However, in general, trust is a far larger topic.

2839 Figure 54 models trust in terms of a participant, the participant's identity and credentials, and the
 2840 participant's authorization to perform an action.



2841
 2842 *Figure 54 Trust Model*

2843 **Trust**

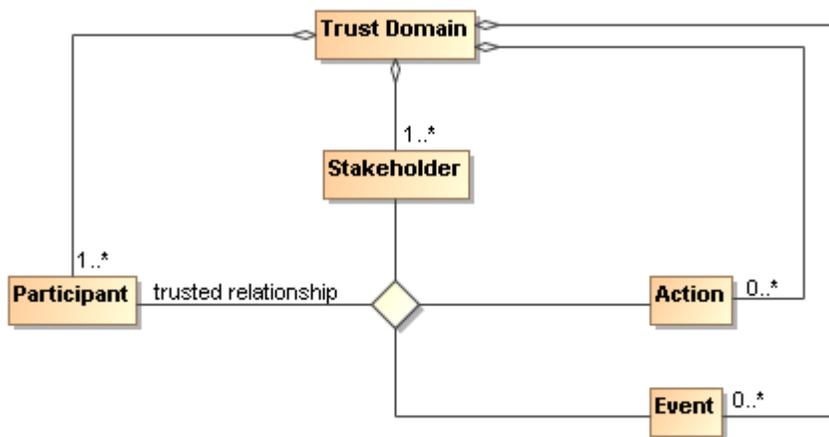
2844 Trust is the relationship, as perceived by a stakeholder, between a participant and a set of actions
 2845 and events, which concerns the legitimacy of the agent's actions and reported events.

2846 **Credentials**

2847 The role and/or set of attributes a stakeholder uses to determine authorization to actions.
 2848 Trust is not easily modeled as a single number or other scalar value. The motivation for this definition of
 2849 trust is to allow us to distinguish the purpose of the trust as well as the degree of trust. For example, one
 2850 may trust a stranger to hold a space in a queue for the Cinema, but one would typically not trust that
 2851 same person to hold one's car keys for a fortnight's vacation.

2852 **5.2.3.1 Trust Domain**

2853 The Trust Domain in Figure 55 models abstract concepts behind the formation of policy-based trusted
 2854 social groups.



2855
 2856 *Figure 55 Trust Domain*

2857 **Trust Domain**

2858 An abstract space of actions which all share a common trust requirement; i.e., all participants that
 2859 perform any of the actions must be in the same trust relationship.

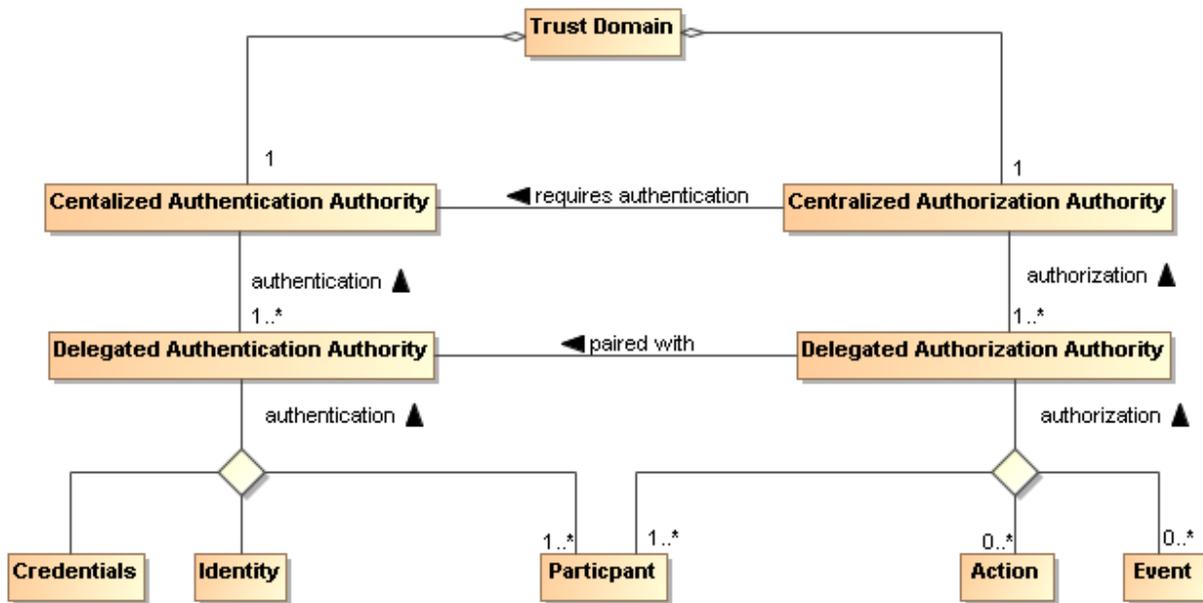
2860 There are various kinds of trust domain: at the infrastructure level, a trust domain may refer to the
 2861 networking equipment that is under the control of the owners of a SOA and is used to propagate

2862 communication. At an application level, a trust domain may refer to a social structure (see Section 3.4)
 2863 within which members have previously established a certain degree of trust.

2864 **5.2.3.2 Centralized and Decentralized Trust Authority**

2865 Generally, there are special procedures necessary to communicate across trust domains: for example,
 2866 participants may need to present credentials to participate in a trust domain. Once authenticated,
 2867 credentials would typically not be needed to continue within that trust domain.

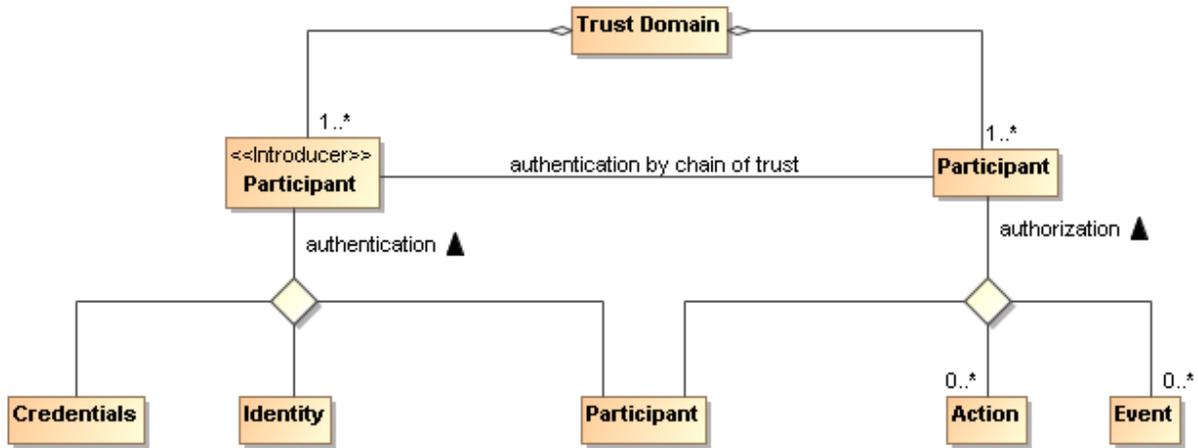
2868 Trust domains will require a centralized and/or decentralized authentication and authorization authority to
 2869 form trust relationships. An example of a centralized authority might be a governing body that requires
 2870 regulatory compliance for all participants performing a specific action. A decentralized trust authority
 2871 gives individual participant's more authority to authenticate and authorize actions and events.



2872
 2873 *Figure 56 Centralized Trust Authority*

2874 Figure 56 depicts a hierarchical central trust authority. A participant's credentials and identity are
 2875 authenticated by a centralized authentication authority. A web browser will often use a centralized
 2876 authority in establishing secure communications with a service provider such as a bank. Actions and
 2877 events also have centralized authorization authorities in this model. Centralized trust authorities tend to
 2878 provide stronger regulatory control and more efficient revocation of participants.

2879 In the context of a SOA that is used by many people, there may not be a single repository for information
 2880 that can justify trust. Often different aspects of trust are managed by different entities. For example, a
 2881 corporate directory might be used to verify the employment of an individual, whereas a bank would be
 2882 used to verify their credit worthiness and a government agency used to verify their residency. Figure 57
 2883 depicts chains of trust between participants that are established by participants who introduce other
 2884 participants into the chain of trust.



2885
2886 *Figure 57 Decentralized Trust Authority*

2887 Together, the various entities that provide corroboration of an individual's authenticity and trustworthiness
2888 to perform actions and raise events form a chain of trust. Chain's of trust need not be functionally
2889 organized: third parties who are known to both may also be used to facilitate trust. A long chain of trust is
2890 likely to be more fragile and less trustworthy than a simple one.

2891 Complex trust domains are likely to be composed of a combination of centralized and decentralized trust
2892 authorities. For SOA, the level of complexity of a trust domain can achieve is dependent on the policy
2893 language's and IT mechanism's ability to express trust relationships.

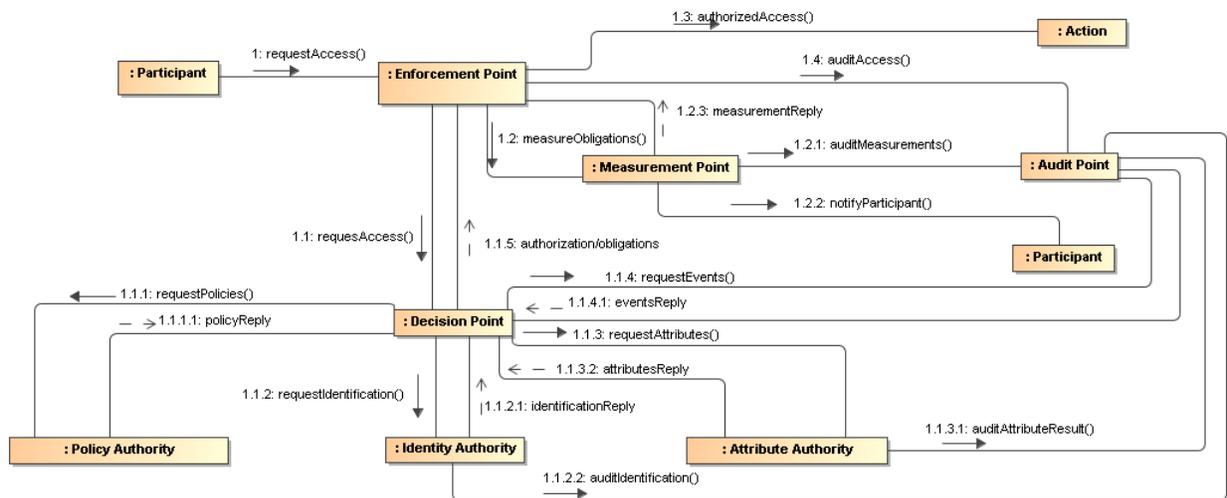
2894 5.2.3.3 Policy Mechanisms for Security

2895 When a participant wishes to perform an action that requires access to a trust domain, depending on the
2896 policies that are in place, he/she must provide suitable identification and/or credentials before continuing
2897 the interaction.

2898 Security policies are not equivalent to security. However, they are very important as the expression of
2899 choices that can be used by security mechanisms to enforce security.

2900 The role of a machine readable security policy is to permit stakeholders to express their choices; and, on
2901 the other hand, to act as instructions for security enforcement mechanisms.

2902 Figure 58 depicts security interactions based on Section 4.4.3. In the context of security, the diagram has
2903 been modified with recognized policy, identity, and attribute authorities in the SOA ecosystem. Additional
2904 auditing has also been depicted.



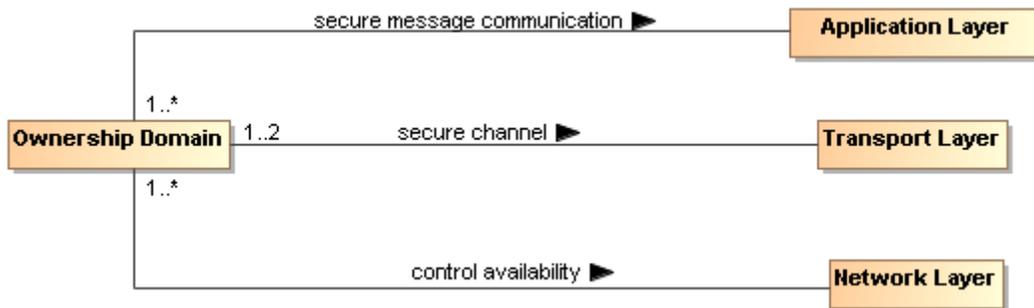
2905
2906 *Figure 58 Policy Based Security*

2907 Mechanisms are not the same as solutions; a combination of security mechanisms and their control via
2908 explicit policies can form the basis of a solution. Elsewhere in the architecture policies are used to
2909 express routing constraints, business constraints and information processing constraints. Security policies
2910 are used to marry stakeholders' choices with mechanisms to enforce security.

2911 5.2.4 Security Layers

2912 Security concepts can be described in terms of three primary layers when discussing the deployment of
2913 SOA-based systems. The commonly known OSI seven-layer model provides an expanded view of these
2914 three primary layers, each one of the OSI seven layers requires specific application of security. However,
2915 discussing the seven layers of the OSI seven-layer model is beyond the scope of this reference
2916 architecture.

2917 Figure 59 depicts three generalized layers of security to consider and their relationship to ownership
2918 domains when deploying SOA-based systems. The lowest level of abstraction is the network layer, the
2919 next level of abstraction is the transport layer, and the third level of abstraction is the application layer.



2920
2921 *Figure 59 Security Layers*

2923 5.2.4.1 Network Layer

2924 At the lowest level of abstraction in the security model are the network devices and the hardware that
2925 links the network devices, referred to as the network layer. The network layer includes devices like
2926 routers and firewall appliances and it also includes protocols such as the Internet Protocol (IP), Border
2927 Gateway Protocol (BGP), Open Shortest Path First (OSPF) protocol, etc. Network devices, however, can
2928 have policy-based SOA security mechanisms built in so there is not always a clear distinction between
2929 network device and network layer.

2930 In order for a SOA-based system to operate, the network must be available to provide network services.
2931 Control of the network layer is required in order to address the security concept of availability such as
2932 protection from Denial of Service (DoS) attacks.

2933 The network layer may also address general availability by defining policies or service level agreements
2934 (SLAs) about the quality of service of the network layer operation and then translating those commitments
2935 into measurable constraints carried out by the network devices for such things as guaranteed service
2936 delivery or specific bandwidth allocations.

2937 5.2.4.2 Transport Layer

2938 The transport layer may pass through network layers belonging to many ownership domains. The
2939 transport layer is primarily concerned with establishing a secure communications channel between
2940 sender and receiver, a good example being the interaction with a bank through a web browser. The
2941 transport layer may include protocols like HTTP over Transport Layer Security (TLS) as well as HTTP
2942 over Secure Sockets Layer (SSL).

2943 Given the nature of SOA-based communications across multiple ownership boundaries, security provided
2944 at the transport layer cannot be relied upon for protection of message confidentiality.

2945 **5.2.4.3 Application Layer**

2946 The application layer accounts for the security of messaging between participants within a SOA
2947 ecosystem, where participants may have policy based roles and authority to act within and across
2948 ownership domains. Web service standards like WS-Security, XML Digital Signature, XML Encryption,
2949 and SAML are all examples of standards addressing the security concepts at the application layer.

2950 Application layer security for SOAs may be built into network devices so network devices may have
2951 network layer and application layer security built in.

2952 In a SOA ecosystem where participants interact through many ownership domains and any number of
2953 unknown network domains, the application layer may be the only layer the basic security principles of
2954 confidentiality, integrity, authentication, authorization, and non-repudiation are assured. Assurance of
2955 availability is addressed at the network layer but may be controlled by the application layer and/or
2956 transport layer.

2957 **5.2.5 Threat Model**

2958 There are a number of ways in which an attacker may attempt to compromise the security of a system.
2959 The two primary sources of attack are third parties attempting to subvert interactions between legitimate
2960 participants and an entity that is participating but attempting to subvert its partner(s). The latter is
2961 particularly important in a SOA where there may be multiple ownership boundaries and trust boundaries.

2962 The threat model lists some common threats that relate to the core security concepts listed in Section
2963 5.2.1. Each technology choice in the realization of a SOA can potentially have many threats to consider.

2964 **Message alteration**

2965 If an attacker is able to modify the content (or even the order) of messages that are exchanged
2966 without the legitimate participants being aware of it then the attacker has successfully
2967 compromised the security of the system. In effect, the participants may unwittingly serve the
2968 needs of the attacker rather than their own.

2969 An attacker may not need to completely replace a message with his own to achieve his objective:
2970 replacing the identity of the beneficiary of a transaction may be enough.

2971 **Message interception**

2972 If an attacker is able to intercept and understand messages exchanged between participants,
2973 then the attacker may be able to gain advantage. This is probably the most commonly understood
2974 security threat.

2975 **Man in the middle**

2976 In a man in the middle attack, the legitimate participants believe that they are interacting with
2977 each other; but are in fact interacting with the attacker. The attacker attempts to convince each
2978 participant that he is their correspondent; whereas in fact he is not.

2979 In a successful man-in-the-middle attack, legitimate participants will often not have a true
2980 understanding of the state of the other participants. The attacker can use this to subvert the
2981 intentions of the participants.

2982 **Spoofing**

2983 In a spoofing attack, the attacker convinces a participant that he is really someone else –
2984 someone that the participant would normally trust.

2985 **Denial of service attack**

2986 In a denial of service attack, the attacker attempts to prevent legitimate users from making use of
2987 the service. A DoS attack is easy to mount and can cause considerable harm: by preventing
2988 legitimate interactions, or by slowing them down enough, the attacker may be able to
2989 simultaneously prevent legitimate access to a service and to attack the service by another
2990 means.

2991 A variation of the DoS attack is the **Distributed Denial of Service** attack. In a DDoS attack the
2992 attacker uses multiple agents to attack the target. In some circumstances this can be
2993 extremely difficult to counteract effectively.

2994 One of the features of a DoS attack is that it does not require valid interactions to be effective:
2995 responding to invalid messages also takes resources and that may be sufficient to cripple the
2996 target.

2997 **Replay attack**

2998 In a replay attack, the attacker captures the message traffic during a legitimate interaction and
2999 then replays part of it to the target. The target is persuaded that a similar transaction to the previous
3000 one is being repeated and it will respond as though it were a legitimate interaction.

3001 A replay attack may not require that the attacker understand any of the individual
3002 communications; the attacker may have different objectives (for example attempting to predict
3003 how the target would react to a particular request).

3004 **False Repudiation**

3005 In false repudiation, a malicious user completes a normal transaction and then later attempts to
3006 deny that the transaction occurred. For example, a customer may use a service to buy a book
3007 using a credit card; then, when the book is delivered, refuse to pay the credit card bill claiming
3008 that *someone else* must have ordered the book.

3009 **5.2.6 Security Response Model**

3010 Performing threat assessments, devising mitigation strategies, and determining acceptable levels of risk
3011 are the foundation for an effective process to mitigating threats in a cost-effective way.¹⁷ The choice in
3012 hardware and software to realize a SOA will be the basis for threat assessments and mitigation
3013 strategies. The stakeholders of a specific SOA implementation should determine acceptable levels of risk
3014 based on threat assessments and the cost of mitigating those threats. Example mitigation strategies are
3015 provided for threats listed in Section 5.2.5.

3016 **5.2.6.1 Privacy Enforcement**

3017 The most efficient mechanism to assure confidentiality is the encryption of information. Encryption is
3018 particularly important when messages must cross trust boundaries; especially over the Internet. Note that
3019 encryption need not be limited to the content of messages: it is possible to obscure even the existence of
3020 messages themselves through encryption and 'white noise' generation in the communications channel.

3021 The specifics of encryption are beyond the scope of this architecture. However, we are concerned about
3022 how the connection between privacy-related policies and their enforcement is made. In Section 4.4.3, we
3023 show how policies in general are enforced using a combination of Policy Decision Points (PDP) and
3024 Policy Enforcement Points (PEP).

3025 A PEP for enforcing privacy may take the form of an automatic function to encrypt messages as they
3026 leave a trust boundary; or perhaps simply ensuring that such messages are suitably encrypted.

3027 Any policies relating to the level of encryption being used would then apply to these centralized
3028 messaging functions.

3029 **5.2.6.2 Integrity Protection**

3030 To protect against message tampering or inadvertent message alteration, and to allow the receiver of a
3031 message to authenticate the sender, messages may be accompanied by a digital signature. Digital

¹⁷ In practice, there are perceptions of security from all participants regardless of ownership boundaries. Satisfying security policy often requires asserting sensitive information about the message initiator. The perceptions of this participant about information privacy may be more important than actual security enforcement within the SOA for this stakeholder.

3032 signatures provide a means to detect if signed data has been altered. This protection can also extend to
3033 authentication and non-repudiation of a sender.

3034 A common way a digital signature is generated is with the use of a private key that is associated with a
3035 public key and a digital certificate. The private key of some entity in the system is used to create a digital
3036 signature for some set of data. Other entities in the system can check the integrity of the signed data set
3037 via signature verification algorithms. Any changes to the data that was signed will cause signature
3038 verification to fail, which indicates that integrity of the data set has been compromised.

3039 A party verifying a digital signature must have access to the public key that corresponds to the private key
3040 used to generate the signature. A digital certificate contains the public key of the owner, and is itself
3041 protected by a digital signature created using the private key of the issuing Certificate Authority (CA).

3042 **5.2.6.3 Message Replay Protection**

3043 To protect against replay attacks, messages may contain information that can be used to detect replayed
3044 messages. The simplest requirement to prevent replay attacks is that each message that is ever sent is
3045 unique. For example, a message may contain a message ID, a timestamp, the intended destination.

3046 By caching message IDs, and comparing each new message with the cache, it becomes possible to
3047 verify whether a given message has been received before (and therefore should be discarded).

3048 The timestamp may be included in the message to help check for message freshness. Messages that
3049 arrive after their message ID could have been cleared (after receiving the same message some time
3050 previously) may also have been replayed. A common means for representing timestamps is a useful part
3051 of an interoperable replay detection mechanism.

3052 The destination information is used to determine if the message was misdirected or replayed. If the
3053 replayed message is sent to a different endpoint than the destination of the original message, the replay
3054 could go undetected if the message does not contain information about the intended destination.

3055 In the case of messages that are replies to prior messages, it is also possible to include seed information
3056 in the prior messages that is randomly and uniquely generated for each message that is sent out. A
3057 replay attack can then be detected if the reply does not embed the random number that corresponds to
3058 the original message.

3059 **5.2.6.4 Auditing and Logging**

3060 False repudiation involves a participant denying that it authorized a previous interaction. An effective
3061 strategy for responding to such a denial is to maintain careful and complete logs of interactions which can
3062 be used for auditing purposes. The more detailed and comprehensive an audit trail is, the less likely it is
3063 that a false repudiation would be successful.

3064 The countermeasures assume that the non-repudiation tactic (e.g. digital signatures) is not undermined
3065 itself. For example, if private key is stolen and used by an adversary, even extensive logging cannot
3066 assist in rejecting a false repudiation.

3067 Unlike many of the security responses discussed here, it is likely that the scope for automation in
3068 rejecting a repudiation attempt is limited to careful logging.

3069 **5.2.6.5 Graduated engagement**

3070 The key to managing and responding to DoS attacks is to be careful in the use of resources when
3071 responding to interaction. Put simply, a system has a choice to respond to a communication or to ignore
3072 it. In order to avoid vulnerability to DoS attacks a service provider should be careful not to commit
3073 resources beyond those implied by the current state of interactions; this permits a graduation in
3074 commitment by the service provider that mirrors any commitment on the part of service consumers and
3075 attackers alike.

3076 **5.2.7 Architectural Implications of SOA Security**

3077 Providing SOA security in an ecosystem of governed services has the following implications on the policy
3078 support and the distributed nature of mechanisms used to assure SOA security:

- 3079 • Security expressed through policies have the same architectural implications as described in
3080 Section 4.4.5 for policies and contracts architectural implications.
- 3081 • Security policies require mechanisms to support security description administration, storage, and
3082 distribution.
- 3083 • Security policies should:
 - 3084 ○ be able to express trust relationships and trust domains;
 - 3085 ○ provide the ability to update policy trust relationships and trust domains in a way that
3086 does not require upgrades to software and hardware;
 - 3087 ○ be able to express standard protocols used to provide confidentiality, integrity,
3088 authentication, authorization, non-repudiation, and availability.
- 3089 • Service descriptions supporting security policies should:
 - 3090 ○ have a meta-structure sufficiently rich to support security policies;
 - 3091 ○ be able to reference one or more security policy artifacts;
 - 3092 ○ have a framework for resolving conflicts between security policies.
- 3093 • The mechanisms that make-up the execution context in secure SOA-based message exchanges
3094 should:
 - 3095 ○ provide protection of the confidentiality and integrity of message exchanges;
 - 3096 ○ be distributed so as to provide centralized or decentralized policy-based identification,
3097 authentication, and authorization;
 - 3098 ○ ensure service availability to consumers;
 - 3099 ○ be able to scale to support security for a growing ecosystem of services;
 - 3100 ○ be able to support security between different communication technologies;
- 3101 • Common security services include:
 - 3102 ○ services that abstract encryption techniques;
 - 3103 ○ services for auditing and logging interactions and security violations;
 - 3104 ○ services for identification;
 - 3105 ○ services for authentication;
 - 3106 ○ services for authorization;
 - 3107 ○ services for intrusion detection and prevention;
 - 3108 ○ services for availability including support for quality of service specifications and metrics.

3109 5.3 Services as Managed Entities Model

3110 Management

3111 Management is the control of the use, configuration, and availability of resources in accordance
3112 with the policies of the stakeholders involved.

3113 There are three separate but linked domains of interest within the management of SOA-based systems.
3114 The first and most obvious is the management and support of the resources that are involved in any
3115 complex system – of which SOA-based systems are excellent examples. The second is the promulgation
3116 and enforcement of the policies and contracts agreed to by the stakeholders in SOA-based systems. The
3117 third domain is the management of the relationships of the participants in SOA-based systems – both to
3118 each other and to the services that they use and offer.

3119 There are many artifacts in a large system that may need management. As soon as there is the possibility
3120 of more than one instance of a thing, the issue of managing those things becomes relevant. Historically,
3121 systems management capabilities have been organized by the following functional groups known as
3122 "FCAPS" functions (based on ITU-T Rec. M.3400 (02/2000), "TMN Management Functions"): Fault
3123 management, configuration management, account management, performance and security management.

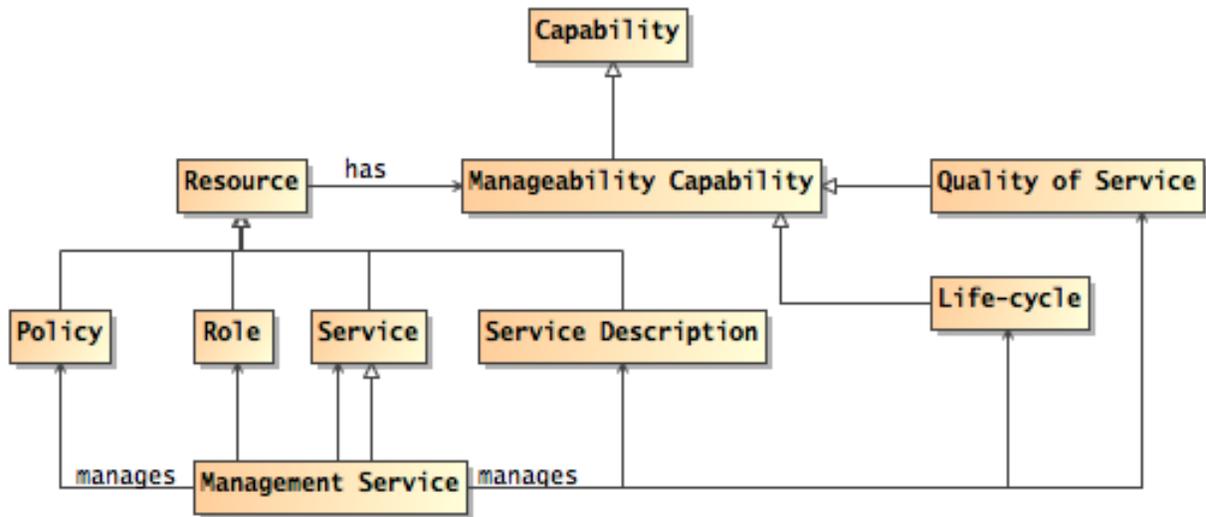
3124 In the context of SOA we see many possible resources that may require management: services, service
 3125 descriptions, service capabilities, policies, contracts, roles, relationships, security, and infrastructure
 3126 elements. In addition, given the ecosystem nature of SOA, it is also potentially necessary to manage the
 3127 business relationships between participants in the SOA.

3128 Managing systems that may be used across ownership boundaries raises issues that are not normally
 3129 present when managing a system within a single ownership domain. For example, care is required
 3130 managing a service when the owner of the service, the provider of the service, the host of the service and
 3131 access mediators to the service may all belong to different stakeholders. In addition, it may be important
 3132 to allow service consumers to communicate their requirements to the service provider so that they are
 3133 satisfied in a timely manner.

3134 A given service may be provided and consumed in more than one version. Version control of services is
 3135 important both for service providers and service consumers (who may need to ensure certainty in the
 3136 version of the service they are interacting with).

3137 In fact, managing a service has quite a few similarities to using a service: suggesting that we can use the
 3138 service oriented model to manage SOA-based systems as well as provide them. A management service
 3139 would be distinguished from a non-management service more by the nature of the capabilities involved
 3140 (i.e., capabilities that relate to managing services) than by any intrinsic difference.

3141 In this model, we show how the SOA framework may apply to managing services as well as using and
 3142 offering them. There are, of course, some special considerations that apply to service management which
 3143 we bring out: namely that we will be managing the life-cycle of services, managing any service level
 3144 attributes, managing dependencies between services and so on.



3145
 3146 *Figure 60 Managing resources in a SOA*

3147 The core concept in management is that of a manageability capability:

3148 **Manageability Capability**

3149 The manageability capability of a resource is the capability that allows it to be managed with
 3150 respect to some property. Note that manageability capabilities are not necessarily part of the
 3151 managed entities themselves.

3152 Manageability capabilities are the core resources that management systems use to manage:
 3153 each resource that may be managed in some way has a number of aspects that may be
 3154 managed. For example, a service’s life-cycle may be manageable, as may its Quality of Service
 3155 parameter; a policy may also be managed for life-cycle but Quality of Service would not normally
 3156 apply.

3157 **Life-cycle manageability**

3158 A manageability capability associated with a resource that permits the life cycle of the resource to
3159 be managed. As noted above, the life-cycle manageability capability of a resource is unlikely to
3160 reside within the resource itself (you cannot tell a system that is not running to start itself).

3161 The life-cycle management of a resource typically refers to how the resource is created, how it is
3162 destroyed and what dependencies there might exist that must be simultaneously managed.

3163 **Configuration manageability**

3164 A capability that permits the configuration of resources to be managed. Service configuration, in
3165 particular, may be complex in cases where there are dependencies between services and other
3166 resources.

3167 **Event monitoring manageability**

3168 Managing the reporting of events and faults is one of the key lower-level manageability
3169 capabilities.

3170 **Accounting manageability**

3171 A capability associated with resources that allows for the use of those resources to be measured
3172 and accounted for. This implies that not only can the *use* of resources be properly measured, but
3173 also that those *using* those resources also be properly identified.

3174 Accounting for the use of resources by participants in the SOA supports the proper budgeting and
3175 allocation of funding by participants.

3176 **Quality of service manageability**

3177 A manageability capability associated with a resource that permits any quality of service
3178 associated with the resource to be managed. Classic examples of this include bandwidth
3179 requirements and offerings associated with a service.

3180 **Business performance manageability**

3181 A manageability capability that is associated with services that permits the service's business
3182 performance to be monitored and managed. In particular, if there are business-level service level
3183 agreements that apply to a service, being able to monitor and manage those SLAs is an
3184 important role for management systems.

3185 Building support for arbitrary business monitoring is likely to be challenging. However, given a
3186 *measure* for determining a service's compliance to business service level agreements,
3187 management systems can monitor that performance in a way that is entirely similar to other
3188 management tasks.

3189 **Policy manageability**

3190 Where the policies associated with a resource may be complex and dynamic, so those policies
3191 themselves may require management. The ability to manage those policies (such as
3192 promulgating policies, retiring policies and ensuring that policy decision points and enforcement
3193 points are current) is a management function.

3194 In the particular case of policies, there is a special relationship between management and
3195 policies. Just like other artifacts, policies require management in a SOA. However, much of
3196 management is about *applying* policies also: where governance is often about what the policies
3197 regarding artifacts and services should be, a key management role is to ensure that those
3198 policies are consistently applied.

3199 **Management service**

3200 A management service is a service that manages other services and resources.

3201 **Management Policy**

3202 A management policy is a policy whose topic is a management topic. Just as with other aspects
3203 of a SOA, the management of resources within the SOA may be governed by management
3204 policies, contracts (such as SLAs).

3205 In a deployed system, it may well be that different aspects of the management of a given service are
3206 managed by different management services. For example, the life-cycle management of services often
3207 involves managing dependencies between services and resource requirements. Managing quality of
3208 service is often very specific to the service itself; for example, quality of service attributes for a video
3209 streaming service are quite different to those for a banking system.

3210 There are additional concepts of management that often also apply to IT management:

3211 **Systems management**

3212 Systems management refers to enterprise-wide maintenance and administration of distributed
3213 computer systems.

3214 **Network management**

3215 Network management refers to the maintenance and administration of large-scale networks such
3216 as computer networks and telecommunication networks. Systems and network management
3217 execute a set of functions required for controlling, planning, deploying, coordinating, and
3218 monitoring the distributed computer systems and the resources of a network.

3219 However, for the purposes of this Reference Architecture, while recognizing their importance, we do not
3220 focus on systems management or network management.

3221 - the specific identifier is not prescribed by this Reference Architecture but the structure and semantics of
3222 the identifier must be indicated for the identifier value to be properly used. For example, part of identity
3223 may include version identification.

3224 For this, the configuration management plan or similar document from which the version number is
3225 derived must be identified.

3226

3227 **5.3.1 Management and Governance**

3228 The primary role of governance in the context of SOA is to allow the stakeholders in the SOA to be able
3229 to negotiate and set the key policies that govern the running of the system. Recall that in an ecosystems
3230 perspective, the goal is less to have complete fine-grained control but more to enable the individual
3231 participants to work together. Policies that are set at the governance of a SOA will tend to focus on the
3232 rules of engagement between participants – what kind of interacts are permissible, how to resolve
3233 disputes, and so on.

3234 While governance may be primarily focused on setting policies, management is more focused on
3235 realization and enforcement of policies.

3236 **5.3.2 Management Contracts and Policies**

3237 As we noted above, management can often be viewed as the application of contracts and policies to
3238 ensure the smooth running of the SOA. Policies play an important part in managing systems both as
3239 artifacts that need to be managed and as the guiding constraints to determine how the SOA should be
3240 managed.

3241 **5.3.2.1 Policies**

3242 "Although provision of management capabilities enables a service to become manageable, the extent and
3243 degree of permissible management are defined in management policies that are associated with the
3244 services. Management policies are used to define the obligations for, and permissions to, managing the
3245 service." [WSA]

3246 On the other hand, a policy without any means of enforcing it is vacuous. In the case of management
3247 policy, we rely on a management infrastructure to realize and enforce management policy.

3248 **5.3.3 Management Infrastructure**

3249 In order for a service or other resource to be manageable there must be a corresponding manageability
3250 capability that can effect that management. The particulars of this capability will vary somewhat
3251 depending on the nature of the capability. For example, a service life-cycle manageability capability
3252 requires the ability to start a service, to stop the service, and potentially to pause the service. Conversely,
3253 in order to manage document-like artifacts, such as service descriptions, the capability of storing the
3254 artifacts, controlling access to those artifacts, allowing updates of the artifacts to be deployed are all
3255 important capabilities for managing them.

3256

3257 Elements of a basic service management infrastructure should include the following characteristics:

3258

3259 • Integrate with existing security services

3260 • Monitoring

3261 • Heartbeat and Ping

3262 • Alerting

3263 • Pause/Restore/Restart Service Access

3264 • Logging, Auditing, Non-Repudiation

3265 • Runtime Version Management

3266 • Complement other infrastructure services (discovery, messaging, mediation)

3267

3268 * Message Routing and Redirection

3269 * Failover

3270 * Load-balancing

3271

3272 * QoS, Management of Service Level Objects and Agreements

3273 * Availability

3274 * Response Time

3275 * Throughput

3276

3277 • Fault and Exception Management

3278

3279 **5.3.4 Service Life-cycle**

3280 Managing a service's life cycle involves managing the establishment of the service, managing its steady-
3281 state performance, and managing its termination. The most obvious feature of this is that a service cannot
3282 manage its own life cycle (imagine asking a non-functioning service to start). Another important
3283 consideration is that services may have resource requirements that must be established at various points
3284 in the services' life cycles. These dependencies may take the form of other services being established;
3285 possibly even services that are not exposed by the service's own interface.

3286

6 Conformance

3287 This Reference Architecture is an abstract architecture, which means that it is especially difficult to
3288 construct automated tests for conformance to the architecture. However, in order to be conformant to this
3289 architecture, it should be possible to identify in a concrete implementation the key concepts and
3290 components of this architecture, albeit in abstracted form.

3291

A. Acknowledgements

3292 The following individuals have participated in the creation of this specification and are gratefully
3293 acknowledged:

3294 **Participants:**

3295 Rex Brooks, individual member
3296 Peter Brown, Pensive.eu
3297 Scott Came, Search Group Inc.
3298 Joseph Chiusano, Booz Allen Hamilton
3299 Robert Ellinger, Northrup Grumman
3300 David Ellis, Sandia National Laboratories
3301 Jeff A. Estefan, Jet Propulsion Laboratory
3302 Don Flinn, Individual Member
3303 Anil John, Johns Hopkins University
3304 Ken Laskey, MITRE Corporation
3305 Francis G. McCabe, Individual
3306 Christopher McDaniels, USSTRATCOM
3307 Tom Merkle, Lockheed martin
3308 Jyoti Namjoshi, Patni Computer Systems Ltd.
3309 Duane Nickull, Adobe
3310 Michael Poulin, Fidelity Investments
3311 Michael Stiefel, Reliable Software
3312 Danny Thornton, Individual
3313 Timothy Vibbert, Lockheed Martin
3314 Robert Vitello, New York Dept. of Labor

3315 B. Critical Factors Analysis

3316 A critical factors analysis (CFA) is an analysis of the key properties of a project. A CFA is analyzed in
3317 terms of the goals of the project, the critical factors that will lead to its success and the measurable
3318 requirements of the project implementation that support the goals of the project. CFA is particularly
3319 suitable for capturing non-functional requirements of a project: for example, security, scalability, wide-
3320 spread adoption, and so on. As such, CFA complements rather than attempts to replace other
3321 requirements capture techniques.

3322 B.1 Goals

3323 A goal is an overall target that you are trying to reach with the project. Typically, goals are hard to
3324 measure by themselves. Goals are often directed at the potential consumer of the product rather than the
3325 technology developer.

3326 B.1.1 Critical Success Factors

3327 A critical success factor (CSF) is a property, sub-goal that directly supports a goal and there is strong
3328 belief that without it the goal is unattainable. CSFs themselves are not necessarily measurable in
3329 themselves.

3330 B.1.2 Requirements

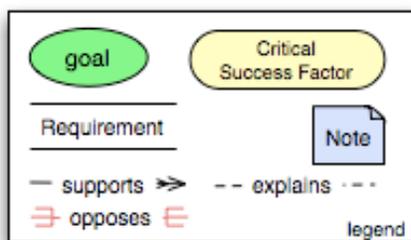
3331 A requirement is a specific measurable property that directly supports a CSF. The key here is
3332 measurability: it should be possible to unambiguously determine if a requirement has been met. While
3333 goals are typically directed at consumers of the specification, requirements are focused on technical
3334 aspects of the specification.

3335 B.1.3 CFA Diagrams

3336 It can often be helpful to illustrate graphically the key concepts and relationships between them. Such
3337 diagrams can act as effective indices into the written descriptions of goals etc., but is not intended to
3338 replace the text.

3339 The legend:

3340



3341 illustrates the key elements of the graphical notation. Goals are written in round ovals, critical success
3342 factors are written in round-ended rectangles and requirements are written using open-ended rectangles.
3343 The arrows show whether a CSF/goal/requirement is supported by another element or opposed by it. This
3344 highlights the potential for conflict in requirements.